

BUILDING RESILIENCE, CONNECTING COMMUNITIES

ANNUAL
REPORT
2020





Assist the Needy

To help the less fortunate through local assistance schemes and programmes.

Bond the People

To bond the community through projects and programmes so as to bring members of the community closer to one another.

Connect the Community

To develop strategic partnerships with corporate and community partners to better serve our residents.



BUILDING RESILIENCE, CONNECTING COMMUNITIES

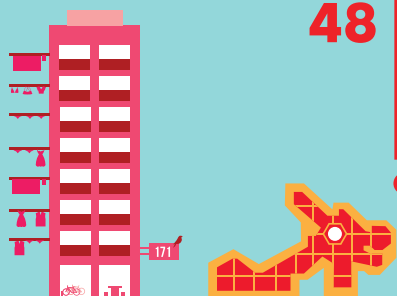
At CDC, it is all about building our resilience as we connect with our community. Together, we face adversity as one, lifting the community with programmes focused on growing a caring and inclusive community. United, we build a people of stronger resilience, ready for challenges that comes our way.

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DEVELOPMENT
COUNCIL**
Aggregate. Build. Connect

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FROM THE CHAIRMAN'S DESK

“

The world faced a tumultuous crisis in 2020. The COVID-19 pandemic wrought disruptions and roiled lives across the world. In Singapore, we hunkered down for a period, adapted and adjusted our lives, and closed ranks to fight the storm together.

”

The role and mission of the Community Development Councils (CDCs) of **Assisting the needy, Bonding the people and Connecting the community** has become more urgent than before. To overcome the pandemic, it is critical for the CDCs to rally our people and channel the necessary resources to navigate through unprecedented challenges. The CDCs' distinctive role and ability to aggregate the strengths and capabilities of trusted partners and networks helped uplift and unite Singaporeans across the community.

A More Resilient, Stronger Singapore

Throughout 2020, the 5 CDCs worked hard to meet evolving needs arising from the COVID-19 pandemic. Just as during the Global Financial Crisis and Severe Acute Respiratory Syndrome (SARS) period, the CDCs sprang into action to prioritise the needs of those at risk. We drew on the strength of our deep community links to identify emerging gaps and quickly rolled out new initiatives to bring relief and assistance. The pandemic's impact of multiple disruptions and isolation has made the CDCs' work of boosting our social safety network and community resilience even more critical than ever.

In 2020, the CDCs implemented **more than 100 programmes** to uplift some **765,000 beneficiaries**. One of our key efforts to bring Singaporeans through the tough times included the \$40 million **CDC Vouchers Scheme** which aimed to defray the cost of living for lower-income Singaporeans. It has since helped close to 400,000 residents, and through the vouchers, also revitalised the businesses of merchants and hawkers in the heartlands.

In another salvo, the CDCs launched two **COVID-19 Relief Funds (CRFs)** amounting to a total of \$8 million, with the support of Ngee Ann Kongsi and Kong Meng San Phor Kark See Monastery. The funds provided targeted relief to Singaporeans who had lost jobs or suffered significant income loss during the pandemic. Further, in another whole-of-community effort, we launched the **CDC Student Meals Scheme** that provided digital food vouchers to more than 12,000 needy students during the circuit breaker period.

As we rolled out these initiatives, we witnessed hope, solidarity and grit – a testament to our Singapore can-do spirit and determination to overcome the odds, come what may.

Thank You For Your Contributions

Bolstering our CDC leadership team last September were two new members – Mayor Alex Yam (North West CDC) and Mayor Fahmi Aliman (South East CDC). They joined Mayor Denise Phua (Central CDC), Mayor Desmond Choo (North East CDC) and me (South West CDC) for a new Term of Office serving our community from 2020 to 2023. We are grateful for the contributions of outgoing mayors, Dr Teo Ho Pin and Dr Maliki Osman, who had both served tirelessly and wholeheartedly over many years.

Together with my fellow Mayors, I would like to take this opportunity to express our heartfelt appreciation to all District Councillors, community and corporate partners, as well as volunteers and staff for their dedication, time and sacrifices made for the larger good of our community. It is through the strength of our combined efforts and collaborations, that we are able to ride these challenging times.

Moving Forward, Stronger Together

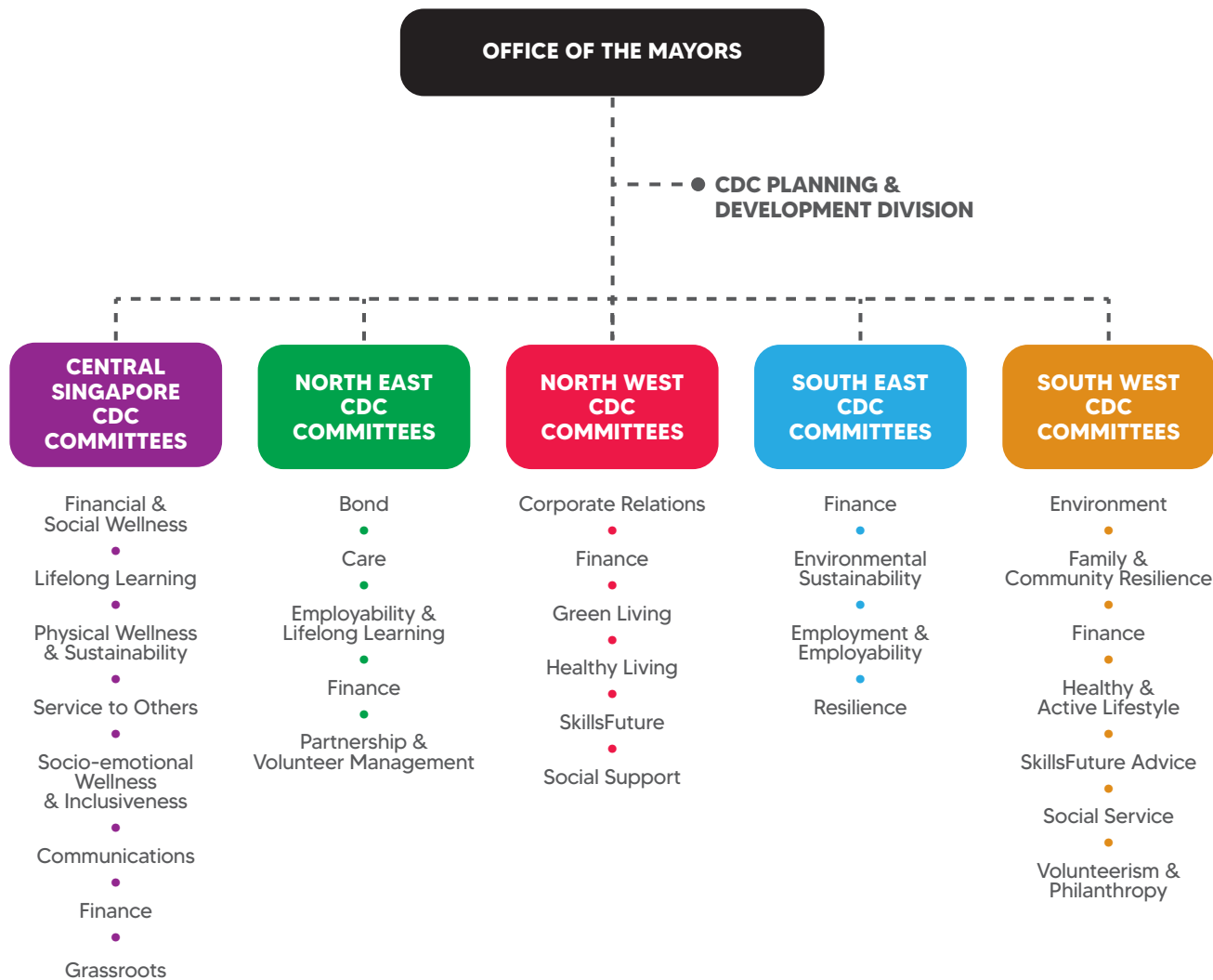
As Singapore moves towards a new normal, we are quietly confident of emerging from this crisis even stronger and better than before. The CDCs will continue to work closely with volunteers, organisations and partners to boost Singapore's social safety net and strengthen the social glue that binds us together.

We have done it before, and we will do it again. The road ahead, even in the toughest of times, will see us walking forward together, moving towards the light – and reaching out together, to hold a brighter future.

MS LOW YEN LING
Chairman, Mayors' Committee



OUR COMMITTEES



OUR DISTRICT MAP

SOUTH WEST DISTRICT

Chua Chu Kang, Jurong and West Coast Group Representation Constituencies (GRCs), Bukit Batok, Hong Kah North, Pioneer and Yuhua Single Member Constituencies (SMCs)

NORTH WEST DISTRICT

Holland – Bukit Timah, Marsiling – Yew Tee, Nee Soon and Sembawang GRCs, and Bukit Panjang SMC

CENTRAL SINGAPORE DISTRICT

Ang Mo Kio, Bishan – Toa Payoh, Jalan Besar and Tanjong Pagar GRCs, Kebun Baru, Marymount, Potong Pasir, Radin Mas and Yio Chu Kang SMCs

NORTH EAST DISTRICT

Aljunied, Pasir Ris – Punggol, Sengkang and Tampines GRCs, Hougang and Punggol West SMCs

SOUTH EAST DISTRICT

East Coast and Marine Parade GRCs, MacPherson and Mountbatten SMCs



OFFICE OF THE MAYORS

The Office of the Mayors in Singapore serves the residents in the five districts. Each district is helmed by a Mayor, who also serves as a Chairman of the Community Development Council in that particular district.



▲ The Chairman of People's Association, Prime Minister Lee Hsien Loong, presided over the Swearing-in Ceremony on 23 September 2020, where Mayors Ms Low Yen Ling, Ms Denise Phua, Mr Desmond Choo were re-appointed, while Mr Alex Yam and Mr Mohd Fahmi Aliman were newly appointed. Mayor Ms Low Yen Ling was also appointed as the Chairman of Mayors' Committee.

