



BUILDING A

STRONGER TOMORROW

ANNUAL REPORT 2018

**COMMUNITY
DEVELOPMENT
COUNCIL**
Assist.Bond.Connect

Contents

02	From Our Chairman's Desk
04	Our Committees
05	Our District Map
06	Office of the Mayors
07	6 th Meeting of the Governors/Mayors of ASEAN Capitals (MGMAC)
10	Stronger Together (Common-Based Flagship Programmes)
15	Stronger Communities (Individual CDC Programmes)
36	Chairmen and Vice-Chairmen
37	Council Members
42	Management Committee Meetings and Attendance
43	Financial Information

Mission

To Build a Caring and Cohesive Community where We Assist the Needy, Bond the People and Connect the Community.



**Assisting
the Needy**
To help the vulnerable
through local
assistance schemes
and programmes



**Bonding
the People**
To bond the community
through projects and
programmes to bring
them closer to one
another



**Connecting
the Community**
To develop strategic
partnerships with
corporate and
community partners to
better serve our residents



ACKNOWLEDGEMENT

The CDCs and CDC Planning & Development (CPD) Division would like to thank the following for appearing on our cover page and the various pages of our Annual Report 2018:

Rupini d/o Koesmin
Resident of Central Singapore district

Tyler Lewis Thexeira
Resident of North East district

Pang Jie Ru
Resident of North West district

Nurul Elyfana Binte Azuan
Resident of South East district

Cartier Goh Jun De
Resident of South West district

BUILDING A STRONGER TOMORROW

The future is ours to build. Collectively, and individually, the CDCs are aligned in our efforts to support our nation's vision to be a caring, cohesive and inclusive society where current and future generations of Singaporeans will be proud to call home.

From Our Chairman's Desk



For the first time in 21 years, the Office of the Mayors, Singapore, organised the 6th Meeting of Governors/Mayors of ASEAN Capitals (MGMAC). Held in conjunction with Singapore's ASEAN Chairmanship, the MGMAC gave us the opportunity to deepen our relationship with ASEAN countries. It also enabled us to discuss how cities could nurture community resilience and how, through innovation, we could make green living a part of residents' lifestyle for greater environmental sustainability.

The Office of the Mayors hosted a group of 46 delegates led by Governors and Mayors from ASEAN countries in this three-day meeting. We worked hand-in-hand with Ministries, Government Agencies and community partners such as schools and Institutes of Higher Learning (IHLs) to curate a meaningful three-day programme for the delegation. We showcased the Singapore story and reinforced the importance of a stronger and united ASEAN that could be achieved with sustainable development.

On the domestic front, guided by the mission of Assisting the Needy, Bonding the People and Connecting the Community, our Community Development Councils (CDCs) continued to rally and work with community and corporate partners and our volunteers on programmes to meet local community needs. The jump in the CDC Matching Grant cap from \$24 million to \$40 million a year will enable the CDCs to do more to foster community development and ownership.

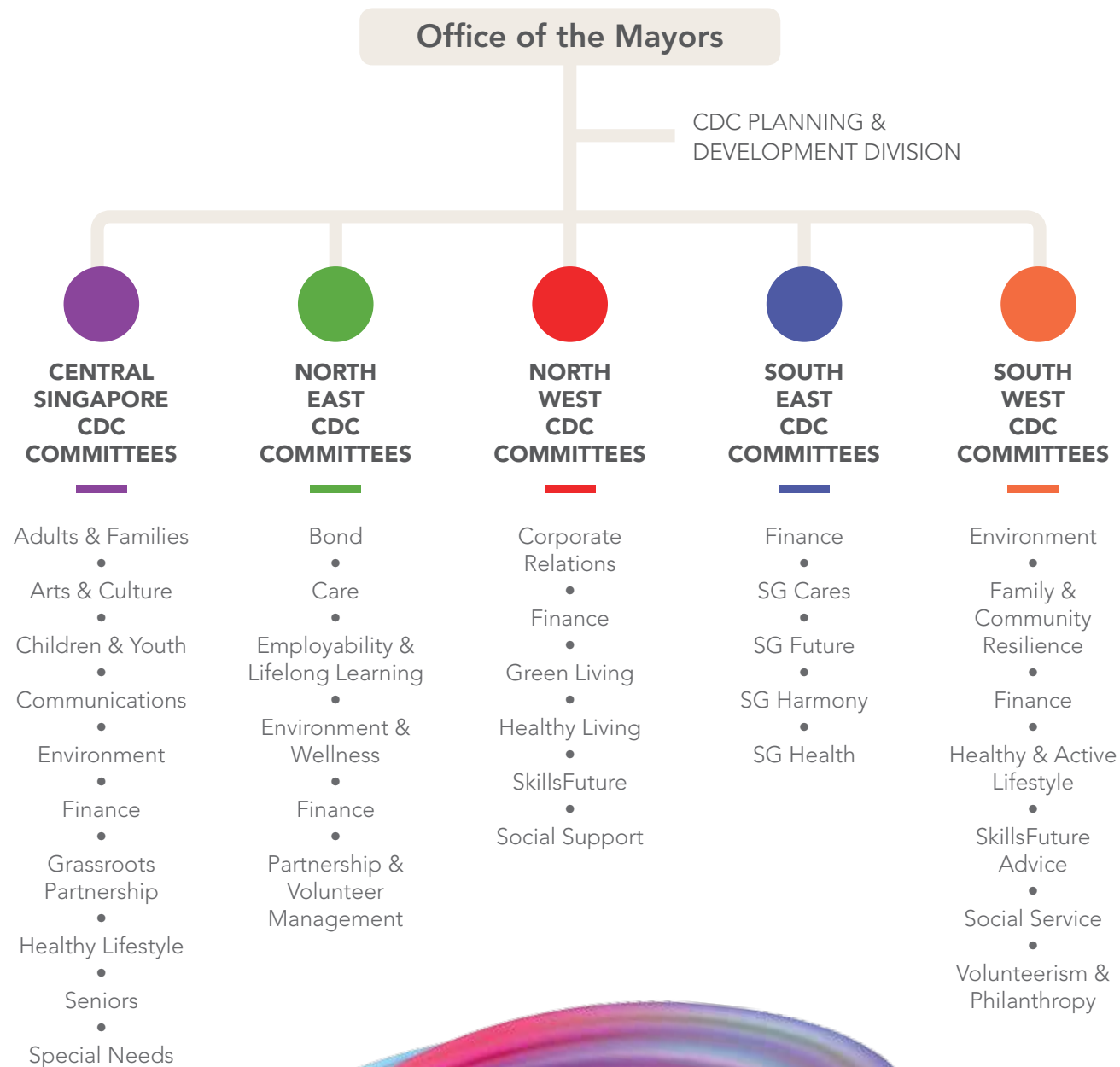
In 2018, the CDCs reached out to about 149,000 beneficiaries and brought 967,000 residents closer together through various initiatives and platforms. This was made possible with the help of our 3,700 partners and 8,070 volunteers who stepped forward to serve the community. On behalf of my fellow Mayors, I would like to thank our District Councillors, community and corporate partners, and volunteers for their selfless contributions that have touched many lives.

To support the national agenda and complement the work of the Government, our five CDCs implemented 16 common-based flagship programmes to foster social resilience, promote social capital and strengthen social infrastructure. For example, the inaugural SkillsFuture Festivals @ CDC brought experiential learning and lifestyle activities into the heartlands to encourage residents to embrace life-long learning, and help them upskill for the future. The CDCs also organised eight inter-faith dialogues to deepen residents' understanding and appreciation of the different faiths and cultures. We also made justice more accessible to the public by organising 67 legal talks in six weeks under the Law Awareness Weeks @ CDC programme. To strengthen our social infrastructure, the CDCs also launched the \$1.55 million Maybank Family Fund @ CDC 2018 to help low-income and vulnerable families in areas of financial empowerment, livelihood and employability.

As we celebrate the Singapore Bicentennial this year, let us take the opportunity to reflect on our past, prepare for the future and continue to build on our strong foundations for a more resilient and stronger Singapore tomorrow.

