

ANNUAL REPORT 2017

COMMUNITY DEVELOPMENT COUNCIL

Assist.**Bond**.Connect



BETTER TOGETHER

MISSION

To Build a Caring and Cohesive Community where We Assist the Needy, Bond the People and Connect the Community.

Assisting the Needy

To help the vulnerable through local assistance schemes and programmes

Bonding the People

To bond the community through projects and programmes to bring them closer to one another

Connecting the Community

To develop strategic partnerships with corporate and community partners to better serve our residents

BETTER TOGETHER

The CDCs aim to encourage stronger community bonds and promote a giving and inclusive society. With strength in unity, the collective efforts of the CDCs are manifested through their community programmes to build a great home and a caring community.



CONTENTS

02

From Our Chairman's Desk

04

Our Committees

05

District Map

06

Office of the Mayors

07

CDCs' 20th Anniversary

08

CDCs Celebrate 20 Years of Community Development

12

Achieving More Together
(Common-Based Flagship Programmes)

24

Inspiring the Community Together
(Individual CDC Programmes)

45

Chairmen and Vice-Chairmen

46

Council Members

51

Financial Information



FROM OUR CHAIRMAN'S DESK

The CDCs were set up in 1997 to promote community self-help, social cohesion and a compassionate society. Marking the twentieth year of community development in 2017, Chairman of the Mayors' Committee, Ms Low Yen Ling, shares how the CDCs have grown over the years, rallied together and forged strong community bonds through the collective efforts of partners, volunteers and government agencies.

How has the journey through two decades of community development been for the CDCs?

It's been a very rewarding and enriching journey for all of us. With the support of corporate and community partners, the CDCs have implemented a wide range of programmes and schemes to **A**ssist the needy, **B**ond the people and **C**onnect the community over the past 20 years (ABC mission).

To ensure that we remain relevant and responsive to the changing needs of Singaporeans, the five CDCs are continually evolving, and aligning initiatives and programmes with our ABC mission. A big thank you, to our Mayors, Dr Maliki Osman of South East District, Dr Teo Ho Pin of North West District, Ms Denise Phua of Central Singapore District and Mr Desmond Choo who joined us last year from North East District, for rallying their CDCs to meet community needs and encouraging Singaporeans, especially the younger ones, to serve the less privileged.

What progress has been made in terms of promoting the culture of giving back?

Active volunteerism and community ownership forms the core of our ABC mission. Leveraging on available resources, networks and skills, the CDCs partnered corporates, institutes of higher learning, and community partners to launch 230 Corporate Social



Responsibility (CSR) projects. To date, we have engaged over 5,300 corporate staff volunteers and will continue to spur corporate philanthropy to foster social resilience and promote a caring Singapore.

In 2017, the CDCs also provided assistance to more than 125,000 residents through 116 local assistance programmes. All these were possible because of our enthusiastic partners and volunteers, including our District Councillors, who have been supporting the CDCs and Mayors with their strong dedication and purpose. Your commitment has helped make a difference in many lives.

What are some of the new programmes that the CDCs have rolled out?

In recent years, the CDCs have started to implement more common-based flagship programmes to support our national agenda of promoting social cohesion and resilience, fostering the culture of giving back, strengthening community health and encouraging lifelong learning.

One such programme is SkillsFuture Advice (SFA) @ CDC launched in October 2017 to empower and equip Singaporeans in the heartlands with opportunities to learn, adapt and upgrade their skills. Another key initiative is Common Senses for Common Spaces (CSCS) which took off this year in February. It seeks to deepen our residents' understanding and appreciation of different faiths and cultures through a series of dialogues. The CDCs also piloted the Lasting Power of Attorney (LPA) programme with the National University of Singapore, where volunteer lawyers helped educate the public and assist needy residents to draw up their

LPAs. At the local level, the CDCs also organised their own outreach programmes to cater to the needs of Singaporeans from different demographic profiles.

What are your aspirations for the CDCs?