From left to right:

- | | | |
|---|---|--|
| 1. Mr Desmond Choo
Mayor of North East District,
Chairman of North East CDC | 2. Ms Low Yen Ling
Chairman of Mayors' Committee,
Mayor of South West District,
Chairman of South West CDC | 3. Mr Lee Hsien Loong
Prime Minister,
Chairman of People's Association |
| 4. Ms Denise Phua Lay Peng
Mayor of Central Singapore District,
Chairman of Central Singapore CDC | 5. Mr Alex Yam Ziming
Mayor of North West District,
Chairman of North West CDC | 6. Mr Mohd Fahmi Bin Aliman
Mayor of South East District,
Chairman of South East CDC |

BUILDING RESILIENCE IN ADVERSITY

It's all about coming together and assisting those in need during this pandemic. Whether it's meeting the needs of our vulnerable students or residents, each CDC has initiatives in place to support and grow a more resilient community.

The following pages detail our key efforts of support in the nation's fight against COVID-19.



SUPPORTING THE COMMUNITIES DURING COVID-19

CENTRAL SINGAPORE CDC

Building resilience through community support.

To support our communities with the right tools to stay resilient during the pandemic, Central Singapore CDC connected partners on numerous initiatives aimed to boost residents' overall well-being. Three examples of such initiatives are:

Compact Workstation for Children from Lower-income Families

Delivered and assembled by staff volunteers from the Government of Singapore Investment Corporation (GIC), 70 children from lower-income families were gifted modular workstations that were conducive for Home-Based Learning. These lightweight and portable desks allowed for movability and ease of storage, especially useful for households with limited living spaces.

'MIND Your Health' webinar Series

Partnering the Institute of Mental Health (IMH), this series of webinars enhanced residents' awareness and understanding of mental wellness, especially during the COVID-19 period. Experts from IMH shared practical tips, provided guidance and encouraged participants to take positive action and share knowledge with their loved ones.

A participant, Ms Lee Mei Yen, said she was thankful as mental health had long been neglected. She highlighted the importance of balancing physical and mental healthcare in Singapore, and hopes to participate in more of such informative talks on prevention in place.

'Let's Talk! COVID-19 Vaccination: Everything You Want To Know'

This webinar equipped public and community with relevant and important information about the COVID-19 vaccines. Answering queries and clarifications by expert speaker Dr Leong, he reassured and encouraged participants to get vaccinated when it was their turn.



A GIC volunteer building a compact workstation for Home-Based Learning with a child from Central Singapore CDC's 'Nurture' programme.



Ms Denise Lim (Clinical Psychologist, IMH), Ms Denise Phua (Mayor of Central Singapore District), Dr Lee Yu Wei (Consultant, IMH) and Mr Henry Lee (Moderator) trying out simple breathing techniques to help with stress management at the 'MIND Your Health' webinar on 'Stress and Mental Health'.



Dr Wan Rizal (Adviser to Kolam Ayer GROs), Ms Denise Phua (Mayor of Central Singapore District), Dr Leong Hoe Nam (Infectious Diseases Specialist, Mount Elizabeth Novena Hospital), Minister Josephine Teo (Adviser to Kreta Ayer-Kim Seng GROs), and Senior Minister of State Heng Chee How (Adviser to Whampoa GROs), had a lively discussion at the 'Let's Talk! COVID-19 Vaccination: Everything You Want To Know' webinar to answer residents' burning questions about the vaccine.

TERTIARY STUDENT TRANSPORT SCHEME

NORTH EAST CDC

Building the resilience of our students.

North East CDC created the Tertiary Student Transport Scheme to support youths during the COVID-19 pandemic by providing interim assistance to eligible students from ITEs to Universities in paying for their transport costs.

Daphne Lim, a beneficiary of the scheme, said, “The cost of public transport makes up a crucial part of my daily expenses as I have to travel back and forth for my classes and CCA. This scheme has been useful to tide me over a period of time. I also took up part-time work to cover my expenses so my father didn’t have to worry too much especially when he has to manage his state of ill health.”

She adds that with financial concerns off her mind, she is able to focus on her studies and part-time work to support herself independently.

“

**With one of the many financial concerns off my mind,
I am able to focus on both my studies and part-time
work to support myself independently.**

”

Daphne Lim
Tertiary Student
Transport Scheme Beneficiary



NORTH WEST STEPS OF SOLIDARITY

NORTH WEST CDC

Building resilience through solidarity.

North West CDC joined hands with partners and residents in **North West Steps of Solidarity**, a district-wide fundraising campaign, aimed to step up resilience, unity and optimism in the community. Residents of the district clocked their steps to stand in solidarity with less fortunate residents affected by the pandemic.

Organising Committee Co-Chairman Mr Chandra Mohan shared, “2020 was a tough year for many and being able to help others is a blessing. **North West Steps of Solidarity’s** two-pronged approach – either by clocking your steps or making a donation – means that everyone can choose to help in the best way they can.”

CDC and partners have generously donated \$2 million to these local assistance schemes with nearly 1 million steps collectively clocked by residents.

To show how easy it was for residents to participate in the campaign, Mr. Poon Joe Fai, North West Brisk Walking Club Champion, Quintet NC said, “Walking is one of the most accessible forms of exercise, and you can choose a goal that matches your fitness level. Anyone can chip in to show their solidarity with residents who were badly affected by the pandemic.”



Mayor Alex Yam flagging off at the launch of North West Steps of Solidarity.

“Walking is one of the most accessible forms of exercise, and you can choose a goal that matches your fitness level. Anyone can chip in to show their solidarity with residents who were badly affected by the pandemic.”

”

Mr. Poon Joe Fai

North West Brisk Walking Club Champion,
Quintet NC



Participant registering for the North West Steps of Solidarity virtual fundraising walk campaign.

BROKERING SUPPORT FOR THE COMMUNITY - COVID-19

SOUTH EAST CDC

Building the resilience of the vulnerable.

Collaborating with at least 20 corporate organisations, South East CDC tapped on its corporate partners' expertise, strengths and resources to address the community's needs. By engaging the community in various ways, the CDC raised at least \$1.8 million in donations (in cash or kind) to strengthen the social safety nets for the vulnerable during the pandemic.

Examples of such initiatives included the distribution of 700 boxes of masks worth \$20,000 by Top International Holding Pte Ltd to residents and staff of four nursing homes, getting ITE College East students to help the Social Service Agencies (SSAs) with community work, supporting the Safe Sound Sleeping Place programme (S3P) in funding items such as cupboards, foldable beds, etc. for people who need temporary overnight accommodation, and Homemade Mask @ South East, a ground-up initiative that engaged seamstresses or anyone who can sew to provide more reusable masks to residents.

Mdm Low Mui Lang, Executive Director of The Salvation Army and Peacehaven Nursing Home shared, "We were very thankful to Top International Holding Pte Ltd and South East CDC for their fast response, coordinating and fronting the donation on our behalf. The masks we received were extremely helpful to residents and staff. The timely assistance rendered allowed us to channel our time and energies to help vulnerable groups during extraordinary times as this."



Amazon's donation of hand sanitiser to Muhammadiyah Association of Singapore.



Top International Holding Pte Ltd donated more than 700 boxes of surgical mask.

COVID-19 SUPPORT FOR RESIDENTS AND FRONTLINERS AMIDST THE PANDEMIC

SOUTH WEST CDC

Building the resilience of our frontliners and community.

The South West CDC tapped on their diverse network of partners from Microsoft Singapore to HP Inc., to aggregate resources that provide timely COVID-19 relief to residents and frontline workers amidst the pandemic.

Expressing her gratitude from receiving a laptop from Microsoft Singapore, single mother Mdm Norlim Binte Mustafa said, "I felt very appreciative of this gift. Now, I can put my savings towards other essential things for my children." The 37-year-old resident added, "Because we no longer need to try to save up for a laptop, I am able to use my money to reduce my debt and be one step closer to my dream of being debt-free. My children and I can now focus better on our work and schoolwork with the new laptop."

Noting the convenience of having a printer at home, Jurong-Pioneer Junior College student Gurunathan Sampravinraj said, "Printed notes are easier to write on and refer to during lectures, when compared to toggling between the lecture video and lecture notes on the computer. Being able to print notes at home has made it much easier for myself and my younger sister, who is in Secondary Two. My sister will be taking her promotional exams this year, so having the printer helps her in her studies as well. This is our family's first printer and I am thankful for this gift from South West CDC and HP."



In support of South West District's efforts to reduce usage of single-use plastics and to help hawkers manage the surge in demand for takeaway containers, Toyoko Singapore distributed 20,000 reusable food containers to residents through selected coffee shops and hawker centres.



In partnership with Procter & Gamble, MOM and the Migrant Workers' Centre, South West CDC distributed \$5 million worth of Care Packs comprising essential personal health and hygiene items such as toothbrushes, razors and shampoo to 300,000 migrant workers.



Local company VISO Pte Ltd worked with South West CDC to donate air purifiers to all polyclinics in the South West District, enhancing the working environment of the healthcare workers, visitors and patients.



Recognising the usefulness of printers in supporting home-based learning, South West CDC partnered HP Inc to give printers to more than 2,000 underprivileged students in the district.

STRENGTHENING RESILIENCE THROUGH DIVERSITY

We connect with partners and people of diverse expertise through programmes available across all five CDCs. These programmes promote a caring, healthy, inclusive and future-ready Singapore, strengthening the resilience of all Singaporeans.

The following pages highlight the common flagship programmes in 2020.



SKILLSFUTURE @ CDC 2020 - THE FUTURE OF YOU

Strengthening the resilience of Singaporeans with the spirit of lifelong learning and skills mastery for the future.

Learning can help to cultivate self-resilience. When we are exposed to challenges (such as looking for a better employment), and we learn from them and meet the challenge, we can cultivate self-resilience and become stronger. The SkillsFuture @ CDC offers this one-stop platform - anytime, anywhere, any place - bringing together trainers, cross-sector knowledge and trends, as well as job availability, for Singaporeans to constantly upskill and reskill in their journey of lifelong learning.

Since 2018, the CDCs have been organising the SkillsFuture @ CDC (previously known as SkillsFuture Festival) with training institutes, government agencies and Institutes of Higher Learning (IHLs) to bring learning opportunities and workshops closer to the community through five decentralised events. This year, in response to COVID-19, the event was centralised for the first time and organised virtually to bring learning opportunities and workshops to residents digitally.