Ms Low Yen Ling
 Chairman, Mayors' Committee

Our Committees



Our District Map



Office of the Mayors

The Office of the Mayors in Singapore serves the residents in the five districts. Each district is helmed by a Mayor who also serves as a Chairman of the Community Development Council in that particular district.



The five Mayors at the 6th Meeting of Governors/ Mayors of ASEAN Capitals (MGMAC).

From left to right:

- **Dr Mohamad Maliki Bin Osman**
Mayor of South East District, Chairman of South East CDC
- **Dr Teo Ho Pin**
Mayor of North West District, Chairman of North West CDC
- **Ms Denise Phua Lay Peng**
Mayor of Central Singapore District, Chairman of Central Singapore CDC
- **Ms Low Yen Ling**
Chairman of Mayors' Committee, Mayor of South West District, Chairman of South West CDC
- **Mr Desmond Choo**
Mayor of North East District, Chairman of North East CDC

6th Meeting of Governors/Mayors of ASEAN Capitals (MGMAC)

From 5 to 7 July 2018, the Office of the Mayors hosted the 6th MGMAC, which was attended by the Governors and Mayors of the ASEAN capitals. With the theme of Sustainable Environment, the delegation discussed best practices and shared ideas on green living and environmental sustainability as well as visited the Marina Barrage and Eco Community Centre/Club (CC) @ Bukit Panjang.



Signing of the Singapore Declaration -
Minister Masagoes Zulkifli witnessed the signing of the Singapore Declaration - governors and mayors from the ASEAN capitals pledged their commitment to build a sustainable environment in their respective cities.

Visit to Marina Barrage -
Learning about the Singapore Water Story and understanding Water Conservation Strategy and Flood Control in Cities. Delegates also toured the Sustainable Singapore Exhibition.

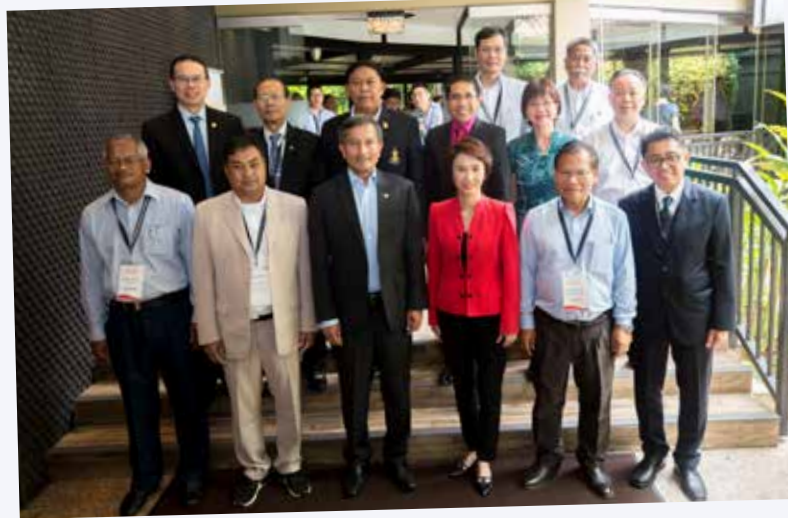


Visit to Eco CC @ Bukit Panjang -
Delegates embarked on the Green Learning Journey to understand more about how innovation can be applied into architecture and infrastructure to promote sustainable environment

Held in Singapore for the first time, in conjunction with Singapore's ASEAN Chairmanship, the three-day MGMAC programme was specially curated and customised to meet the interest of the delegation. Delegates met with Ministers Dr Vivian Balakrishnan, Mr Masagos Zulkifli, Mr Lawrence Wong, Speaker of Parliament Mr Tan Chuan-Jin, and Senior Minister of State (SMS) Dr Koh Poh Koon.

Welcome Lunch -

Minister Vivian Balakrishnan hosted the Delegation at the Singapore Botanic Gardens - the city's first UNESCO World Heritage site.


Courtesy Call -

Key delegates paid a visit to Speaker of Parliament Mr Tan Chuan-Jin at the Parliament House.


Group Photo -

The Heads of Delegation met Minister Lawrence Wong for a chat after his meeting at Parliament House


ASEAN Business Networking & Gala Dinner -

SMS Dr Koh Poh Koon presented Tokens of Appreciation to Heads of Delegation at the dinner. Supported by Enterprise Singapore (ESG), the dinner provided excellent opportunity for delegation to network and discuss business opportunities in Singapore and ASEAN countries.

STRONGER TOGETHER

Our five CDCs work closely together, and in partnership with Ministries and Government Agencies, as well as corporate and community partners to roll out common-based flagship programmes to support the national agenda in promoting a caring, healthy, secure, and future-ready Singapore.

In aggregating and sharing our resources, we achieved more together. These programmes have also enabled the CDCs to deepen their community engagements, changing the hearts and minds of both community organisations and corporates, and encouraging more to step forward to serve the community in a big way.

COMMON-BASED FLAGSHIP PROGRAMMES



In 2018, the CDCs organised 16 common-based flagship programmes to support the national agenda. The following pages highlight some examples of these programmes.

SkillsFuture Advice (SFA) @ CDC

Keeping residents employable, today and tomorrow.

In today's rapidly transforming economy, awareness of the need for career and skills upgrade planning is important for people to remain employable and society to continue progressing.

At the community level, the Government entrusted the CDCs with the responsibility to promote the SkillsFuture initiative with the launch of SFA @ CDC in October 2017. Since then, the CDCs have organised more than 1,800 SFA workshops, reaching out to about 52,000 participants.

Through the SFA workshops, residents can tap on the various resources and tools for their career planning and skills upgrading needs.



SkillsFuture Festival (SFF) @ CDC

Supporting residents in their lifelong learning journeys.

In addition to ensuring continued employability, upgrading a professional skill or picking up a new one can give individuals a sense of achievement and fulfilment.

To encourage more residents from their respective districts to embark on their own learning journey, all five CDCs organised their inaugural SFF in July 2018. Collaborating with various partners, the CDCs brought exciting workshops, experiential learning and lifestyle activities to the community.

The five Festivals attracted about 120,000 participants with 1,200 individuals attending the SFA workshops. The CDCs will continue to organise SFF in 2019.



Maybank Family Fund @ CDC

Financial empowerment for low-income and vulnerable families.

A crucial step in promoting social mobility is through education, so that everyone, including the vulnerable and at-risk in society, continues to progress.

To this end, the Office of the Mayors signed a three-year Memorandum of Understanding (MOU) with Maybank to launch the Maybank Family Fund @ CDC in November 2018. Maybank Singapore and Etiqa Insurance committed S\$1.55 million to CDCs with the objective of empowering vulnerable families with financial literacy skills and matched savings programmes.

The CDCs will tap on \$1.25 million of the funds to organise programmes to improve social mobility

and \$300,000 to provide up to 1,000 eligible needy families with personal accident insurance coverage through the eProtect Family @ CDC scheme.



Community Legal Pro Bono Community Services Network and Law Awareness Weeks (LAWs) @ CDC 2018

Access to legal aid, education, counselling and representation for the vulnerable.

Everyone has legal rights, regardless of one's standing in society. To exercise one's legal rights, it is important to have an understanding of and access to legal knowledge and practices.

On 15 September 2018, Senior Minister of State for Law and Health, Edwin Tong, launched the LAWs @ CDC 2018 with the focus on Family Law (Civil and Syariah). For the first time, the talks were conducted in three languages – English, Malay and Mandarin. In the weeks following the launch, 67 legal talks were organised across Singapore, with a total of 1,876 residents attending the talks. To date, about 5,000 residents have been educated on common legal topics relevant to the community.

Other than the legal talks, low-income Singaporeans and Permanent Residents can also seek free legal advice at the Community Legal Clinics (CLCs), a collaboration between the CDCs and Law Society Pro Bono Services. The CLCs are run by volunteer lawyers and in the last four years, more than 10,000 residents have received pro bono legal advice.



Common Senses for Common Spaces (CSCS)

A space for understanding and appreciating different faiths and cultures.

Understanding differences in each other's beliefs and practices helps build more vibrant, compassionate and resilient communities.

