



# Communities of Care Grant Information





# SportCares – Vision & Mission



- Launched in August 2012, SportCares was the first recommendation of **‘Vision 2030: Live Better Through Sport’** Master Plan to be implemented.
- SportCares mission is to use **sport as a force for social good**, leveraging on the power of sport without boundaries to provide access and opportunities for vulnerable and marginalised communities.
- SportCares aspires to seed **a spirit of philanthropy through sport** within the community of corporate partners and foundations.
- In 2019, as part of the **‘Vision 2030 Recharge’** which reviewed the ‘Vision 2030 Master Plan’, SportCares established the **Communities of Care (COC)** construct to harness the collective resources of like-minded individuals and organizations to multiply efforts in promoting sport as a force for good.



***“SportCares will allow us to leverage on the power of sport to improve the lives of Singaporeans who are less fortunate.”***

Then Acting Minister for MCYS, Chan Chun Sing  
at SportCares launch event

# Theory Of Change



# Objectives of the COC Grant

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**Support projects and/or initiatives that empower the vulnerable and underserved groups through sport**

**Promote innovative and collaborative efforts that uses sport to empower communities, achieve social inclusion and/or build community**

**Establish sustainable strategic partnerships with organisations that promote prosocial initiatives with a national focus**

**Create equitable sport opportunities for the vulnerable and underserved groups**

# Desired Outcomes

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<b>Wellness</b>	Beneficiaries experience increased psychological, emotional, and social well-being
<b>Values</b>	Beneficiaries build positive values through sport
<b>Inclusion</b>	Programme advances a narrative of inclusion and strengthens bonds in the community
<b>Active Lifestyle</b>	Programme increases engagement in physical activities and a healthy lifestyle



# Communities of Care Grant Framework

Category	Duration of Funding	Description	Amount
Starter Grant	1 year  (Renewable for up to 2 additional cycles)	Seed grants that encourage and supports individuals and/or groups who wish to organise a sport-based engagement and / or development programme / initiative in the community or those who are wanting to start a new positive social movement through sport.	Up to \$50K per year
Development Grant	3 years	Provides funding to the intermediary organisations to invest in sport-based initiatives that strengthen community bonds as well as enabling the vulnerable and underserved to find a “home on the field”.	Up to \$200K – 1 <sup>st</sup> Year Up to \$150K – 2 <sup>nd</sup> Year Up to \$100K – 3 <sup>rd</sup> Year

- The COC Grant application window is open all year round, subject to the number of grants available for awarding
- The proposed programme/initiative must be anchored in using sport for social good and must serve populations who are vulnerable/marginalised.

# Communities of Care Starter Grant



<b>Description</b>	Grants to: <ul style="list-style-type: none"><li>• kick start new sport-based engagement and/or development programmes for the underserved and the vulnerable in the community.</li><li>• Support the inclusion of a sport component in existing non-sport programmes for the vulnerable and the underserved.</li><li>• Strengthen the delivery of existing sport programmes for the vulnerable and the underserved.</li></ul>
<b>Grant Considerations</b>	Programme: <ul style="list-style-type: none"><li>• Meets a gap or emerging need in the children/youth at-risk, persons with disabilities &amp; special needs and vulnerable seniors segment.</li><li>• Demonstrates clear social outcomes.</li><li>• Scalable for higher impact in a multi-year context.</li></ul>
<b>Who can apply?</b>	Individuals/Groups (e.g. ground up initiatives, volunteers, members of registered societies), Social service agencies, Non-profit organisations, National sport agencies / National disability sport agencies, Social enterprises  *For Individual / Group Application: Minimum of two applicants required, with both aged 18 years and above. Main applicant must be a Singaporean. **NSAs need to collaborate with an SSA/community partner to be eligible for the grant
<b>Nature of proposed project / initiative</b>	Programmes & activities
<b>Funding Quantum</b>	Up to S\$50,000 per programme per year Renewable yearly, up to 3 years. Renewal will be assessed based on performance during past grant period.

**Note:** Grantees who apply for the Starter Grant may go on to apply for the Development Grant, but will be assessed as a fresh applicant and will need to meet the eligibility criteria of the Development Grant.