The week-long virtual event by the CDCs was held in conjunction with the SkillsFuture Month. However, due to popular demand, SkillsFuture @ CDC was extended to allow Singaporeans to have continued access to the series of virtual workshops and talks covering employability skills and lifelong learning topics, Facebook 'live' chat with local celebrities and industry experts on the latest job trends and future-ready skills.

The SkillsFuture @ CDC also has a dedicated website to serve as a one-stop resources platform on jobs and skills for Singaporeans. The one-stop resources platform reached out to over 372,000 residents, with more than 6,300 residents attending the 50 virtual workshops.



▲ Launch of the SkillsFuture@CDC – The Future of You by the five Mayors to support local community in lifelong learning, reskill and upskill.

CDC STUDENT MEALS SCHEME

Strengthening the resilience of students and businesses.

Ten days after receiving ground feedback that students from low-income families might require additional financial support for their meals during the Circuit Breaker period, the CDCs rolled out the CDC Student Meals Scheme to help students from families living in public rental flats to defray the cost of buying meals while on home-based learning (HBL) so they can focus on their studies.

Over 7,400 students received the e-vouchers worth \$55, allowing them to buy meals from over 7,000 participating food merchants in Singapore.

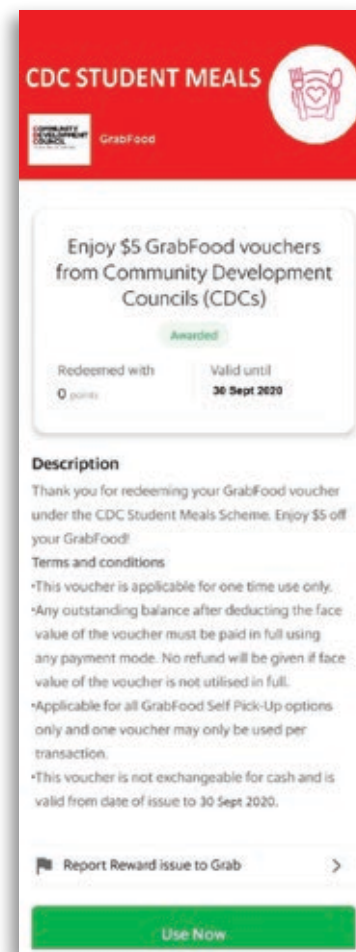
This was the first time the CDCs had designed a fully electronic local assistance scheme, remodelled from the traditional walk-in application and issuance of hardcopy vouchers through the use of technology. With the help from a philanthropist and the Singapore Press Holding, CDCs worked with Grab Singapore, by leveraging on the GrabFood platform to disburse e-vouchers directly to the families. This helped keep them safe as they can pre-order their meals with the self-pickup option, reducing time spent outside and the need to queue for food during the Circuit Breaker period. This Scheme also aimed to improve business demand for heartland food merchants via self pick-up.

“

The CDC Student Meals Scheme is one of the many initiatives we have in place that extend help to the less fortunate while supporting our F&B businesses at the same time. We believe that as we stand united as a community, we can overcome this situation.

”

Mr Yee Wee Tang
Grab Singapore's Managing Director



▲ Visual of the CDC Student Meals e-voucher issued via Grab app.

CDC VOUCHERS SCHEME

Strengthening the resilience of lower-income families and businesses.

In June 2020, the five CDCs launched the CDC Vouchers Scheme to help defray the cost of living for lower-income families and at the same time, to support the business of local heartland shops and hawkers who were facing the impact of the COVID-19 pandemic.

Under this initiative, each identified household received \$50 worth of CDC vouchers at \$2 denominations, redeemable at participating heartland merchant shops and hawker stalls that displays the CDC Voucher decal. The island-wide scheme is part of the Unity and Resilience Budget 2020.

The CDCs worked closely with various Merchant and Hawker Associations in their respective districts to bring more heartland merchants and hawkers on board the scheme. Through this, CDCs were able to expand their network of partners.

The CDC Vouchers Scheme Tranche 1 benefitted almost 350,000 households and more than 8,100 merchants.

“

SuzyAmeer is glad to be in the scheme. This is a win-win situation in which we can help the community and vulnerable residents.

”

Mr Ameeroodin s/o Khairuddin
SuzyAmeer Frozen Pte. Ltd.



▲ (From top to bottom, left to right) Launch of CDC Vouchers Scheme by Mayor Low Yen Ling, Deputy Prime Minister Heng Swee Keat, Mayor Maliki Osman, Mayor Teo Ho Pin, Mayor Denise Phua, Mayor Desmond Choo, and Mr Yeo Hiang Meng, President of Federation of Merchants' Association.



▲ A participating merchant of the CDC Vouchers Scheme with the installed decal at her stall.



▲ Member of Trader's Association and PA staff encouraging merchant to get on board the CDC Vouchers Scheme.

STRENGTHENING RESILIENCE THROUGH DIVERSITY

CDC VOUCHERS SCHEME

Expressing her gratitude towards the scheme, owner of SuzyAmeer Frozen Pte. Ltd, Mr Ameeroodin s/o Khairoodin said, “SuzyAmeer is glad to be in the scheme. This is a win-win situation in which we can help the community and vulnerable residents.”

As the CDC Vouchers Scheme (Tranche 1) was well-received by both residents and the participating merchants/hawkers, the CDCs rolled out the CDC Vouchers Scheme (Tranche 2) on 25 January 2021. This \$20 million Tranche 2 scheme will benefit about 400,000 Singaporean households. Each eligible household will receive \$50 worth of CDC vouchers redeemable for food, essential goods and services at participating heartland merchant shops and hawker stalls displaying the CDC Voucher Decal.



▲ The CDC Voucher Scheme (Tranche 2) decal displayed by participating merchants.



▲ Launch of CDC Vouchers Scheme (Tranche 2) by DPM Heng, the five Mayors and President of the FMAS and PA Chief Executive Director.

PA'S 60 YEARS OF COMMUNITY BUILDING - WECARE ARTS EXHIBITION @ CDC AND VIRTUAL WECARE ARTS GALLERY @ CDC

Strengthening resilience through the arts.

The WeCare Arts Exhibition @ CDC 2021 gets "PHYGITAL" – the first time the art pieces are featured via a combination of physical and digital formats. Themed "Resilience and Unity in The Time of Coronavirus Disease (COVID-19)", the art pieces on display provided insights into how the beneficiaries built resilience during the pandemic, connecting us and deepening our shared identity, sense of community and well-being.

In conjunction with PA's 60 years of Community Building, over 200 art pieces were created by beneficiaries from Social Services Agencies (SSAs), Singapore Scout Association and Self Help Groups (SHGs), Chinese Development Assistance Council (CDAC) and MENDAKI. Eight specially selected projects were exhibited at the National Museum of Singapore (NMS) between March and May 2021 which was opened to the public. The rest were displayed inside the Virtual WeCare Arts Gallery @ CDC at <https://www.cdc.gov.sg/virtual-gallery>

One of the art pieces featured at NMS was Draw with Wires by 12 year old Ng Xin Yi, who was inspired by frontline Singaporeans combating against the pandemic. Her artwork takes the form of three hands representing frontliners, adults and children, showing how the three groups work hand in hand as a community during the pandemic.

Artwork by Ng Xin Yi from the
Draw With Wires Programme.



▲ WeCare Arts Exhibition @ CDC displayed at National Museum of Singapore.

STRENGTHENING RESILIENCE THROUGH DIVERSITY

PA'S 60 YEARS OF COMMUNITY BUILDING -WECARE ARTS EXHIBITION @ CDC
AND VIRTUAL WECARE ARTS GALLERY @ CDC

“

I was inspired by Singaporeans who were willing to contribute to fight against the COVID-19. My artwork is created by 3 hands representing the frontliner, adults and children. The frontliner still continues to help the hospital, putting themselves in danger and the risk of getting infected.

”

Ng Xin Yi

Vibrance @ Yishun
Draw with Wires Programme



▲ (From left to right) Mayor Alex Yam, Chief Executive Director of People's Association Lim Hock Yu, Mayor Denise Phua, Mayor Low Yen Ling, Minister Edwin Tong, Mayor Desmond Choo, Chief Executive Officer of the National Arts Council Rosa Daniels and Mayor Fahmi Aliman at the Opening of WeCare Arts Exhibition 2021 and Virtual WeCare Arts Gallery @ CDC.

GROWING RESILIENCE IN SOLIDARITY

Every district has their unique needs and priorities. By working together with their partners, each CDC is able to connect with the right people and expand their reach, collaborate and present solutions tailored to the respective needs and priorities of their district to emerge stronger as one.

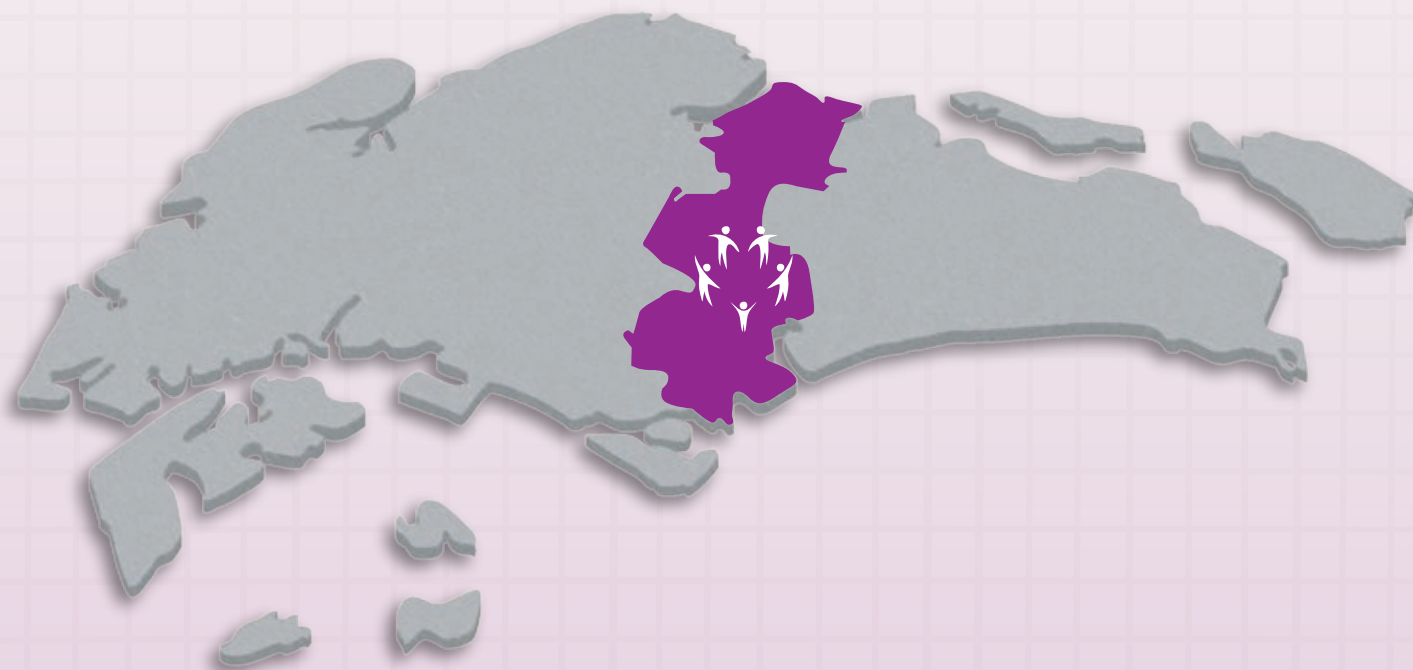
The following pages highlight the respective CDCs flagship programmes in 2020.