The CSCS programme aims to expand the community's common space by deepening residents' understanding and appreciation of the different faiths and cultures through dialogues. Since Minister Grace Fu launched the nationwide

programme in February 2018, the five CDCs have organised eight inter-faith dialogues for 1,290 participants from all walks of life including corporates and schools.

The CDCs will continue the conversations in 2019 by expanding and deepening their engagement with the Inter-Racial and Religious Confidence Circles (IRCCs) and other Religious Organisations.

STRONGER COMMUNITIES

Every district is unique in their needs and priorities, and respective CDCs have developed their own distinctive programmes to serve the needs of their communities. As a whole, these programmes ensure each community is cared for, and remains connected, inclusive, and cohesive.



CENTRAL SINGAPORE CDC



Central Singapore CDC envisions itself as a Do-Good District, with a focus on helping residents live The Better Life. The CDC supports those doing poorly, enables those doing well to do better, and encourages everyone to do good together. Read about three highlighted programmes in FY2018. To learn more, please visit www.cdc.org.sg/centralsingapore.

::: Festive Cheers @ Central Singapore

Connecting businesses with the heart to do-good and serve those in need.

Recognising that many businesses have embraced corporate social responsibility, the CDC facilitates opportunities for corporates to do-good and give back to the community.

Festive Cheers @ Central Singapore has brought joy to residents of disadvantaged backgrounds during festive occasions. In celebration of the Mid-Autumn Festival, Si Chuan Dou Hua Restaurant treated more than 80 seniors living in rental flats in Queenstown and Whampoa to a special dinner and riverfront concert.

The employees of Resorts World Sentosa brought Christmas cheer to over 500 children. The children enjoyed an exclusive preview of the Universal Studios Singapore's Christmas Parade.

During Chinese New Year, families and seniors residing in Kampong Glam were treated to a carnival and sumptuous reunion dinner. More than 130 volunteers from United Overseas Bank's Group Commercial Banking accompanied the residents as they shopped for New Year goodies.

Festive Cheers is one of the CDC's many corporate partnership and volunteering programmes.



We are very happy to have CS CDC as our partner in various community engagement efforts this year. Christmas is only complete with the spirit of giving and our employees heed the call to fulfill hundreds of Christmas Wishes, out of their own pockets, so every child has a gift to bring home.



Mr Tan Hee Teck
Chief Executive Officer
Resorts World Sentosa



::: Skills For Good

Supporting the national SkillsFuture initiative, empower residents to learn for the good of self, community and for life.

The CDC's Skills For Good aims to help every Singaporean to remain relevant, become a lifelong learner and contribute to their community in a meaningful way.

In July 2018, the CDC organised its Skills For Good Festival in support of the nationwide SkillsFuture Festival. The festival centred around five key pillars to equip residents for a better life - Better Jobs, Better Finance, Better Health, Better Community and Better Relationships. A pop-up Skills For Good was also brought to Community Clubs such as Teck Ghee.

Through free SkillsFuture Advice (SFA) workshops, the CDC provides residents, corporates and community partners with knowledge on career planning, as well as skills upgrading. The workshops have equipped close to 13,000 residents since 2017.

Skills For Good Festival and SkillsFuture Advice workshops are part of the CDC's life-long learning initiatives for all residents.



It is an excellent initiative on the part of Central Singapore CDC, to bring SkillsFuture to our residents and help them to appreciate the relevance of SkillsFuture in their day-to-day life.



Mrs Josephine Teo
 Minister for Manpower and
 Second Minister for Home Affairs



::: Silver Parade

Re-imagining Ageing for a Better Life.

Co-organised with ITE College Central, the CDC launched its inaugural Silver Parade to encourage and inspire everyone to lead fulfilling lives as they age. Themed 'Re-imagining Ageing', more than 2,500 seniors and their families participated.

In the 'Challenge' segment of the Parade, seniors enjoyed themselves while setting personal records in more than 20 challenges that tested their wits and abilities.

"Eat, Play and Learn" Carnival booths offered healthy food, hi-tech games and courses for seniors to pick up new skills. Silver Entrepreneurs also shared their success stories to inspire seniors to pursue their passions.

Senior talents such as Central Singapore's Silver Stars, Grandma Mary and her band, as well as Team Strong Silvers, also put up performances in the 'Concert' segment.

More than 35 corporate partners and 400 student volunteers from ITE College Central came on-board to make the event a success.

Silver Parade is part of the CDC's Silver Series programmes comprising Silver Homes, Silver Friends, Silver Outings and Silver Stars that encourage seniors to live a Better Life.



I volunteer at this Silver Parade because I find it very meaningful, everyone will come to this stage of ageing and for elderly to reimagine ageing.



Adeline Ang Jia Shing
 Student Volunteer from
 ITE College Central

NORTH EAST CDC

The North East CDC aims to build a caring and cohesive community for its residents. The CDC administers local assistance programmes and plans outreach social programmes, making the district a great place to live and work. The following are three highlighted programmes by the CDC in FY 2018. To learn more about the CDC, please visit www.cdc.org.sg/northeast.

::: Life Centre @ North East

Making will-writing and Lasting Power of Attorney (LPA) services accessible to lower-income households.

Everyone should have peace of mind knowing their assets and finances can be carried out by someone they trust when they lose the ability to do so themselves or when they pass on.

Life Centre @ North East was therefore launched in October 2018 and aims to make will-writing and LPA services accessible and affordable to needy residents, especially seniors. Those eligible can enjoy a range of subsidies offered based on their household income, with consultation appointments available weekly. Many seniors have found the programme very relevant to their needs including Mr Chan Yong Hua who felt more assured knowing his assets will be given to his loved ones if anything should happen to him.



I wanted to draft a will but did not act on it due to the costs and legal complexity involved. When NE CDC launched the Life Centre, I jumped on the opportunity to utilise the Life Centre services.



Mr Chan Yong Hua
Resident

Maybank Happy Savers @ North East

Empowering lower-income families to achieve financial independence in the long-term.



Without access to proper financial literacy tools and resources, many lower-income groups can be caught in a vicious poverty cycle. Empowering them with fundamental money-management knowledge can make a difference in improving their overall quality of life.

Launched in July 2018, Maybank Happy Savers@ NE focuses on low-income families in the district with a parent aged 40 years and below, and at least one child under 16 years of age. This comprehensive platform gives families access to financial literacy and debt management resources, helping participants to attain financial well-being in the long-term.

Over 50 families were identified to attend two compulsory financial management workshops conducted by Association of Muslim Professionals (AMP) and Credit Counselling Singapore (CCS). Over six months, the families picked up tips on budgeting, saving and debt management and were encouraged to save every month. Maybank matched their savings dollar-for-dollar for up to \$100 per month.



The programme helped me to keep track of my budget and save every month. Initially, I found it difficult, but along the way, it became a habit and naturally less difficult to set aside money to save each month.

Ms Jina Tan
Resident



GET UP

Bringing Government Agencies and corporates together to showcase products, tools and resources for the community to thrive in the digitalised world and workplace.

Digitalisation is driving rapid and tremendous change in the economy and our way of life. Having a platform to connect our communities to the different digital aids and enablers in and outside of work can help ease society's transition to the new digital age.

GET UP, which stands for Get Equipped to Unleash your Potential, aims to create a one-stop career assistance approach that allows residents to receive integrated career assistance and be equipped with the relevant knowledge and skills to navigate the digitalised economy. Held in July 2018, the event brought together various Government Agencies and close to 60 private corporate partners.

Audiences were engaged with talks on industry and workforce trends and soft-skills workshops including resume writing and good job interview practices. Information on available Government schemes for career transitions was also disseminated. Industry Guru dialogue sessions enabled the public to learn from and meet field practitioners. Corporate partners showcased products and services on Artificial Intelligence, Virtual/Augmented Reality, robotics for the workplace and courses on upskilling for the digital age. Information on job vacancies and other work opportunities were also availed to attendees while children attending the event had opportunities to try out the vast array of digital games.



The digital games gave my girls the hands-on experience to embrace a new kind of play. In the future, they won't be afraid of technology and how to use it. It's great to see them get so excited today over technology!

Ms Nur Aidah Dahlan
Resident



North West Green Learning Journey Showcase

Building a culture of green living by engaging residents to learn about sustainability.