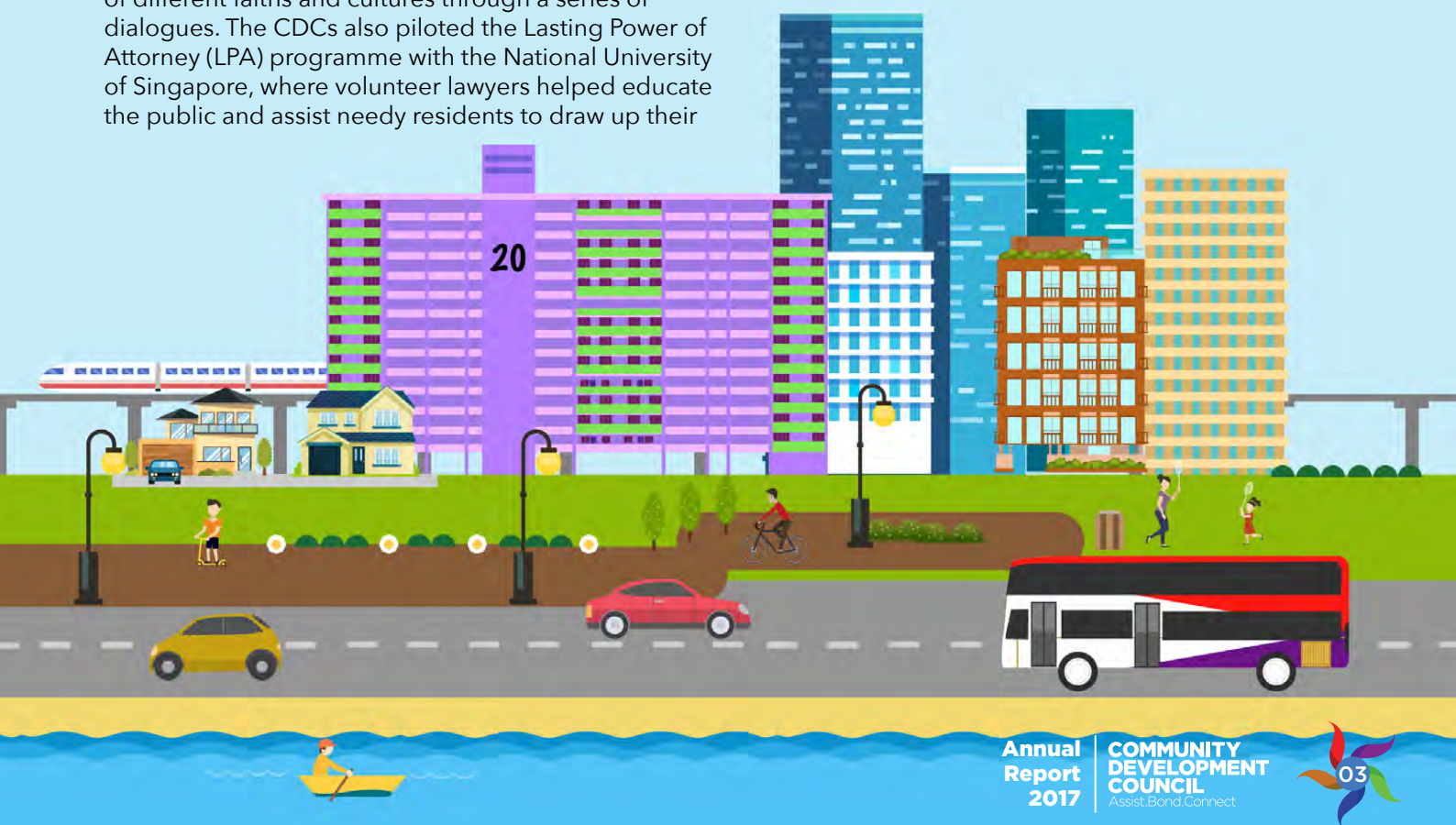
This year, the Government will increase its support to the CDCs. From FY2018, the annual matching grant cap will go up from the current \$24 million to \$40 million per year. This will allow the five CDCs to deepen our networks of support and social infrastructure, and respond more effectively and promptly to the changing and emerging needs of Singaporeans.

With a whole-of-society approach, the CDCs will continue to work closely with community partners, schools, institutes of higher learning, corporates, grassroots organisations and government agencies to uplift and benefit the wider community.

Together, we seek to improve the quality of life of Singaporeans, strengthen ownership for mutual support among residents and nurture a strong culture of giving back. We look forward to reaching many more meaningful milestones in the coming year and beyond.