CENTRAL SINGAPORE CDC

Central Singapore CDC serves close to one million residents living in the Central Singapore District, and envisions itself as a Do-Good District, with a focus on helping residents live The Better Life.

www.cdc.gov.sg/centralsingapore



SKILLSFUTURE ADVICE @ HOME EDITION

Growing our resilience through lifelong learning.

SkillsFuture Advice (SFA) supports the national movement to empower residents to embrace self-directed learning, lifelong learning and skills mastery.

This year, to continue supporting Singaporeans in their lifelong learning journey even during the pandemic, SFA workshops were conducted online. The series of 60-90-mins curated workshops were rolled out to almost 200 partners from government agencies, corporate, community and education organisations.

These workshops helped participants to:

- raise awareness of self, lifelong learning and skills deepening
- encourage affiliation and participation in SkillsFuture initiatives
- take action to acquire skills to upgrade themselves

For organisations, it helped to better engage their staff by providing timely resources for their learning, from the comforts of their homes.

“

The workshop covered many topics and provided useful information beneficial to undergraduates and fresh graduates during these unprecedented times. The trainer was knowledgeable and able to share insights about various industries and the job market.

”

Student

Singapore University of Social Sciences (SUSS)



▲ 'SkillsFuture Advice @ Home Edition' with more than 400 attendees involving Ms Denise Phua (Mayor of Central Singapore District), Mr Alvin Tan (Grassroots Adviser to Moulmein-Cairnhill GROs) and Mr Heng Chee How (Grassroots Adviser to Whampoa GROs).



▲ SFA Training Consultant delivering a 'SkillsFuture Advice' webinar to a group of almost 70 students from Singapore University of Social Sciences.



▲ SFA Training Consultant delivering a 'SkillsFuture Advice' webinar for 30 Financial Consultants from Prudential.

INCLUSIVENESS @ CENTRAL SINGAPORE

Growing Singapore into a resilient and more inclusive society for persons with disabilities.

By embracing our differences and celebrating the uniqueness of every individual, Central Singapore CDC recognises that everyone are equal members of society. Through its series of inclusion programme, the CDC hopes that Singapore will become a society where everyone will lead dignified and meaningful lives.

The Purple Symphony is Singapore's largest inclusive orchestra comprising more than 100 musicians with and without disabilities. During the pandemic, musicians were unable to hold physical rehearsals nor conduct its annual concert. But their passion for music did not waver - they put together a series of mash up music videos online. Ms Siti Sakinah, a visually-impaired pianist, shared her pride on "how the orchestra displayed resilience during the pandemic and rose above to continue making music to inspire others."

The Purple Parade is Singapore's largest movement to support inclusion and celebrate abilities of persons with disabilities. Into its 8th year, it went digital for the first time with a new and refreshed format amidst the COVID-19 pandemic. The livestream concert showcased a suite of inclusive performances, live chats with local celebrities and Paralympians. The concert was viewed by more than 57,000 people. Leading up to the parade, more than 2,600 Purple Pledges were also featured to show their support for the cause.

“

I am excited to perform for The Purple Parade's first ever livestream concert. I'm glad that the pandemic did not stop The Purple Parade movement, as we continue to support inclusion and celebrate abilities of people with disabilities.

”

Farhan

A performer from Movement for the Intellectually Disabled of Singapore (MINDS)



▲ The Purple Symphony practising and performing even during the Circuit Breaker period, as part of their move to the digital space to overcome the odds despite the pandemic.



▲ Maximilian Tan; Mayor Denise Phua; Alister Ong; Minister Lawrence Wong; Yip Pin Xiu; Minister Masagos Zulkifli; Theresa Goh and guests pledging their support for inclusion and to celebrate abilities of persons with disabilities.

CORPORATE GIVES BACK @ CENTRAL SINGAPORE

Growing resilience through a culture of giving back.

'Corporates Give Back' showcases Central Singapore CDC's strong partnerships with organisations to promote the culture of giving back to the community – the disadvantaged children, families and seniors.

Far East Organisation supports the 'Ready For School Kit' initiative with a \$150,000 donation to support school-going children and youths with back-to-school necessities. This complements existing grassroots' efforts in assisting the needy, and at the same time encourage corporations to donate in the spirit of giving back to the community.

A collaboration with JR Foods Pte Ltd, ELPIS @ Hideout and the Singapore Rugby Union (SRU), 'Do Good, Send Love' saw over 100 volunteers distribute 6,000 meals to families in need, disadvantaged seniors and selected rough sleepers under the Sound Sleeping Places (S3Ps) Network. Mr Fan Kiet Teng, a resident, shared, "I live alone and have difficulty walking so I'm really thankful to be gifted these meals from the volunteers as it has helped to reduce my daily expenses and provided me with good nutrition."

During Festive periods such as Mid-Autumn, the needy were also not forgotten as big-hearted partners such as Si Chuan Dou Hua continued to provide treats to spread the 'Festive Cheers' and joy.

“

The book vouchers allowed my grandson to buy the stationery and enrichment books that we usually couldn't afford. Really grateful for the help from the CC and the CDC.

”

Mdm Muthu Thanaletchimi
Resident of Central CDC



▲ Mdm Norafiza and her son Muhammad Naufal Na'Imullah Bin Mohd Yazit receiving their 'Ready For School Kit' from Minister Chan Chun Sing (Adviser to Buona Vista GROs).



▲ Ms Wee Wei Ling, (Executive Director of Si Chuan Dou Hua Restaurants), Ms Denise Phua (Mayor of Central Singapore District), and Mr Yip Hon Weng (Adviser to Yio Chu Kang GROs), gifting goodies to Mdm Salmah and her family in the spirit of the festive season.

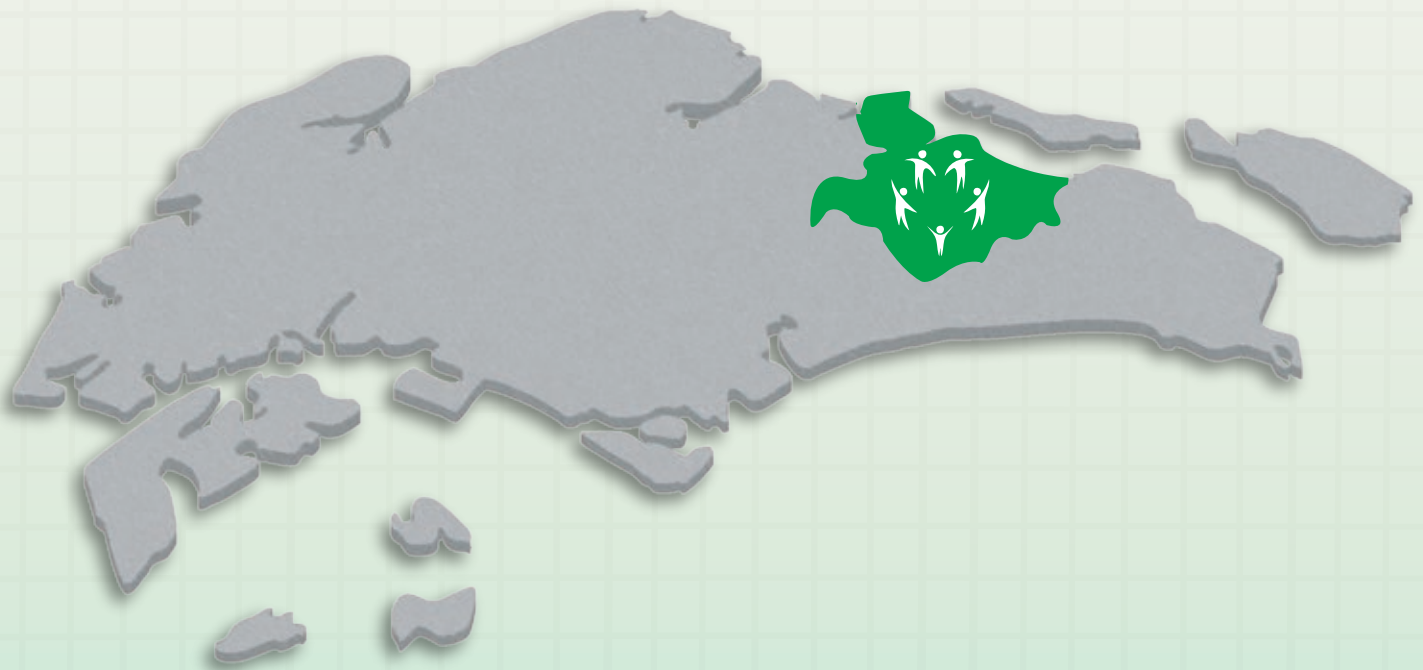


▲ Minister Josephine Teo (Adviser to Kreta Ayer-Kim Seng GROs), Ms Denise Phua (Mayor of Central Singapore District), and a volunteer from the Singapore Rugby Union, distributing meals to a resident as part of the 'Do Good, Send Love' initiative.