Embracing sustainable living can promote better health and living environments in our communities. To this end, the CDC launched the North West Green Learning Journey, an experiential trail aimed at engaging residents in the district to learn more about sustainability and equipping them with knowledge necessary to lead a greener lifestyle.

The journey comprises six interactive zones, each targeting various aspects of green living.

This initiative integrates the “hardware” – green infrastructure of the Bukit Panjang Eco CC – with the “software” of the North West Green Learning Journey. The aim is to instil a culture of Green Living amongst North West residents and encourage them to adopt eco-friendly features in their homes.

“This learning journey was an opportunity for students to learn about sustainable practices outside the confines of the classroom. Many of them were brimming with questions on environmental conservation after that day!”

Ms Maricris De Gyzman Flores
Teacher at PCF Sparkletots Preschool at Kebun Baru CC

“With the CC being an important community touchpoint and common space for residents, the initiative plays a pivotal role in experimental learning on Green Living. I hope that more residents are inspired to embrace green practices in their daily lives.”

Mr Allen Ang
Co-Chairman of
Green Living Standing Committee



The North West CDC prioritises the well-being of residents. Embracing the vision of building a Caring and Healthy North West Community, North West CDC fosters greater community engagement and stronger programme ownership to create bigger positive impact. Check out three highlighted programmes by the CDC in FY 2018. To learn more about the CDC, please visit www.cdc.org.sg/northwest.

NORTH WEST CDC

**Clean & Green
Singapore**

Winner of
**Clean and Green Singapore
Awards 2018 – Best Community
Achievement**

For being a role model in terms of its community commitment and involvement in successfully achieving environmental and public hygiene and cleanliness outcomes.

**CITIES OF
Love**

Winner of
**Cities of Love Award 2018 –
Environmental Sustainability
Distinction**

For the efforts that contribute to the love and care of the communities they live in.



North West Healthy Living (HL) Clubs

Promoting a healthy lifestyle and social cohesion in the community.

Participating in regular physical activities can bring many health benefits to an individual. Above all, such activities provide a platform to promote stronger social bonds and build a more resilient society.

The CDC initiated six Healthy Living clubs as platforms for North West residents of all ages, genders and races to bond through regular exercise sessions.

Every year, the CDC organises novelty events for members. In 2018, 1,200 North West Brisk Walking Club members took part in the North West Eco Walk in conjunction with Clean and Green Singapore (CGS), by walking from Kranji MRT to the CGS Carnival to show commitment to a car-lite lifestyle. In the same year, the North West Dance-Fit Club also formed the largest Chingay 2019 contingent with around 800 members performing the Waves of Colours!



We want to share our passion for healthy living by making it accessible to everyone. Through providing a platform for people to walk together, we hope North West residents will become more engaged and caring towards one another.

Mr Louis Tay
North West Brisk Walking Club Champion



SkillsFuture Advice @ North West – 1st Anniversary

Celebrating the one-year milestone of lifelong learning.

Since the commencement of SkillsFuture Advice @ North West (SFA @ NW) a year ago, the CDC has conducted 300 workshops for over 10,000 participants. In culmination of this milestone, a dialogue session with Mayor Teo Ho Pin and Minister Ong Ye Kung was held for partners to exchange insights on the initiative and discuss future plans to promote lifelong learning and skills upgrading for employability.

Throughout the year, a series of SkillsFuture Roadshow @ North West were held in the district, reaching out to more than 7,000 residents. The interactive and engaging Getai-inspired roadshows were aimed at helping Singaporeans better understand the future economy and inspire them to sign up for SFA @ NW workshops and embark on their personal skills upgrading plan.

Residents of all ages have benefited from the courses such as 29-year-old Mr Muhd Syafiq who suffered a stroke and had to leave his job as a technician, and Madam Ong Day Cong, a 68-year-old who took up a security course and successfully re-entered the workforce as a security officer.



My vocational training was relevant to my previous work. Hence I felt lost and uncertain about an alternative career – until I attended the SFA @ NW workshop where I found out that I have a flair for interacting with people. It gave me renewed hope for my future.

Mr Muhd Syafiq
Resident



Returning to the workforce has given me a sense of purpose and confidence. I would recommend everyone who wants to rejoin the workforce to attend the workshop.

Mdm Ong Day Cong
Resident



SOUTH EAST CDC

Spanning the scenic eastern coast of Singapore, the South East District is home to over half a million residents. The CDC collaborates and co-creates a range of programmes with partners and residents, with the aim of nurturing an active and vibrant district where residents and stakeholders feel a strong sense of belonging. Check out three highlight programmes in FY 2018. To learn more about the CDC, please visit www.cdc.org.sg/southeast.

24-Hour Playwriting Competition and Community Tour

Generating interest in theatre in the heartlands while providing a platform for audiences to discuss critical issues.

Theatre is an art form that brings people together to explore and reflect through the telling of stories. It is able to invoke intellectual curiosity, draw light to complex issues and teach society about itself.

SE CDC has been supporting TheatreWorks' 24-Hour Playwriting Competition since 2008. The platform aims to discover budding playwrights and selects a winner's work for development into a full production by theatre professionals. In 2010, the Community Tour element was added with the aim of promoting new Singapore writing in public spaces and creating a theatrical experience for the community. Every year since, one winning script from the 24-Hour Playwriting Competition is turned into a play and presented in unique locations around the South East District.

In addition to enriching communities with the arts, post-show dialogues during the Community Tour provide a platform for heartland audiences to discuss social issues that resonate with them. Past plays have explored issues such as mental health, interracial marriages and inter-generational relationships.

In 2018, Haw Par Villa was the chosen venue, a location rooted in culture and history. The winning play, titled "Holier Than How" and written by Xavier Tay, centres around how family members from different faiths cope and respond to the demise of their father.

“

The play resonates with me as I have the exact family dynamics. As an older sibling, I am connected with the older brother's frustration, obligation, filial duties and finally the acceptance that I have to move on.

”

Ms Angelina Cheang
An audience member



::: Digital Clinic @ South East

Equipping seniors with the know-how and confidence to embrace the digital age.



As technology gradually transforms the way we live, older members in our community may be unable to keep up with the rapid changes it brings due to a lack of knowledge and support.

The CDC initiated the Digital Clinic @ South East to help seniors embrace technology as a part of life. It aims to help seniors be more digitally savvy and confident with their smartphones.



The personalised guidance at the Clinic has been really useful. I learnt a lot of new things about my smartphone functions. More seniors like me should have a chance to attend this because mobile phones have become such a common everyday device.

Madam Ang Ah Gek
Senior at CDAC@ Bedok



To date, 31 Digital Clinics have been conducted. The programme, which is supported by 430 volunteers and corporate partners, including IBM Singapore, Citi Singapore and Infocomm Media Development Authority, has benefited more than 1,100 seniors.



::: Project Empathy: Estate Immersion Programme

Cultivating a sense of empathy, understanding and gratitude towards the community's unsung heroes.



Empathy is one of the most important elements in creating and maintaining harmonious relationships. Putting oneself in the shoes of others can help to reduce indifferences, intolerances and prejudices, and promote compassionate communities where people regard each other as equals.

In April 2018, about 800 students from Ngee Ann Polytechnic's School of Humanities and Social Sciences immersed themselves in "A Day in the Life of a Cleaner" at 70 locations across 12 constituencies in the South East District.

Collaborating with East Coast-Fengshan Town Council and Marine Parade Town Council, the students took on the role of cleaners at HDB blocks, private estates and hawker centres to cultivate a sense of empathy, understanding and gratitude towards these unsung heroes in our community. They got to know the cleaners themselves, encouraged residents to interact and mingle with the cleaners as well as lent their hand in keeping the neighbourhood clean. Student also participated in a dialogue with Mayor Maliki Osman and documented their experiences in a video.



I think that [Project Empathy] is a very good initiative and it should be encouraged because responsible acts (cleaning up after yourself) should be taught at a young age.



Ms Josephine Ng
Resident



I feel that we should respect and be proud of our cleaners because of their effort to clean up the environment and create an impact on us.



Pragi Jagatheeswaran
Student of Ngee Ann Polytechnic



Caregiving @ South West

Rallying the community to encourage and support one another, and show appreciation for caregivers.