# Eligibility – Development Grant

<b>Description</b>	Grant support to well-run & knowledgeable organisations to: <ul style="list-style-type: none"><li>• Outreach to new constituent groups &amp; profiles through sports in a town/locale</li><li>• Facilitate cross-sector collaborations in the town/locale through sport programmes / initiatives</li><li>• Catalyse a vibrant ecosystem of sport for social good in the town/locale</li></ul>
<b>Grant Considerations</b>	Organisation <ul style="list-style-type: none"><li>• Shares similar vision to SportCares.</li><li>• Has an established presence in towns/locales with a strong network of partners.</li><li>• Has a good understanding of client needs in the town/locale.</li></ul>
<b>Who can apply?</b>	Established social service agencies, community-based organisations and/or social enterprises
<b>Nature of proposed project / initiative</b>	Long-term partnership where organisations partner SportCares as intermediaries in the community
<b>Funding Quantum</b>	Up to S\$200,000 per intermediary for the first year. Quantum will taper to 75% in second year and 50% in third year. By default, funding will end after the third year.

# Repeat Grantee Application Guidelines

Type of Grant	Same Programme	New Programme
Starter Grant	SportCares will only accept repeat applications for the same programme for up to two repeat applications only (i.e. Applicant can only be a starter grantee with SportCares for a maximum of three years)	Applicants are welcome to apply for the grant if they have a new programme they wish to start. However, their new proposal should be different from the earlier programme that they have received the starter/development grant for.
Development Grant	<p>As part of the intention of COC, SportCares expects programmes to create a community of care that can help the applicant sustain the programme.</p> <p>As such, the grantee will be given 3 years to find a way to sustain their programme without funding from SportCares (e.g. corporate funder, partnership, etc)</p>	

## Note

1. Applicants can only have one active grant with SportCares at any point of time.

- Successful applicants will receive funding support for up to 100% of qualifying costs or capped at the maximum funding quantum per proposal, whichever is the lower amount.
- Items that qualify for funding will include:
  - Coaching and training fees;
  - Equipment for programme and participants;
  - Venue Costs (cannot exceed 20% of total grant amount) – All grantees will also be encouraged to sign up for corporate membership (Venue costs which do not incur outflow of costs will not be covered);
  - Partnership Costs (e.g. refreshments for a regular networking session with other partners in the locale)
  - Risk Management Costs; and
  - Miscellaneous programme-related expenses directly related to the programme execution.
- Items that **do not** qualify for funding include:
  - Start-up costs, capital expenditure (e.g. purchase of office equipment/assets), expenses incurred outside of Singapore, expenses relating to crowdfunding events, or incurred for any form of religious/political activities.
- Grant applicants are expected to co-fund or seek other funding sources to cover the remaining expenses not covered by the Grant.