NORTH EAST CDC

North East CDC core focus is to care and uplift residents by connecting residents with the appropriate resources from community partners. It administers financial and employment assistance to residents in need as well as works closely with community and corporate partners to plan outreach programmes to promote bonding and social cohesion.

www.cdc.gov.sg/northeast



DIFFERENCE IN YOUTH

Growing resilience and support for our youths.

Difference in YOUth is a series of Youth Mental Wellness Virtual Programmes that include 'Live' with Tosh Zhang, Mobile Legends Competition and Youth Mental Wellness Dialogue Session for Caregivers jointly organised by North East CDC and Care Corner (Youth GO!). It aims to be a platform to raise awareness for the importance of mental wellness in youths through programmes that allow both youths and their caregivers to better understand and manage mental health, and also provide support and resources for the community.

A participant of the Youth Mental Wellness Dialogue Session for Caregivers shared, "Informative and insightful, should have repeated runs and encourage more parents to attend. Appreciate the open sharing and personal experience of speaker Jenny! Would refer parents with similar struggles to her for support!"



DIFFERENCE IN YOUTH
IN SUPPORT OF SUICIDE PREVENTION WEEK

YOUTH MENTAL WELLNESS DIALOGUE FOR CAREGIVERS
12 SEP | 10AM - 11.30AM | ZOOM
Please register by 9 Sep at: go.gov.sg/12sepdialogue

OUR SPEAKERS

 Ms Jenny Teo Co-founder, PleaseStay, Movement PleaseStay, Movement is an advocacy group started by a group of mothers who lost their children to suicide.	 Ms Joanne Wong Head, TOUCH Cyber Wellness TCW is a leading pioneer in the field of cyber wellness and new media literacy.	 Ms Jane Coh Assistant Director, SAMH Creative Services, Singapore Association for Mental Health SAMH improves the lives of persons with mental health issues through rehabilitation and reintegration.
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MODERATOR AND SPECIAL GUEST

 Moderator: Mr Martin Chok Assistant Director, Youth Services Care Corner Singapore	Special Guest: Ms Sun Xueling, Minister of State Ministry of Education and Ministry of Social & Family Development Advisor to Punggol West GROs
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▲ eDM for "Youth Mental Wellness Dialogue Session for Caregivers".



DIFFERENCE IN YOUTH
IN SUPPORT OF SUICIDE PREVENTION WEEK

10 & 12 SEP 2020
VARIOUS ONLINE PLATFORMS

10 SEP
3PM - 4PM
"Live" with actor-musician
Tosh Zhang on @necdc
Facebook

12 SEP
10AM - 11.30AM
Youth Mental Wellness Dialogue for Caregivers
(slots available on first-come-first-served basis)

REGISTER BY 9 SEP (WED) FOR DIALOGUE
go.gov.sg/12sepdialogue

▲ eDM for "Live with Tosh".



▲ Sharing of inspirational life stories by Social Media Influencer, Mr Tosh Zhang.

CAREER DISCOVERY @ NORTH EAST

Nurturing resilience through new work opportunities.

Career Discovery is a series of job fairs that brings a suite of employment assistance initiatives and upskilling opportunities closer to residents, especially to those affected during the COVID-19 economic slowdown. Co-organised with NTUC Employment and Employability Institute, Workforce Singapore and North East Job Placement Centres, it aims to provide a one-stop platform for residents to search for jobs and help those with varying levels of digital literacy embrace technology in their job preparation and career planning.

Semi-retiree Ms Ang shared that while she was familiar with large-scale job fairs, Career Discovery @ North East made it easier for her to access the resources she needed. She said, "When I heard about the event from my Career Coach, I was excited to see a list of jobs available. It was very helpful for me because I could meet employers in a safe environment."

Through Career Discovery @ North East, residents had many opportunities to pick up useful resume writing tips from Career Coaches, attend job interviews on-site with prospective employers or apply for employment through the digital kiosks available.



▲ Jobseekers attending physical interviews with Safe Management Measures in place.

▼ Jobseeker attending a virtual interview at Career Discovery @ North East.



▲ NTUC Secretary-General Ng Chee Meng observes the FindJobs e-Kiosk.

YOUNG NTUC – NORTH EAST CDC PROJECT REFRESH

Growing the resilience of our seniors.

Project Refresh is organised with the aim to improve the living environment of isolated and vulnerable seniors through a series of refurbishment works including painting, cleaning, bed bug fumigation and decluttering by volunteers.

One of the volunteers, Kris Chen shared, “I find it especially meaningful seeing how the residents’ spirits were lifted with our visits.”

Since 2017, Young NTUC has been collaborating with North East Community Development Council to spruce up the houses of isolated and vulnerable seniors, especially before every festive season. This is done through working closely with the various stakeholders within the North East District, including Grassroots Organisations, Social Service Agencies, schools and corporates to bring warmth and hope to the seniors.



▲ Volunteers clearing items from a beneficiary's unit.



▲ A volunteer cleaning the floor of a beneficiary's unit.

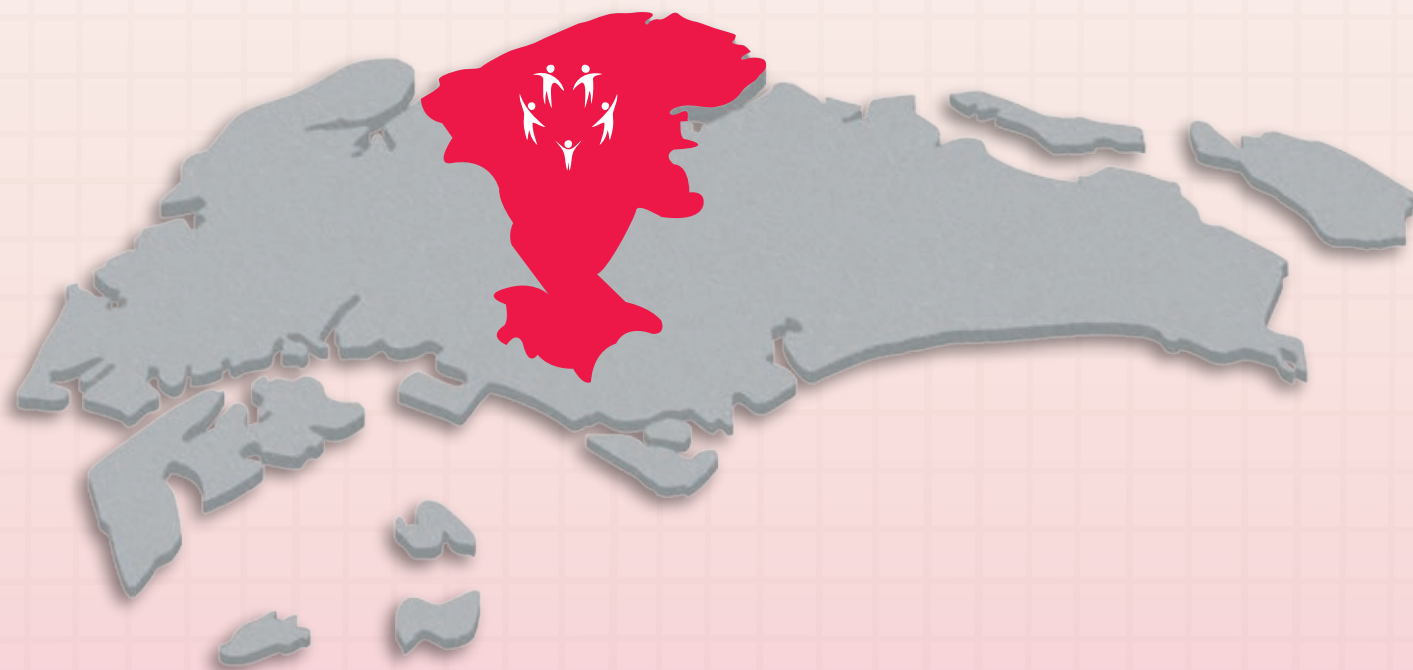


▲ Mayor Desmond Choo and Ms Yeo Wan Ling (Adviser to Punggol Shore GROs) with Project Refresh volunteers and beneficiary.

NORTH WEST CDC

The North West Community Development Council (CDC) initiates, plans and manages community programmes to promote community bonding and social cohesion, prioritising the well-being of its residents by being more attuned and responsive to the specific needs of its residents.

www.cdc.gov.sg/northwest



BUDDING GREENIES @ NORTH WEST

Nurturing the resilience of our children.

Budding Greenies @ North West is a learning programme designed for preschoolers, which consists of an interactive activity book, 'Go Green with Betty the Butterfly', and a guidebook for the creation of Green Corners within the preschools.

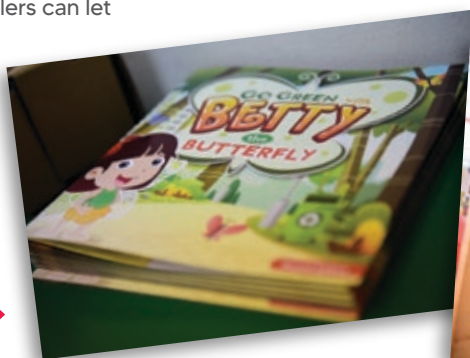
The activity book was developed in partnership with Ms Grace Lim, a Biologist at National University of Singapore, who also helms her own educational company that has developed preschool programmes for more than 15 years.

It maps out different environmental themes that are pertinent to Singapore, such as water conservation, dengue prevention and waste reduction. It also seeks to nurture preschoolers' curiosity of the world using real-world scenarios and fostering their competency to develop critical thinking skills.

Sharing about the importance of getting children to be aware of these issues, Grace said, "There are many environmental issues today and children are unaware of many of them. So, as educators and parents, we need to teach them well – with balance and accuracy. It is like the extension of the development of values. Children are taught to respect, be responsible and to care for people. Now we extend that to living things and our environment."