With Singapore's rapidly ageing population, one in four will be aged 65 and above by 2030. The increasing population of the elderly will bring about a rising need for caregiving.

Complementing national efforts to provide greater support to caregivers, Caregiving @ South West is a programme to Celebrate Caregivers and Caregiving, Support Caregivers, and Empower A Caring Community for Caregivers. Under its Support pillar, caregivers can benefit from a suite of schemes, such as the South West Caregiver Support Fund that provides eligible caregivers a one-time funding and the South West Caregiver Care Guide which provides caregivers access to resources for their caregiving journey as well as for their self-care.

Through South West Caregiver-Friendly Workplace Advisory, the CDC also reaches out to employers and HR managers on how to implement caregiving support practices at the workplace. Frontline staff from Social Service Agencies and the community can also benefit from the South West Cares Referral Guide which supports caregivers with caregiving support information and services.

“With the latest edition of South West Cares Referral Guide, we are heartened that it features resources on caregiving as this allows the frontline staff to provide a direct, seamless and holistic assistance to our clients and grapple with the issue of ageing population.”

A/P Kenny Tan
Chief Executive Officer of St Luke's ElderCare Ltd

“My husband and three children are very supportive and help [to] take care of my mother. Even so, it is tough and stressful being her main caregiver, especially because I have not had any formal caregiver training.”

Madam Rozilah Chekman
Main caregiver to her
wheelchair-bound mother



SOUTH WEST CDC

The South West CDC envisions a district where people care for one another, and where community ties are warm and resilient. To this end, the CDC is guided by its South West Future Plan to forge partnerships and roll out programmes and activities to address evolving social needs and future-proof the community. The following pages highlight some of the CDC's programmes in FY 2018. To learn more about the CDC, please visit www.cdc.org.sg/southwest.

Clean & Green
Singapore

Winner of
**Clean and Green Singapore Awards 2018 –
Best Community Commitment**

For consistency and commitment in community engagement and outreach efforts in attaining environmental and public hygiene and cleanliness outcomes.

∴ CARE Ride @ South West

Inspiring intergenerational bonding and interaction on public transport.

People of all ages use our public transport system daily. Yet, commuters rarely interact on buses and trains, usually preferring to use their mobile phones. This observation gave rise to the opportunity for the CARE Ride @ South West initiative.



It did not matter what race you were, or if you were a senior citizen or a young student – bus commuters back then were happy to talk to each other and share a laugh. But today, bus commuters use their phones to entertain themselves.

Mr Paraman Nayar

Chua Chu Kang resident who is pleased to befriend his fellow commuters during the bus ride

Short for “Caring commuters Assist Readily with Empathy”, CARE Ride promotes intergenerational bonding and a caring commuting experience for seniors. The programme gives elderly commuters a platform to explain their travel needs and how their younger counterparts could assist the elderly during a bus journey.

The initiative also enables the two groups to bond, create shared experiences and empower vulnerable senior commuters to navigate the public transport system with greater ease.



Like most youth my age, I am used to watching shows on my phone during long bus rides. But when we have friends around, we know to keep our phone away and chat. Today’s activity reminded me that my fellow bus passengers are potential friends as well.

Lionel Chua

Student of ITE College West

∴ Green Spaces @ South West

Enlivening and bringing the community together with a common space for life, learning and love.

Green spaces, such as community gardens, are common spaces for people from all walks of life to come together and bond over a common interest. Other than promoting social interaction and social cohesion, these common spaces help residents to stay active and promote good mental well-being.

Green Spaces @ South West, a flagship partnership between the South West CDC and the National Parks Board (NParks), aims to promote an inclusive, caring and active community through the transformation of community gardens into green spaces. Open to all residents, community gardeners can engage and learn from each other as well as share the fruits of their harvest with the wider community.



When people become better gardeners and share their harvest, the entire community benefits.

Mr Liew Sin Chan

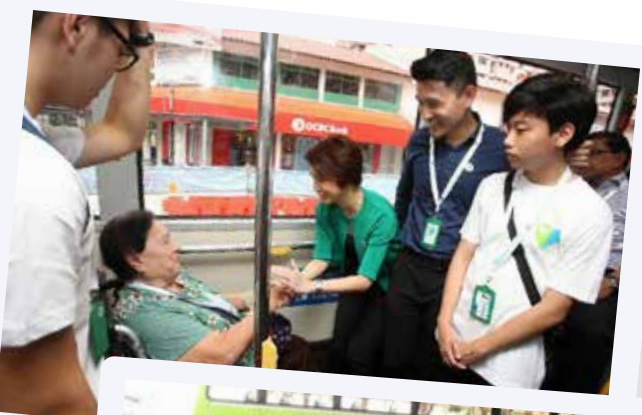
Community gardener from Jurong Spring division



[A community garden] is a place everyone can visit and spend time at. Seniors and young people can go down and get their hands dirty.

Mr Robert Luo

Resident and avid cook who has benefitted from the community gardens



Chairman and Vice-Chairmen

CENTRAL SINGAPORE CDC

CHAIRMAN

Ms Denise Phua Lay Peng
Mayor of Central Singapore District

VICE-CHAIRMEN

Dr Chia Shi-Lu
Adviser to Tanjong Pagar GRC
Grassroots Organisations

Mr Darryl David
Adviser to Ang Mo Kio GRC
Grassroots Organisations

Dr Intan Azura Mokhtar
Adviser to Ang Mo Kio GRC
Grassroots Organisations

NORTH EAST CDC

CHAIRMAN

Mr Desmond Choo Pey Ching
Mayor of North East District

VICE-CHAIRMEN

Ms Cheng Li Hui, PBM
Adviser to Tampines GRC
Grassroots Organisations

**Mr Shamsul Kamar Bin
Mohamed Razali, PBM**
Adviser to Aljunied GRC
Grassroots Organisations

Ms Sun Xueling
Adviser to Pasir Ris-Punggol GRC
Grassroots Organisations

NORTH WEST CDC

CHAIRMAN

Dr Teo Ho Pin
Mayor of North West District

VICE-CHAIRMEN

**Associate Professor
Muhammad Faishal Ibrahim**
Adviser to Nee Soon GRC
Grassroots Organisations

Dr Lim Wee Kiak, PBM
Adviser to Sembawang GRC
Grassroots Organisations
(Canberra)

Mr Alex Yam Ziming
Adviser to Marsiling-Yew Tee GRC
Grassroots Organisations
(Yew Tee)

SOUTH EAST CDC

CHAIRMAN

Dr Mohamad Maliki Bin Osman
Mayor of South East District

VICE-CHAIRMEN

Ms Jessica Tan Soon Neo
Adviser to East Coast GRC
Grassroots Organisations

Mr Seah Kian Peng
Adviser to Marine Parade GRC
Grassroots Organisations

SOUTH WEST CDC

CHAIRMAN

Ms Low Yen Ling
Chairman of Mayors'
Committee and Mayor of
South West District

VICE-CHAIRMEN

Mr Ang Wei Neng
Adviser to Jurong GRC
Grassroots Organisations
(Jurong Central)

Mr Patrick Tay Teck Guan, BBM
Adviser to Boon Lay
Grassroots Organisations

Council Members

CENTRAL SINGAPORE CDC

Secretary – Treasurer

Ms Lim Sheau Huei
(w.e.f. 1 June 2014)

ADULT & FAMILIES Chairman

Mr Lim Sing Siong, Charles, PBM

Members

Dr Liew Siow Gian, Patrick
Mdm Renjala Balachandran, RSW
A/P Teo Chu Ying, Albert

ARTS & CULTURE Chairman

Ms Ng Hui Cheng, Dorothy

Members

Mdm Ong Shiow Ling, Corrine
Mr Wong Teng-Xiang, Edmond
Mr Wu Chong Guan, Philip

CHILDREN & YOUTH Chairmen

Mr Chong Leong Fatt, PPA(P),
PBM, PBS
Mr Khoo Lian Wai, Jimmy, PBM

Members

Dr Gan Su-lin, PBM
Mr Muhammad Nadjad Bin
Abdul Rahim
Mr Tan Kia Lock, Raymond

COMMUNICATIONS Chairman

Mr Shiau Vee Lung, Daren, PBM

Members

Mr Low Heng Khuen, Kenny
Ms Ng Peck Eng, Susan

ENVIRONMENT Chairman

Mr Chan Yew Meng, PBM

Members

Mr Aw Kie Jin, Michael
Mr Chew Yew Kuen, Michael,
PBM
Mdm Low Wai Peng, PBM
Mr Tang Tuck Weng