Ms Low Yen Ling

Chairman, Mayors' Committee



OUR COMMITTEES

OFFICE OF THE MAYORS

CDC PLANNING & DEVELOPMENT
DIVISION

CENTRAL SINGAPORE CDC COMMITTEES

- Adults & Families
- Arts & Culture
- Children & Youth
- Communications
- Environment
- Finance
- Grassroots Partnership
- Healthy Lifestyle
- Seniors
- Special Needs

NORTH EAST CDC COMMITTEES

- Bond
- Care
- Employability & Lifelong Learning
- Environment & Wellness
- Finance
- Partnership & Volunteer Management

NORTH WEST CDC COMMITTEES

- Corporate Relations
- Finance
- Green Living
- Healthy Living
- SkillsFuture
- Social Support

SOUTH EAST CDC COMMITTEES

- Active Ageing
- Adults Interactive
- District Engagement
- Families & Children
- Finance
- Youth

SOUTH WEST CDC COMMITTEES

- Environment
- Family & Community Resilience
- Finance
- Healthy & Active Lifestyle
- SkillsFuture Advice
- Social Service
- Volunteerism & Philanthropy

DISTRICT MAP

• South West District

Chua Chu Kang, Jurong and West Coast Group Representation Constituencies (GRCs), and Bukit Batok, Hong Kah North, Pioneer and Yuhua Single Member Constituencies (SMCs).

• North West District

Holland-Bukit Timah, Marsiling-Yew Tee, Nee Soon and Sembawang GRCs, and Bukit Panjang SMC.

• North East District

Aljunied, Pasir Ris-Punggol and Tampines GRCs, and Hougang and Punggol East SMCs.

• Central Singapore District

Ang Mo Kio, Bishan-Toa Payoh, Jalan Besar and Tanjong Pagar GRCs, and Potong Pasir, Radin Mas and Sengkang West SMCs.

• South East District

East Coast and Marine Parade GRCs, and Fengshan, MacPherson and Mountbatten SMCs.





OFFICE OF THE MAYORS

The Office of the Mayors in Singapore serves the residents in the five districts. Each district is helmed by a Mayor, who also serves as a Chairman of the Community Development Council in that particular district.

The Chairman of People's Association, Prime Minister Lee Hsien Loong, presided over the Swearing-In Ceremony on 24 May 2017 where Mayors Ms Low Yen Ling, Dr Teo Ho Pin, Dr Mohamad Maliki Bin Osman and Ms Denise Phua were re-appointed, while Mr Desmond Choo was newly appointed. Mayor Ms Low Yen Ling was also appointed as the Chairman of Mayors' Committee.



Mr Desmond Choo
Mayor of North East District
Chairman of North East CDC

Dr Teo Ho Pin
Mayor of North West District
Chairman of North West CDC

Ms Low Yen Ling
Chairman of Mayors' Committee
Mayor of South West District
Chairman of South West CDC

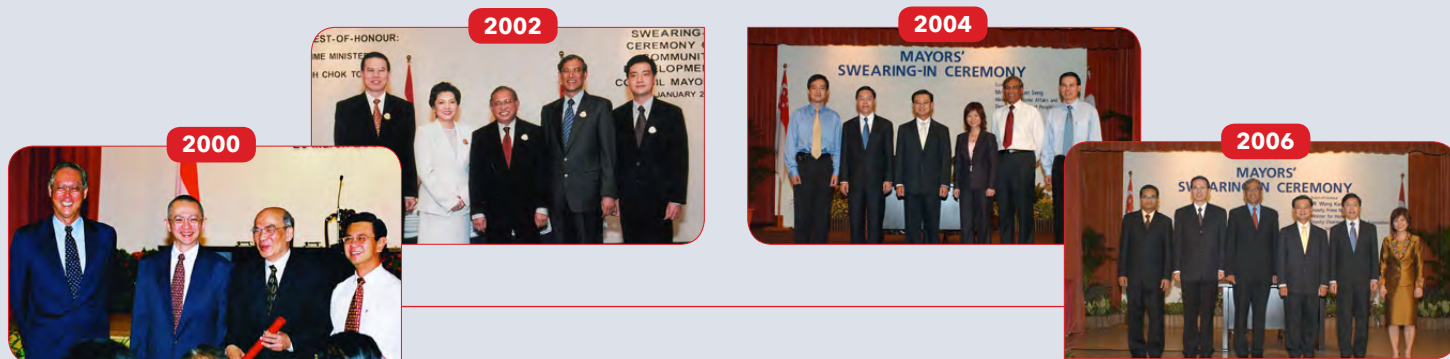
Mr Lee Hsien Loong
Prime Minister
Chairman of People's
Association