The programme also includes a Guide to creating a Green Corner, which encourages active learning in young children through the process of experimenting and experiencing the creation of a dedicated corner within the premise of the preschool. Through this Green Corner, preschoolers can let their imagination flow and flourish with activities such as creating a green wall to showcase urban habitats for enriching biodiversity and practise good green habits like recycling and more.

'Go Green with Betty the Butterfly' activity book.



▲ Preschoolers experiencing virtual reality during lesson.



▲ Preschoolers not only learn but also practise how to recycle.



◀ Preschoolers interacting with activity book.

NORTH WEST FOOD AID FUND

Developing the resilience of families in need.

North West Food Aid Fund (FAF) aims to support the provision of food vouchers and rations to less-privileged families, and delivery of cooked meals to nourish those who are unable to cook their own meals due to medical, physical or intellectual disability. It complements the National ComCare Scheme by supporting needy residents who do not meet certain criteria but still require help to pay for their household expenses.

Mdm Yee Swee Cheng, an 81-year-old beneficiary of the fund shared, "With my poor health and cataract surgeries, I am very weak and unable to cook or buy my own meals. As I live alone, it is extremely difficult for me to have a proper meal while being confined to the house. I am only able to tide over the difficult phase with North West Food Aid Fund – Cooked Meals Delivery."

The FAF is fully supported by Club-100 @ North West, a philanthropic network where corporate and individual members pledge to donate \$100 or more each month towards the fund.

Beneficiaries under the North West Food Aid Fund have increased during the pandemic as many Singaporeans faced unemployment or loss of personal income.



▲ Chong Pang residents receiving food rations in WeCare Packs.



Mdm Noraidah Binte Pungut, a beneficiary of North West Cooked Meals Delivery.



▲ (Left to right) Minister Lawrence Wong, Adviser Ms Hany Soh and Mayor Alex Yam spreading festive cheers with WeCare Packs



▲ North West Food Aid Fund provides food rations to lower-income residents.



▲ Club-100 @ North West donors at the annual WeCare @ North West – Service Weeks event, to help out with the distribution of WeCare Packs containing food rations.

NORTH WEST WECARE FUND – TRI-GENERATIONAL HOMECARE @ NORTH WEST

Growing the resilience of our seniors through partnerships.

Supported by the partnership between North West CDC and Khoo Teck Phuat Hospital, NUS student volunteers from Medicine, Nursing, Pharmacy, Social Work, Physiotherapy and Occupational Therapy who are passionate about caring for the community and putting their academic knowledge to practical use have been running Tri-Generational Homecare @ North West since 2014. It is one of the most sustainable ground-up initiatives enabled by multi-stakeholder collaboration.

Sharing her reasons for joining, Yuki Ong, Year 4 student from NUS Yong Loo Lin School of Medicine shared, “I joined as a Year 1 student because I saw what a big difference we could make to these seniors’ lives. As healthcare students, we need to understand that health goes beyond curing a patient’s illness. By caring for the seniors’ holistic well-being, we not only apply what we learnt in class but also see our seniors beyond their medical condition – their personalities and stories.”

Over the last 8 years, student volunteers from the National University of Singapore (NUS) and secondary schools in the North West District have been regularly visiting seniors at home, to help with their medical and psychosocial needs. Through the initiative, the student volunteers have helped 292 seniors in total since 2014, providing close care and attending to their holistic needs. Each team usually consists of a Team Leader (a university student) and 4-5 secondary school students. In FY2020, due to the pandemic, students maintained contact with the seniors through calls on their landline, WhatsApp and Zoom, to ensure vulnerable seniors in the North West District continue to be cared for.



▲ Volunteers bringing a senior out for a breather.



▲ Providing basic medical care for seniors.

▲ Interacting with seniors on Trigen Day, which marks the 5th anniversary of the initiative.



▲ Bonding with seniors over a meal.

SOUTH EAST CDC

Set up on 24 November 2001, spanning the scenic eastern coast of Singapore, the South East CDC aims to build a community where both residents and stakeholders can make a difference so that everyone can feel a sense of belonging and pride.

www.cdc.gov.sg/southeast



3M MOVES @ SOUTH EAST 2020

Strengthening our resilience to move forward together.

The 3M Step-Up Challenge was rebranded to 3M Moves to introduce a new concept during the ongoing COVID-19 outbreak. The word 'Moves' narrates an act of movement, being able to adapt to changes and signifies working together to advance our shared goal.

The two-month campaign was jointly organised by 3M Singapore and the South East Community Development Council from 4 September to 4 November 2020 where individuals and organisations such as Grassroots Organisations (GROs), schools, Social Service Agencies (SSAs), and corporations in the community participated in a simple exercise routine to generate more than \$110,000 worth of 3M household products to benefit 3,000 needy residents in the South East District.

In response to COVID-19 pandemic, South East CDC revamped its campaign from physical roadshows to virtual workout classes and smaller group activities, so that residents could still exercise and bond.

The campaign, which garnered over 24,000 unique participants and 50,000 exercise hours, consisted of a launch, campaign period with video engagement as well as product distribution where ITE College East students were engaged as volunteers to distribute 3M product hampers to more than 250 elderly beneficiaries.

Mr Ali Bukur, 82 said,
"I'm grateful that so many Singaporeans have stepped up to help support the needy. Due to my mobility issue, my family helped with the cleaning at home. The 3M cleaning products made it more convenient for my family to clean the house."

3M Moves Finale – Distribution at
THK SAC @ Cassia to 255 rental
blocks residents.



▲ 3M Moves Launch at imPact@Hong Lim Green (Left to Right: Mr Kevin McGuigan, Vice President & Managing Director, Southeast Asia & Country Leader, Singapore, and Mr Fahmi Aliman, Mayor, South East District).



▲ ITE College East Student volunteer assisting in 3M Moves @ South East finale – 3M household products distribution at THK @ Cassia

ITE COLLEGE EAST LAPTOP GRANT - AN INITIATIVE BY CAPITALAND CARES @ CDC

Growing the resilience of our youths.

COVID-19 has caused major disruptions in Singapore. Schools and Institutes of Higher Learning (IHLs) were closed, leaving students and staff needing to adjust to home-based learning within a short time.

One of the challenges faced during this period was the affordability of laptops, especially students from lower-income families. Although two national schemes by the Ministry of Education (MOE) and the Infocomm Media Development Authority (IMDA) ensured that students who needed laptops and desktops would have access to one to continue their education from home, some students were still unable to afford subsidised ones, or required laptops of higher specifications not offered by existing schemes.

ITE College East identified 20 students to receive the laptop, each cost about \$1,050. In return, the students gave back to the community through an attachment at a Social Service Agency. This scheme not only helped students with obtaining the tools for home-based learning, but also provided an opportunity for them to become more socially aware and responsible towards community work.

Noordinie, a ITE College East Year 2 student said, "I was using my mobile phone for my studies. Since my course is related to IT, with this laptop, I can now practice coding at home."



▲ ITE College East students produced an exercise video for Neighbour Ring Community Services and joined them for some of the sessions.



Seniors from GoodLife!@Marine Parade ► participating in an art and craft workshop organised by ITE College East students.



◀ Seniors from GoodLife!@Marine Parade posing for a photo with their artwork in a workshop organised by ITE College East students.

YOUTH ENGAGEMENT - MY FIRST BREAK ALUMNI (MFBA) & RACIAL HARMONY YOUTH AMBASSADORS (RHYA)

Growing resilience through engagements with our youths.

My First Break Alumni (MFBA) and Racial Harmony Youth Ambassadors (RHYA) were two initiatives from South East CDC in which their youth volunteers moved physical activities online such as conducting online mentorship activities for children from vulnerable families during the circuit breaker in order to continue to give back to the community.

My First Break Alumni (MFBA)

My First Break Alumni (MFBA) is an entrepreneurial programme with an overseas component that trains and equips youth aged 15 to 21 with the basic business skills and knowledge while giving them the opportunity to conduct their own micro businesses.

MFBA was formed to further engage youth who have graduated from the MFB programme to provide support in areas such as youth-initiated community projects, training and development programmes, and education bursaries.

One such programme was the urban farming and 3D printing programme. This was a collaboration with TOP International Holding and Singapore University of Technology and Design (SUTD) FarMe to keep the youths engaged through learning new knowledge and skills. With the relevant skills learnt, the youths then applied them through community projects with Association for Persons with Special Needs (APSN) Centre for Adults (CFA) and My Inspiring Journey (MIJ) Hub in the district.

Another programme was the MFBA youth engagement with children from Community Link @ Kembangan - Chai Chee programme, which aimed to meaningfully engage children living in rental flats during the COVID-19 period through crafts and games.



▲ Team Money Plant executing their community project at APSN CFA.



▲ SSO@Bedok and MFBA youth conducted virtual arts and crafts programme for 15 families.

Racial Harmony Youth Ambassadors (RHYA)

RHYA was initiated in 2002 with aims to nurture a dynamic and cohesive generation of youth volunteers from different races and religions to actively participate in the development of a united and harmonious community. The programme nurtures youth through three main pillars – Bonding, Developmental and Community Engagement.

In 2017, Celebrating our Festivals (CoF) was started as a platform for RHYA to engage various segments of the community, bringing people together to celebrate, understand the significance and better appreciate the major festivals in Singapore.

In 2020, CoF aimed to change the perspective of festivals being “just another public holiday” into one of progress from a tolerant mindset to one of understanding and appreciation. Using innovative and interesting ideas to celebrate, understand and appreciate the different festivals, volunteers took this opportunity to give back to the community.



▲ Christmas celebration through craft workshops with seniors from Tembusu Seniors Activity Centre.



▲ Seniors from Tembusu Seniors Activity Centre working on their "snow" jars.

SOUTH WEST CDC

South West CDC brings together government agencies, Grassroots Organisations (GROs), Social Service Agencies (SSAs) and the private sector to strengthen the social fabric of Singapore. Through its programmes and initiatives, the CDC promotes social cohesion and encourages community ownership among residents, community and corporate partners.

www.cdc.gov.sg/southwest



FESTIVE CHEERS @ SOUTH WEST

Growing resilience amidst cheers during festivities.

Festive Cheers @ South West aims to bring cheer during the festive season to everyone in the South West District, especially the vulnerable.