FINANCE Chairmen

Mdm Low Wai Peng, PBM
Mr Sarjit Singh s/o Sarmukh
Singh, BBM

Members

Mr Kwek Rui Sen, Kelvin

GRASSROOTS PARTNERSHIP Chairmen

Dr Ang Zi Yang, Adrian
(Member) Toa Payoh West-
Balestier CCC Community
Development and Welfare Fund
(CDWF)

Mr Ma Soon Peng, Ronnie, PBM
Mdm Noelene De Foe, BBM(L)
(Vice Chairman) Teck Ghee CCC
CDWF & (Chairman) Teck Ghee
CCMC

Mr Soh Chee Keong, JP, BBM(L)

Members

Mr Ang Kian Soon, Kelvin
Mr Ang Kok Hui, Frankie
(Vice Chairman) Bishan North
CCC CDWF

Mr Chang Sek Yew, PBM
(Asst Treasurer) Cheng San-
Seletar CCC CDWF & (Chairman)
Cheng San-Seletar CCC

Mr Chia Cheng Ghee, PBM
(Secretary) Whampoa CCC CDWF

Mr Foo Joon Aik, Joseph, PBM
(Vice Chairman) Toa Payoh East-
Novena CCC CDWF

Mr Lim How Kim, BBM

Mr Lim Huan Chiang, JP, BBM(L),
PB

Mr Lim Wee Kiat, Edmund

Mr Loh Whee Khee, Philemon,
BBM

Mr Ng Kian Woon, BBM
(Hon Secretary) Sengkang West
CCC CDWF

Mr Phua Kheng Jin, Simon

Mr Robert Ronald, PBM

Dr Sayampanathan Selan R E,
PBM

Mr Seng Peng Khoon, Tony, PBM

Mr Seow Soon Yong

Mr Tan Yonghui, Brian

Ms Tang Yvonne

Mr Tee Wee Lee

Mr Yap Kwee Seng

HEALTHY LIFESTYLE Chairman

Ms Priscilla Loke, BBM

Members

Mr Er Kwong Wah, BBM

Mr Hooi Tuck Loong, Chris
(Asst Treasurer) Tanjong Pagar-
Tiong Bahru CCC CDWF

Mr Kwek Rui Shen, Kelvin

SENIORS Chairman

Mr Edward D'Silva, JP, BBM

Members

Mr Loh Uantchern

Mr Sarjit Singh s/o Sarmukh
Singh, BBM

Mr Tan Chun Heng, Henry

SPECIAL NEEDS Chairman

Mr Wan Kwong Weng, BBM
(Vice Chairman) Bishan North
CCC CDWF

Members

Mr Kor Min Yee, Vincent

NORTH EAST CDC

Secretary – Treasurer

Ms Irene Lee Liang Tang
(w.e.f. 14 August 2015)

BOND Chairman

Mr Yeo Cheng San, Benny, PBM
(Vice Chairman) Tampines East
CCC Community Development
and Welfare Fund (CDWF)

Vice-Chairmen

Mr Ahmad Bin Abubakar
Bagharib, PBM

Mr Lien Hoi Choon, Stanley, PBM
(Vice Chairman) Hougang CCC
CDWF

Members

Mr Abdul Aziz Bin Abu Talib
Mr Ang Tiong Wei, Thomas
Mr Cher Kwang Siong
Mr Chu Yang Meng, Jason, PBM
Mr Foo Teow Keng, George
Mr Lim Swee Ming, Matthew
Mr Lim Wei Chin, Marcus
Mrs Oh, Michelle-Leong Ton,
BBM
Mr Wan Kheng Sang, Kevin

CARE Chairman

Mr Lee Tai Loong, Joachim, PBM

Vice-Chairmen

Mr Haja Nizamudeen, PBM
Mr Lim Choon Tee, Alvin, PBM

Members

Mr Ang Khoon Seng, David, PBM
Mdm Chang Su Lin, Diane
Mr Chian Fook Leong, David,
PBM
Ms Holmberg Molly Jessie
Mr Lee Swee Khim, Terence

Mr Koh Tiong Wah, Albert, BBM
(Asst Treasurer) Pasir Ris West
CCC CDWF

Dr Lee Chien Earn

Mr Ng San Hee, Sunny

Mr Ong See Tung, Jason

Mr Ong Teck Beng, David, BBM

Mdm Tng Pheck Lek, Phyllis,
BBM
(Chairman) Tampines Changkat
CCC CDWF

EMPLOYABILITY & LIFELONG LEARNING Chairman

Mdm Tan Li Hua, Rebecca

Vice-Chairmen

Dr Koo Yee Siong, Thomas
Mr Prakash s/o Somosundram

Members

Mr Gregory Cheong Kum Weng
Ms Juliana Ang Hiok Lian, PBM
Mr Muhammad Ridjal Bin Noor
Mohamed
Mr Ng Cheng Huat, JP, BBM(L)
Mr Ng Zihao
Mr Saleem Akhtar
Ms Wong Sok Mei

ENVIRONMENT & WELLNESS Chairman

Ms Wee Judy Anne, PBM

Vice-Chairmen

Mr Tan Yak Khoon, Patrick, BBM
(Vice Chairman) Tampines Central
CCC CDWF

Mr Yong Teck Chuan, Damon

Members

Mr Khong Kwok Wai, BBM
Mr Low Chuan Hoe, Henry, PBM
Mr Raja Mohan s/o Murugesu
Kanagaratnam, PBM

Mr Soh Cheng Huat, Royston

Mr Soh Yong Nee, BBM
(Chairman) Punggol East CCC
CDWF

Mr Wong See Choon, PBM

FINANCE Chairman

Dr Kan Yaw Kiong, Ernest, JP,
BBM

Vice-Chairman

Mr Tan Beng Guan, Alancia

Members

Mr Leong Kai Chong, Simon,
PBM
Mr Liu Ji

PARTNERSHIP & VOLUNTEER MANAGEMENT Chairman

Mr Tham Min Yew, Russell, PBM

Vice-Chairmen

Mr Chioh Ping Zhang, Ryan, PBM
Mr Pereira Harry Bernard

Members

Dato Dr Chen Tian Hoong, Charles
Mdm Christine Geraldine
Clunies Ross
Ms Evangeline Tan
Mdm Ginny-Ann Oh Aing Aing
Mr Heng Kok Koon, Jasmond
Ms Lai Xi Yi, Theodora
Mr Leow Hock Beng, David
Mr Leow Kim Keat
Mr Lim Kheng Jin, John
Mr Phua Chun Yen, Alvin
Mr Phua Tien Beng
Mdm Yang Huixing, Stella

NORTH WEST CDC

Secretary – Treasurer

Ms Yang Mei Ling
(w.e.f. 12 September 2016)

CORPORATE RELATIONS Co-Chairmen

Dr Lau Hwee Beng, PBM

Mr Sim Chuan San

Members

Mr Au-Yong Kok Keong, Kenneth
Mr Eusuff Ali s/o N B M Mohamed
Kassim
Mr Foong Weng Loong, Ralph
Mr Goh Yew Lee, Alvin, PBM
Mdm Kalyani d/o Sinnakkalai
Ramasamy, PBM
Mr Koh Hock Guan, Peter, PBM
Ms Soh Hui Bin, Hany
Ms Sujatha Selvakumar
Ms Teo Ser Lee, PBM

FINANCE Co-Chairmen

Mr Chong Shin Leong, Vincent,
BBM

Mr Tan Eng Siong, Dennis, PBM

Members

Mr Chua Boon Wah, Roger, PBM
(Chairman) Admiralty CCC
Community Development Welfare
Fund (CDWF)
Mr Chua Jett Yong
Mr Goh Cheow Khoon, PBM
Mr Lim Han
Dr Lim Pang Yen, Rachel
Mr Neo Hwee Siang
Mr Ong Kok Leng, Mark
Mr Sim Yeow Kwee, David, BBM