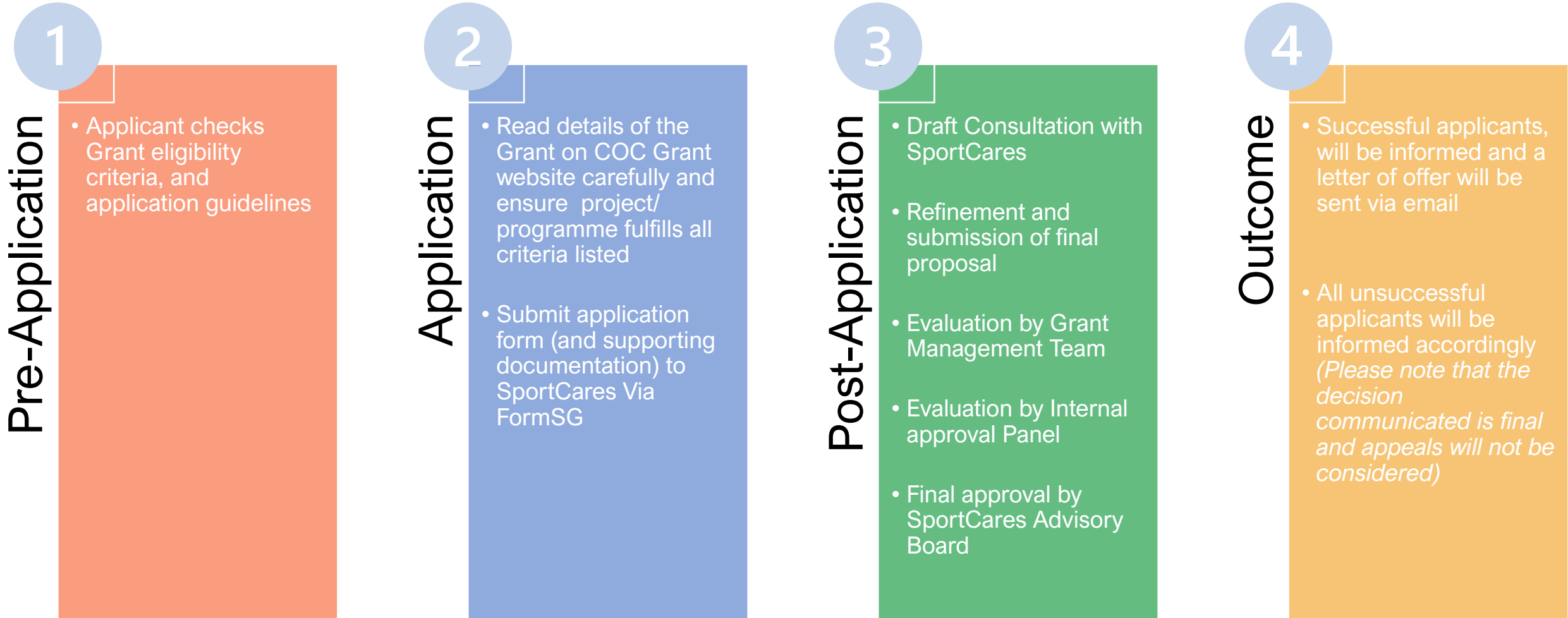
## Costs to Beneficiaries

- Grantees advised not to profit from beneficiaries during the programme/initiative during the grant period (i.e. Beneficiaries should not be charged for participation in the programme)
- If grantees insist on charging beneficiaries fees, SportCares will ask for justification for doing so. These fees should be a nominal/token amount, and will be considered income and will be offset from the qualifying amount

## Accountability of Spending

- At the end of each year of the grant, grantees are required to submit an audited statement of accounts using the audit report template provided by SportCares
  - The costs of the audit should be borne by the grantee and cannot be covered by the grant
  - This will help SportCares to verify the final qualifying, non-qualifying, and income amounts.
  - Thereafter, SportCares will calculate the final funding amount and ensure that the programme does not generate profit from beneficiaries (i.e. any income generated from beneficiaries will be offset from the final qualifying amount)

# Grant Application Process



- Applicants who wish to seek SportCares' inputs on their proposal will be able to do so prior to the final submission of the proposal.
- This fulfils the COC intent of co-creating with partners
- To ensure fairness and transparency, SportCares will not entertain requests for consultation or amendment of proposals after the final proposal submission deadline



# Key Performance Indicators

- Applicants will be allowed to propose their own KPIs and targets
  - Proposed KPIs should meet one of the desired outcomes (refer to table below)
  - However, two of the KPIs must be Number of Participants and Number of Sessions

<b>Wellness</b>	Beneficiaries experience increased psychological, emotional, and social well-being
<b>Values</b>	Beneficiaries build positive values through sport
<b>Inclusion</b>	Programme advances a narrative of inclusion and strengthens bonds in the community
<b>Active Lifestyle</b>	Programme increases engagement in physical activities and a healthy lifestyle
<b>Building Community</b>	Capacity building of individuals (volunteers), organisations (SSAs, non-profits) that are able to harness the power of sport to change lives

- At the end of the grant period, there will be an evaluation of the KPI achievement and reasons for non-achievement. SportCares may withhold up to 5% of the total grant, depending on the number of KPIs that were not achieved and the reasons for non-achievement
  - SportCares may still award a grantee the full grant amount if there are valid reasons for non-achievement of KPIs

# Evaluation Criteria

Innovation	Collaboration	Feasibility	Sustainability
The proposed programme has elements that differentiate it from a regular sports programme by having social elements that promote positive values.	The applicant is able show how they have partnerships that will ensure the programme reaches the correct target groups. They should also demonstrate how these partnerships will amplify the impact of their proposed programme, or show that they have plans for future partnerships.	<p>Programme team has the relevant experience and expertise to meet the intended programme objectives.</p> <p>The applicant has conducted ground sensing and understands the needs of their target group.</p> <p>Applicants are able to clearly demonstrate how they will go about reaching the intended programme objectives.</p>	<p>Applicant is able to demonstrate potential for:</p> <ol style="list-style-type: none"><li>1. Sustainability during the duration of the programme</li><li>2. Flexibility/Agility to adapt to changes in the landscape</li></ol>

- 60% of the approved grant costs will be disbursed to the applicant upon the signing of the LOF.
- Remaining 40% will be reimbursed at the end of the year based on actual supportable expenditures after netting off any other revenue or income
  - Applicant to refund surplus, if any
  - Remainder of the grant will be disbursed upon the submission of their final report



# Tracking Progress and Achievement

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- Mid-term progress report
  - E.g. no. of sessions conducted, no. of participants reached.
  - Photographs/videos and corresponding stories from grantees
  - Challenges faced, and how the grantee plans to mitigate them
- Year-end final report
  - Audited statement of accounts.
  - Grantees should also provide a report on whether they have achieved their proposed KPIs for the year and provide reasons if they were unable to do so.
  - Photographs/videos and corresponding stories from grantees
- At each six-month mark, SportCares will conduct site visits to understand more about each programme and connect with the grantees.