It comes under the Adopt @ South West scheme, which aims to uplift and enrich the lives of needy residents in the district, promote volunteerism and philanthropy among individuals and organisations.

The programme kicked off from December 2020 to February 2021 with the theme, "To Our South West Community, With Love". It rallied volunteers from the community and corporate partners to organise a series of festive activities and celebrations, ranging from social excursions, Christmas and Chinese New Year parties, back-to-school shopping for children and distribution of South West Festive Cheers Packs, to about 8,000 vulnerable residents under Adopt @ South West. A first for Festive Cheers @ South West, 25 online business owners who operate on social media donated over \$18,000 worth of items for beneficiaries.

6-year-old Nur Rabiatal Adawiyah Binte Muhammad Bukhari, who received a Festive Grant-A-Wish gift, essential packs with household items and health supplements from P&G Singapore, and as well as the South West Festive Cheers pack sponsored by Festive Cheers @ South West partner Koh Kock Leong Enterprise Pte Ltd, said, "I am happy to receive a school bag of my favourite character and I am excited to be able to use it when I start school next year. I also like the other items given to me in the packs and I will share them with my family."



▲ Ms Stephanie Liew, PBM, a Grassroots Leader, has been participating in community outreach activities, such as Festive Cheers in Chua Chu Kang for over 15 years.



▲ The 3-month long Festive Cheers @ South West kicked off with a distribution of frozen bento sets and South West Festive Cheers packs to Brickland residents.



▲ Vulnerable families who enjoyed a family phototaking session through Festive Cheers @ South West received the printed and framed photos from Mayor Low Yen Ling and Minister Gan Kim Yong.



◀ Seniors from SilverACE @ Taman Jurong completing their Chinese New Year activity kits, specially prepared by students from Keming Primary School to engage seniors in festivities.

SOUTH WEST SUSTAINABILITY JOBS DISCOVERY

Growing resilience through sustainability.

With sustainability becoming a growing priority, more jobs in this field are being created. To bring these job opportunities to residents in the South West District and help them navigate the current landscape, South West CDC partnered up with Sembcorp Industries and NTUC's e2i to hold the South West Sustainability Jobs Discovery in October 2020.

Chua Chu Kang, a division within the South West District, has also been earmarked to become a future Eco Town with eco-friendly infrastructure, so the division is home to a rich ecosystem of green jobs.

43-year-old resident Mr Arivalagan, who lost his job in the steel industry when the COVID-19 pandemic hit, is focused on picking himself up again and considering a career switch into the sustainability sector. He shared, "This is a booming industry in my opinion. I have heard that Singapore needs a lot of green energy, so I think this would be the future."



▲ Solar panel technologies on display at the Jobs Discovery to engage jobseekers interested in this field and equip them with industry knowledge.



▲ Jobseekers could meet with employers in the sustainability field on the spot for a quicker job-matching process.



▲ A successful partnership that connected residents and jobseekers with emerging job prospects in the sustainability sector.

CLEAN UP SOUTH WEST! 2021

Growing our resilience to better protect our environment.



▲ Clean Up South West! marks a community's effort to recycle and adopt a more sustainable lifestyle.

Clean Up South West! is a flagship environmental programme of the South West CDC, co-organised with the National Environment Agency (NEA) and supported by Grassroots Organisations in the district, corporate partners, and schools.

It has been ongoing for 16 years since 2006 and aims to champion environmental responsibility among residents and partners, offering a platform for residents to recycle.

The event, which was held in January 2021 in a hybrid format, invited key partners and award winners of the Sustainable South West Awards, Public Health Awards and Clean & Green Singapore District Awards 2020 to the physical event with safe management measures in place. The event was also broadcast 'live' on Zoom and the South West CDC Facebook page.

50-year-old Residents' Committee (RC) Manager for Taman Jurong Zone F RC, Mr Bobby Low, said, "With the recycling effort, residents are more aware of the environment, and it cultivates a habit of recycling instead of just throwing items away." He also added that residents have been very supportive of the drive, with newspapers and clothes being the most common items brought for recycling.



▲ At the event, residents tuning in could learn more about what goes on in a materials recovery facility and how the recyclables are sorted and processed, through a virtual showcase by partner SembWaste.



▲ Youths passionate about sustainability and driving projects to promote sustainability shared their thoughts at a Green Conversation @ South West, a series of dialogues that engaged residents on sustainability topics.



◀ More than 100 recycling points were also set up across the district for residents to contribute their recyclables, as part of Clean Up South West!.

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MANAGEMENT

Chairman

Mr Tham Min Yew, Russell, PBM

Members

Mr Abu Bakar Bin Mohd Nor, PBM

Miss Chan Charis

Mr Chioh Ping Zhang, Ryan, PBM

Mdm Christine Geraldine Clunies Ross, PBM

Mdm Ginny-Ann Oh Aing Aing

Ms Lai Xi Yi, Theodora

Mr Lam Kok Wai, Peter

Mr Leow Hock Beng, David, PBM

Mr Leow Kim Keat

Mdm Lian Lee Lee, Venessa

Mr Pereira Harry Bernard, PBM

Mr Phua Chun Yen, Alvin

Mdm See Tze Huei, Sarah

Mdm Yang Huixing, Stella

Mr Zhong Ming

COUNCIL MEMBERS

NORTH WEST CDC

Secretary-Treasurer

Mr Steve Luo Wee Phing
(w.e.f. 29 October 2020)

CORPORATE RELATIONS

Co-Chairmen

Dr Lau Hwee Beng, Michael, BBM
Mr Sim Chuan San, PBM

Members

Mr Foong Weng Loong, Ralph
Mr Hakim B Mohd Yunus
Mr Jack Wong Yu Lin
Mr Jonathan Tan Ke Yan
Dr Lim Pang Yen, Rachel
Ms Siti Nuraisha Binte Safri
Mr Ng Tok Yong, Andrew, BBM
*Member - Nee Soon East CCC Community
Development and Welfare Fund (CDWF)*

FINANCE

Co-Chairmen

Mr Chong Shin Leong, Vincent, BBM
Mr Tan Eng Siong, Dennis, PBM

Members

Mr Chua Jett Yong
Mr Goh Cheow Khoo, PBM
Asst Secretary - Bukit Timah CCC CDWF
Mdm Goh Sien Hwee, Angela
Mr Lee Cheow Kang
Mr Ong Kok Leng, Mark
Mr Tan Hong Ju Erek, PBM
Mdm Wu Siew Koon, Connie

GREEN LIVING

Co-Chairmen

Mr Ang Aik Leng, Allen, BBM
Mr Chee Kwang How, Dennis, PBM

Members

Mr Eusuff Ali s/o N B M Mohamed Kassim
Mr Fairoz Bin Hassan
Mr Koh Tiong Kheng, Ronnie
Mr Mohamed Ishak Bin Kasmani, PBM
Auditor - Cashew CCC CDWF
Mr Ong Wee Heng, PBM
Ms Tan Shu Mei, Nora
Ms Wang Shi Mei

HEALTHY LIVING

Co-Chairmen

Mdm Heng Boey Hong, PPA (G), PBM
Ms Hoe Joo Choo, Eileen, PBM

Members

Mr Au-Yong Kok Keong, Kenneth, PBM
Mr Fadlurrahman Bin Ngadiman
Dr Fong Chee Yang, Allan, BBM
Ms Jayagowry d/o Appalasamy
Member - Nee Soon Link CCC CDWF
Mr Koh Heng Kang, Peter, PBM
Mr Nathaniel Kwek
Mr Lian Kiat Chye, Benny, PBM
*Vice Chairman - Nee Soon Central CCC
CDWF*
Mr Tan Kok Teng, Wilfred
Ms Tan Limin, Shawn
Ms Ung Bee Koon

SKILLSFUTURE

Co-Chairmen

Mr Chandra Mohan s/o Rethnam, JP, BBM
Mr Kea Hwee Ping, Garick

Members

Mr Eliyathamby Narasinghan
Mr Goh Peng Hong, BBM
Mdm Kalyani d/o Sinnakkalai Ramasamy, BBM
Mr Muhammad Imran Bin Abdul Rahim
Mr Ong Khong Weng Alvin
Chairman - Nee Soon South CCC CDWF
Mr Ramachandran Nayar Ajayan
Ms Shailaja d/o Kamalasanan
Mr Yeo Swee Khiank, PBM
Treasurer - Marsiling CCC CDWF

SOCIAL SUPPORT

Co-Chairmen

Mr Tan Chor Khoo, Vincent, BBM
Mr Teh Seng Lee, Bobby, PBM
Member - Yew Tee CCC CDWF

Members

Ms Chen Shiyun Elysa
Mr Fong Chee Yang, Allan, BBM
Ms Goh Ah Mai, Nancy, PBM
Treasurer - Nee Soon East CCC CDWF
Ms Lee Hui Feng
Ms Lee Yee Fung, Ivy, PBM
Chairman - Woodgrove CCC CDWF
Mr Lim Kong Hwee, Desmond, PBM
Mr Lim Peng Siah, Johnny PBM
Chairman - Limbang CCC CDWF
Mr Rishikesan Balasupramaniam

COUNCIL MEMBERS

SOUTH EAST CDC

Secretary-Treasurer

Mr Roy Chew Pei Wei
(w.e.f. 1 November 2018)

FINANCE

Chairman

Mr Ng Cher Yan, BBM

Members

Mr Goi Kok Ming, Kenneth, PBM
Mr Lee Hock Leong, Dennis
Ms Tan Lay Kheng
Ms To Sock Hian Jessie, PBM

ENVIRONMENTAL SUSTAINABILITY

Chairman

Mr Adam Abdur Rahman, JP, BBM

Members

Mdm Amatul Jameel Suhani Binte Sujari, BBM
*Member - Mountbatten CCC Community
Development and Welfare Fund (CDWF)*
Mr Ang Chee Seng
Mdm Chen Shulian, Cheryl
Mr Ganesh s/o R. Kalyanam, PPA (P)
Mr James Ong Shang Jim, PBM
Mr Lee Tee Loon, PBM
Mr Lim Thiam Poh Anthony, BBM
Dr Navin Rajagobal
Dr Sudha Nair, PBM
Ms Tan Lay Kheng
Mr Tan Soon Keong, Desmond
Dr Yusuf Ali, PBM
Vice-Chairman - Bedok CCC CDWF