GREEN LIVING Co-Chairmen

Mr Ang Aik Leng, Allen, BBM

Mr Chee Kwang How, PBM

Members

Mdm Goh Ah Mai, Nancy, PBM
(Asst Treasurer) Nee Soon East
CCC CDWF
Mr Koh Ee Ting, Alex
Mr Mohamed Ishak Bin Kasmani,
PBM
(Asst Treasurer) Cashew CCC
CDWF
Mdm Norazizah Bte Mohd
Tajudin, PBM
Mr Ong Wee Heng
Ms Tan Shu Mei, Nora
Mr Yap Thiam Chuan

HEALTHY LIVING Co-Chairmen

Mdm Heng Boey Hong, PPA(G),
PBM

Ms Hoe Joo Choo, Eileen, PBM

Members

Mr Ching Liang Heng, Albert
Mr Goh Hung Kwang, BBM
(Chairman) Nee Soon Central CCC
CDWF
Mr Koh Heng Kang, Peter, PBM
Mr Kwek Nathaniel
Mr Leong Fook Seng, PBM
Mr Subramaniam s/o Ramasamy,
PBM
(Member) Chong Pang CCC
CDWF
Ms Syakilah Binte Mohamed Salim
Mr Tan Kok Teng, Wilfred
Mdm Yeo Kim Neo, Josephine,
PBM

SKILLSFUTURE Co-Chairmen

Mr Chai Chon Fah, BBM(L)

Mr Chandra Mohan s/o Rethnam,
BBM

Members

Mr Chua Jett Yong
Dr Fong Chee Yang, Allan, PBM
Mr Goh Peng Hong, BBM
(Chairman) Gambas CCC CDWF
Mr Isson Jacob
Mr Kea Hwee Ping, Garick
Mr Kok Ping Soon
Mdm Tan Limin, Shawn
Mr Tan Meng, JP, BBM
Mdm Wu Siew Koon, Connie
Dr Yap Seng Bee, BBM
Er Yeo Swee Khian, PBM
(Vice Chairman) Marsiling CCC
CDWF
**SOCIAL SUPPORT
Co-Chairmen**
Mr Choo Tuck Meng, William,
BBM
Mr Tan Chor Khoon, Vincent, BBM

Members

Mr Alcantara Albert Alfred
Ms Nur Annisaa' Saihah Binte
Abdul Latiff
Mr Eliyathamby Narasinghan
Mr Fadlurrahman Bin Ngadiman
Mdm Lee Yee Fung, Ivy
(Vice Chairman) Woodgrove CCC
CDWF
Mr Lim Peng Siah Johnny, PBM
(Chairman) Limbang CCC CDWF
Mr Muhammad Imran Bin Abdul
Rahim
Mr Ng Pooh Cheok, Charles, PBM
(Chairman) Nee Soon South CCC
CDWF
Mr Robert Tay Chun Leng
Mr Teh Seng Lee, Bobby, PBM
(Member) Yew Tee CCC CDWF

SOUTH EAST CDC

Secretary – Treasurer

Mr Kia Siang Wei
(16 July 2013 to 31 October 2018)

Mr Roy Chew Pei Wei
(w.e.f. 1 November 2018)

FINANCE Chairman

Mr Ng Cher Yan, BBM

Members

Ms Chew Sui Ping, Deborah
Mr Erman Tandjung @
Tan Eng Meng @ Tan Aik Beng
Mr Goi Kok Ming, Kenneth, PBM
Mr Lee Hock Leong, Dennis
Ms Tan Lay Kheng
Mdm Tarn Teh Chuen

SG CARES Chairman

Mr Teo Han Siong, Calvin, PBM

Vice-Chairman

Mdm Nadia Ahmad Samdin

Members

Mr Ang Chee Seng
Mr Azman Hisham Bin Ja'afar,
PBM
Mr Chin Sau Ho
Ms Pang Li Yen, Diana, PBM
Dr Sudha Nair, PBM
Mdm Tarn Teh Chuen

Mr Tay Tong

Mr Wong Ngiam Chin, Eric, JP,
BBM(L)
(Chairman) Geylang Serai CCC
Community Development
Welfare Fund (CDWF)

SG FUTURE Chairman

Mr Ngoh Tai Wee, David, PBM

Vice-Chairman

Mdm Cheng Fong Leng, PBM

Members

Mr Boxall, David Anthony
Mdm Chen Shulian, Cheryl
Mr Erman Tandjung @ Tan Eng
Meng @ Tan Aik Beng
Mr Leong, Stephen, BBM
Dr Navin Rajagobal
Mr Ong Beng Lee
Mr Quek Chun Hou Terence,
PBM
Mr S Yogeeswaran, PBM
Mr Tan Khoo Tuan, Kenneth
Dr Yek Tiew Ming, PPA(P), PBM

SG HARMONY Chairman

Mr Adam Abdur Rahman, JP,
BBM

Vice-Chairman

Mdm Amatul Jameel Suhani
Binte Sujari, PBM
(Member) Mountbatten CCC
CDWF
Mr Lim Hee Thuang, Louis, PBM

Members

Mr Abdullah Shafie Bin Mohd
Sidik, JP, BBM
Mr Lee Tee Loon, PBM
Mdm Moliah Binte Hashim
Mr Simon T. De Cruz
Mr Tan Khoo Tuan, Kenneth
Mr Wong Wei Jie, Derrick
Mr Woon Yat Thian, Eddie, BBM
(Chairman) Macpherson CCC
CDWF
Dr Yek Tiew Ming, PPA(P), PBM

SG HEALTH Chairman

Dr Shum Jin-Wen, Eugene

Vice-Chairman

Mr Lin Xinjie, Ricky
Ms Tan Wei Leng, Amy, PBM

Members

Mr Chan Beng Seng, PPA(P)
Mr Ling Chong Boon, Paul
Mr Ng Beng Teck, Samuel, BBM
Mr Ng Yong Hwee, PBM
Mr Oh Teck Siong, Ivan, BBM
Mr Yong Yih Ming
Dr Yusuf Ali

SOUTH WEST CDC

Secretary – Treasurer

Ms Dulcie Eng Pei Wen
(w.e.f. 1 September 2011)

ENVIRONMENT Chairman

Mr Tiew Chew Meng, PBM

Vice-Chairmen

Mr Loo Deliang
Mr Low Min Chye

Secretary

Dr Lee Hui Mien

Members

Mr Desmond Pek Ting Li, PBM
Mr Jimmy Tay Tian Leng, PBM
(Chairman) Hong Kah North CCC
Community Development and
Welfare Fund (CDWF)
Mr Kevin Lee Weng Fei
Mr Melvyn Yeo Hak Boon
Ms Valerie Lee Nai Yi

FAMILY & COMMUNITY RESILIENCE Chairman

Mdm Karen Wong Tzen Yen,
PBM

Vice-Chairman

Mdm Jenny Wee May Ling, PBM

Secretary

Mr Muhammad Rasyid Bin
Abdullah

Members

Mr Amran Bin Jamil
Ms Cho Pei Lin
Mr Christopher Gordon
Dr Hang Kim Hoo, PPA(P)
Ms Koh Chuey Keen, Jenny, PBM
(Vice Chairman) Jurong Spring CCC
CDWF
Mr Steven Chia Oon Seet

FINANCE

Mr Akhtar Sajjad Ahmad, BBM

Vice-Chairmen

Mr Derrick Goh Soon Hee
Mr Lau Chin Huat, PBM

Secretary

Mr Pathik Gupta

Member

Mr Ang Jit Chuang, PBM
(Auditor) Nanyang CCC Welfare
and Education Fund
Mr Chew Hai Chwee
Mr Dylan Lim Heng Hui, PBM

HEALTHY & ACTIVE LIFESTYLE Chairman

Mr Foo Hee Jug, PPA(P), PBM

Vice-Chairmen

Dr Azlinda Binte Anwar
Mdm Koh Hui Hwa

Secretary

Mr Walter Lee Rui Han

Members

Mr Alex Lee Zongdao, PBM
(Secretary) Clementi CCC CDWF
Mr Chua Kok Wei, PBM
Mr Lim Boon Lye, PBM
(Asst Treasurer) Bukit Batok CCC
CDWF
Mr Samuel Tang Yee Kit, BBM

SKILLSFUTURE ADVICE Chairman

Mr Lim Der Shing, PBM

Vice-Chairmen

Mr Gilbert Tan Chye Hee
Dr Goh Mong Song, PPA(P)
Dr Joshua Vm Kuma, PBM
(Vice Chairman) Taman Jurong CCC
CDWF

Members

Mr Alan Teo Tzu Lim
Mr Derrick Yap Khiam Wee
Ms Elim Chew Soo Gim, PBM
Ms Irene Ang Ai Ling
Ms Margaret Heng Chee Bee,
BBM

SOCIAL SERVICE Chairman

Mr Terence Quek Chun Hou,
PBM

Vice-Chairman

Mr Adrian Liew Chong Boon,
PBM
(Secretary) Boon Lay CCC CDWF

Secretary

Ms Daphne Liew

Members

Mr Aslam Sardar, PBM
Mr Joseph Tan Chin Yew
Mr Julian Goh Seo Hian
Dr Kenny Tan Ban Leong
Mr Leng Chin Fai
Mr Lim Hui Jie
Mr Lim Kee Thuan, Steven, PBM
Mdm Rahayu Binti Buang, PPA(G)
Mr Winston Wang Swee Kit, PBM

VOLUNTEERISM & PHILANTHROPY Chairman

Mr Anthony Tan Kang Uei

Vice-Chairmen

Mr Eric Lue Kok Keong
Mdm Tang Gar Keow
@ Angie Tang, PBM

Secretary

Mr Timothy Chan Chee Mun

Members

Mr Derek Ng Ching Leong
Mr James Teo Wee Wee, PBM
(Vice Chairman) Yuhua CCC
CDWF
Mr Jude Tan Kim Chooi
Mr Koh Kong Wen, PBM
Mdm Suzanne Ho Hui Ching



Management Committee Meetings and Attendance

Members’ attendance for meetings held during Financial Year (FY) 2018 are as follows:

	No. of Meetings Held	No. of Meetings Attended		No. of Meetings Held	No. of Meetings Attended
CENTRAL SINGAPORE CDC			SOUTH EAST CDC		
Ms Denise Phua Lay Peng <i>Chairman</i>	3	3	Dr Mohamad Maliki Osman <i>Chairman</i>	3	3
Mr Darryl David <i>Vice- Chairman</i>	3	2	Mr Seah Kian Peng <i>Vice- Chairman</i>	3	1
Dr Intan Azura Mokhtar <i>Vice- Chairman</i>	3	2	Ms Jessica Tan Soon Neo <i>Vice- Chairman</i>	3	0
Dr Chia Shi-Lu <i>Vice- Chairman</i>	3	2	Mr Kia Siang Wei <i>Treasurer-Secretary (Stepped down on 1 November 2018)</i>	2	2
Ms Lim Sheau Huei <i>Treasurer-Secretary</i>	3	3	Mr Roy Chew <i>Treasurer-Secretary (Appointed on 1 November 2018)</i>	1	1
NORTH EAST CDC			SOUTH WEST CDC		
Mr Desmond Choo <i>Chairman</i>	3	3	Ms Low Yen Ling <i>Chairman</i>	2	2
Mr Shamsul Kamar Bin Mohamed Razali <i>Vice- Chairman</i>	3	3	Mr Patrick Tay Teck Guan, BBM <i>Vice- Chairman</i>	2	1
Ms Sun Xue Ling <i>Vice- Chairman</i>	3	3	Mr Ang Wei Neng <i>Vice- Chairman</i>	2	0
Ms Cheng Li Hui, PBM <i>Vice- Chairman</i>	3	3	Ms Dulcie Eng <i>Treasurer-Secretary</i>	2	2
Ms Irene Lee <i>Treasurer-Secretary</i>	3	3			
NORTH WEST CDC					
Dr Teo Ho Pin* <i>Chairman</i>	4	4			
Mr Alex Yam Ziming <i>Vice- Chairman</i>	4	3			
Assoc Prof Dr Muhammad Faishal Ibrahim <i>Vice- Chairman</i>	4	4			
Dr Lim Wee Kiak <i>Vice- Chairman</i>	4	4			
Ms Yang Mei Ling <i>Treasurer-Secretary</i>	4	4			

* Mayor Teo Ho Pin has served for more than 10 years and is appointed by Prime Minister Lee Hsien Loong, Chairman of People’s Association Board as Chairman of North West CDC.

Some Meetings were attended by a proxy/ representative.

Financial Information

FINANCIAL YEAR ENDING 31 MARCH 2019

STRUCTURE

The Community Development Council (CDC) is managed by a Council comprising the Chairman and members. The Council is appointed by the Chairman or Deputy Chairman of the People’s Association Board of Management. The CDC is governed by the People’s Association (CDC) Rules.

MANAGEMENT OF CONFLICT OF INTEREST

A member of the Council or the sub-committee who is in any way, directly or indirectly, interested in a transaction or project or other matter of the Council or sub-committee shall disclose the nature of his interest at the first meeting of the Council or sub-committee at which he is present after the relevant facts have come to his knowledge.

A disclosure shall be recorded in the minutes of meeting of the Council or sub-committee and, after the disclosure, that member:

- Shall not take part in any deliberation or decision of the Council or sub-committee with respect to that transaction or project; and
- Shall be disregarded for the purpose of constituting a quorum of the Council or subcommittee for such deliberation or decision.

WHISTLE BLOWING POLICY

The CDCs adopt the People’s Association’s guidelines on handling of possible irregularities which provides an independent avenue to raise concerns about actual or suspected irregularities or breach of policies to laws or regulations.

Staff Remuneration

The Charity discloses that none of its paid staff receives more than \$100,000 each in annual remuneration.

FINANCE MATTERS

Description of instrument setting up the charity

The CDC Project Management Fund Committee was set up as a Fund governed by Rules and Regulations.

Review of financial state

The financial year period of 2018 refers to 1 April 2018 to 31 March 2019. The amount of donations raised for the financial year was \$14.1 million. This was an increase of \$3.5 million compared to FY2017 (\$10.6 million). The Fund has also recorded a surplus of \$17.1 million for the financial year. Overall, there is an accumulated surplus of \$74.6 million.

Related entity

People’s Association

FUNDING

The CDC is financially supported by donations and Government grants.

RESERVE POLICY

Our reserves position:

	Previous Year (S\$)	Current Year (S\$)	% Increase/ (Decrease)
Unrestricted Funds (Reserves)	57,458,870	74,559,453	
Restricted/Designated Funds:			
Building Fund	NA	NA	NA
Others	NA	NA	NA
Endowment Funds	NA	NA	NA
Total Funds	57,458,870	74,559,453	
Annual Operating Expenditure	39,313,365	45,282,882	
Ratio of Reserves to Annual Operating Expenditure	1.46:1	1.65:1	

The reserves that CDCs have set aside provide financial stability and the means for the development of CDCs’ programmes and services. The Councils carry out quarterly reviews on the amount of reserves that are required to ensure that these are adequate to fulfil our continuing obligations.

Banker : OCBC Bank
External Auditor : Deloitte & Touche LLP



Central Singapore CDC

HDB Hub Bizthree
490, Lorong 6 Toa Payoh
#07-11
Singapore 310490
Tel : 6750 7500
Fax : 6370 9945

North East CDC

1 Tampines Walk
#04-31
Our Tampines Hub
Singapore 528523
Tel : 6424 4000
Fax : 6424 4066

North West CDC

900 South Woodlands Drive
#06-01
Woodlands Civic Centre
Singapore 730900
Tel : 6248 5566
Fax : 6219 1176

South East CDC

Wisma Geylang Serai
1 Engku Aman Turn
#03-02
Singapore 408528
Tel : 6432 1300
Fax : 6432 1355

South West CDC

The JTC Summit
8 Jurong Town Hall Road
#26-06
Singapore 609434
Tel : 6316 1616
Fax : 6316 7250

CPD @ People's Association

9 King George's Avenue
Singapore 208581
Tel: 6340 5359
Fax: 6346 8657