EMPLOYMENT AND EMPLOYABILITY

Chairman

Mr Ngoh Tai Wee, David, BBM

Members

Mdm Cheng Fong Leng, PBM
Mr Goi Kok Ming, Kenneth, PBM
Mr Lim Hee Thuang, Louis, BBM
Mr Lin Xinjie, Ricky
Mr Ling Chong Boon, Paul
Mdm Norshima Binte Abdul Aziz
Mr Ong Beng Lee
Ms Pang Li Yen, Diana, PBM
Mr Pradeep Kumar s/o Amilal Raichand
Doshi, PBM
Mr Quek Chun Hou Terence, PBM
Mr S Yogeewaran, PBM
Mr Tan Khoo Tuan, Kenneth
Mr Teo Han Siong, Calvin, PBM
Ms To Sock Hian Jessie, PBM
Mr Yong Yih Ming

RESILIENCE

Chairman

Ms Tan Wei Leng, Amy, PBM

Members

Mr Abbas Ali Mohamed Irshad
Mr Abdul Rahman Bin Bakar
Mr Abdullah Shafie Bin Mohd Sidik JP, BBM (L)
Mr Azman Hisham Bin Ja'afar, PBM
Mr Boxall, David Anthony
Mr Chin Sau Ho
Ms D'Silva Julia Millicent
Mr Lee Hock Leong, Dennis
Mr Ng Cher Yan, BBM
Mr Ng Beng Teck, Samuel, BBM
Adj A/Prof Shum Jin-Wen, Eugene, PBM
Mr Tay Tong
Ms Teo Cheo Tee, Eileen, PBM
Dr Yek Tiew Ming PPA (P), PBM

COUNCIL MEMBERS

SOUTH WEST CDC

Secretary-Treasurer

Ms Yong Puay Khim

ENVIRONMENT

Chairman

Mr Tiew Chew Meng, PBM

Vice-Chairmen

Mr Chng Lye Chye, Lionel

Mr Loo Deliang, PBM

Secretary

Dr Lee Hui Mien

Members

Mr Ang Ying Thye

Ms Lee Nai Yi, Valerie

Mr Lee Weng Fei, Kevin

Mr Low Min Chye

Mr Tan Kai En, Calvin

Mr Tay Tian Leng, Jimmy, BBM

FAMILY & COMMUNITY RESILIENCE

Chairman

Mdm Wong Tzen Yen, Karen, PBM

Vice-Chairmen

Mr Muhammad Rasyid Bin Abdullah

Mdm Wee May Ling, Jenny, PBM

Secretary

Ms Cho Pei Lin

Members

Mr Chia Oon Seet, Steven

Mr Choo Keng Siang, Aabel Roland, PBM

Secretary - Taman Jurong CCC Community Development and Welfare Fund (CDWF)

Mr Christopher Gordon

Dr Hang Kim Hoo, PPA(P), PBM

Mr Ng Yi-Xian

Mr Aslam Sardar, PBM

Mr T Thambyrajah, PBS

FINANCE

Chairman

Mr Akhtar Sajjad Ahmad, BBM

Vice-Chairmen

Mr Chew Hai Chwee

Mr Lau Chin Huat, PBM

Secretary

Mr Pathik Gupta

Members

Mr Lim Heng Hui, Dylan, PBM

Chairman - Pioneer CCC CDWF

Mr Manish Kumar Tibrewal

HEALTHY & ACTIVE LIFESTYLE

Chairman

Mr Foo Hee Jug, PPA (P), PBM

Vice-Chairmen

Dr Azlinda Binte Anwar, PBM

Ms Koh Hui Hwa, PBM

Secretary

Mr Lee Rui Han, Walter

Members

Mr Chua Cheng Huat, Alfred, PBM

Assistant Treasurer - Bukit Batok CCC CDWF

Mr Lee Zongdao, Alex, PBM

Vice Chairman - Clementi CCC CDWF

Mr Ng Leng Kim, Jimmy

Chairman - Boon Lay CCC CDWF

Dr Tan Ban Leong, Kenny

Mr Tang Yee Kit, Samuel, BBM

SKILLSFUTURE ADVICE

Chairman

Mr Lim Der Shing, PBM

Vice-Chairmen

Ms Seow Chui Hoon, Alice, PPA (P)

Mr Tan Chye Hee, Gilbert

Secretary

Ms Heng Chee Bee, Margaret, BBM

Members

Ms Ang Ai Ling, Irene

Ms Chew Soo Gim, Elim, PBM

Dr Kwoh Chee Keong, PBM

Mr Lim Eng Koo, Nelson, PBM

Vice Chairman - Nanyang Citizen's Consultative Committee Welfare and Education Fund

Mr Lim Teck Chai, Danny

Dr Loke Wai Chiong

Mr Selvakumar s/o Panneerselvam, PBM

SOCIAL SERVICE

Chairman

Mr Quek Chun Hou, Terence, PBM

Vice-Chairmen

Mr Amran Bin Jamil

Mr Lim Hui Jie

Secretary

Mr Khairilanwar Bin Baharudin

Members

Mr Ee Kok Kiang, Nicholas

Ms Koh Chuey Keen, Jenny, BBM

Vice Chairman - Jurong Spring CCC CDWF

Mr Leng Chin Fai

Mr Loy Guowei, Daryl

Mdm Rahayu Binti Buang, PPA (G)

Mr Tan Chin Yew, Joseph

Mr Wang Swee Kit, Winston, PBM

VOLUNTEERISM & PHILANTHROPY

Chairman

Mr Tan Kang Uei, Anthony

Vice-Chairmen

Mr Chan Chee Mun, Timothy

Mr Lue Kok Keong, Eric

Secretary

Mr Ng Ching Leong, Derek

Members

Mr Goh Kian Chor, Patrick

Mr Koh Kong Wen, PBM

Mr Ng Mao Jin, Ken

Mr Tan Kim Chooi, Jude

Mdm Tang Gar Keow @ Angie Tang, PBM

GOVERNING BOARD MEETINGS* AND ATTENDANCE FOR THE FINANCIAL YEAR

Board Members' attendance for meetings held during Financial Year (FY) 2020 are as follows:

	No. of Meetings Held	No. of Meetings Attended
Chairman		
Ms Low Yen Ling	2	2
Secretary		
Ms Lim Kar Yee	2	2
Treasurer		
Mr Roy Chew Pei Wei	2	2
Members		
Ms Denise Phua Lay Peng	2	2
Mr Desmond Choo	2	2
Mr Alex Yam	2	2
Mr Mohd Fahmi Aliman	2	2
Mr Lim Hock Yu	2	2
Ms Lau Siew Ching	2	2
Mr Kelvin Thong Thian Poh	2	2
Mr Steve Luo Wee Phing	2	2
Ms Yong Puay Khim	2	2

*Mayors' Committee Meeting

FINANCIAL INFORMATION

STRUCTURE

The Community Development Council (CDC) is managed by a Council comprising the Chairman and members. The Council is appointed by the Chairman or Deputy Chairman of the People's Association Board of Management. The CDC is governed by the People's Association (CDC) Rules.

MANAGEMENT OF CONFLICT OF INTEREST

A member of the Council or the sub-committee who is in any way, directly or indirectly, interested in a transaction or project or other matter of the Council or sub-committee shall disclose the nature of his interest at the first meeting of the Council or subcommittee at which he is present after the relevant facts have come to his knowledge.

A disclosure shall be recorded in the minutes of meeting of the Council or sub-committee and, after the disclosure, that member:

- a. Shall not take part in any deliberation or decision of the Council or sub-committee with respect to that transaction or project; and
- b. Shall be disregarded for the purpose of constituting a quorum of the Council or subcommittee for such deliberation or decision.

WHISTLE BLOWING POLICY

The CDCs adopt the People's Association's guidelines on handling of possible irregularities which provides an independent avenue to raise concerns about actual or suspected irregularities or breach of policies to laws or regulations.

STAFF REMUNERATION

The Charity discloses that none of its paid staff receives more than \$100,000 each in annual remuneration.

FINANCE MATTERS

Description of instrument setting up the charity

The CDC Project Management Fund Committee was set up as a Fund governed by Rules and Regulations.

Review of financial state

The financial year period of 2020 refers to 1 April 2020 to 31 March 2021. The amount of donations raised for the financial year was \$23.0 million. This was an increase of \$7.9 million compared to FY2019 (\$15.1 million). The Fund has also recorded a surplus of \$31.4 million for the financial year. Overall, there was an accumulated surplus of \$120.2 million.

Related entity

People's Association

FUNDING

The CDC is financially supported by donations and Government grants.

RESERVE POLICY

OUR RESERVES POSITION:

	FY2019	FY2020	% Increase/ Decrease
Unrestricted Funds (Reserves) (S\$)	\$88,788,533	\$120,166,134	35%
Restricted/Designated Funds:			
- Building Fund	NA	NA	NA
- Others	NA	NA	NA
Endowment Funds	NA	NA	NA
Total Funds (S\$)	\$88,788,533	\$120,166,134	35%
Annual Operating Expenditure (S\$)	\$50,256,054	\$57,802,772	15%
Ratio of Reserves to Annual Operating Expenditure	1.77:1	2.08:1	

The reserves that CDCs have set aside provide financial stability and the means for the development of CDCs' programmes and services. The Councils carry out quarterly reviews on the amount of reserves that are required to ensure that these are adequate to fulfil our continuing obligations.

Banker : OCBC Bank
External Auditor : Deloitte & Touche LLP

Central Singapore CDC

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490, Lorong 6 Toa Payoh
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North East CDC

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Fax : 6424 4066

North West CDC

900 South Woodlands Drive
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Woodlands Civic Centre
Singapore 730900
Tel : 6248 5566
Fax : 6219 1176

South East CDC

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Singapore 408528
Tel : 6432 1300
Fax : 6432 1355

South West CDC

The JTC Summit
8 Jurong Town Hall Road
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Fax : 6316 7250

CPD @ People's Association

9 King George's Avenue
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Tel : 6340 5359
Fax : 6346 8657