**Dr Mohamad Maliki
Bin Osman**
Mayor of South East District
Chairman of South East CDC

**Ms Denise Phua
Lay Peng**
Mayor of Central Singapore District
Chairman of Central Singapore CDC

CDCs' 20TH ANNIVERSARY

In conjunction with the Swearing-In Ceremony of Mayors, CDCs also celebrated their 20th anniversary. Former and present Mayors gathered for this milestone to celebrate 20 years of community development. Watch the CDCs' 20th Anniversary video shown at the Swearing-In Ceremony [here](#).



The CDCs' ABC Mission: to 'Assist the Needy', to 'Bond the People', and to 'Connect the Community', which was established 10 years ago, remains relevant.

CDCs must continue to be a bridge between residents and the Government. Not just hands and legs on the ground to implement the programmes but also eyes and ears to identify emerging needs and gaps in the current social and employment assistance systems.

And you need to be hearts and minds too, to come up with new ideas for tackling these issues and addressing residents' concerns.



PM Lee Hsien Loong



SWEARING-IN CEREMONY OF MAYORS

In conjunction with 20th Anniversary of CDCs

24 MAY 2017

GUEST-OF-HONOUR
PRIME MINISTER LEE HSIEN LOONG
CHAIRMAN, PEOPLE'S ASSOCIATION



Annual
Report
2017

COMMUNITY
DEVELOPMENT
COUNCIL
Assist. Bond. Connect.

07

CDCs CELEBRATE 20 YEARS OF COMMUNITY DEVELOPMENT

(1997 TO 2017)

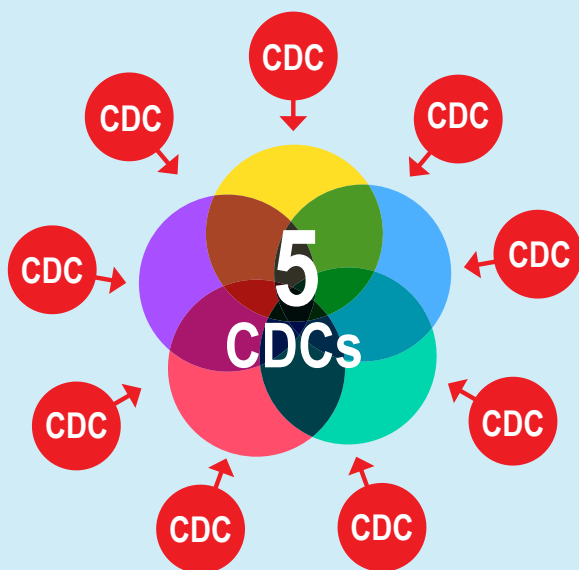
1996

The concept of CDCs was first mooted by then Prime Minister, Mr Goh Chok Tong, at his 1996 National Day Rally Speech to build a tightly-knit, compassionate and self-reliant community in Singapore, where there is mutual help and where the more able help the less able.



2001

Restructuring of the Nine CDCs to form five CDCs (Central Singapore, North East, North West, South East, and South West). National social assistance schemes and employment assistance functions were administered by CDCs later the same year.



Delegation of National Social Assistance and Employment Assistance functions

The CDCs were tasked by the Government to make the national social assistance schemes more accessible to the citizens and provide employment assistance, training and career counselling to help Singaporeans in upward social mobility.



1997

Formation of the Community Development Councils (CDCs)

Nine CDCs (Marine Parade, Tanjong Pagar, Ang Mo Kio-Cheng San, Central Singapore, North East, Bukit Timah, Sembawang-Hong Kah, Hougang and Potong Pasir) were set up to build a caring and cohesive community.



2003

Involvement in Clean and Green Singapore (CGS)

The five CDCs were first involved in the Clean and Green Week (subsequently rebranded to Clean and Green Singapore) in 2003, and continued to do their part to inspire Singaporeans to care for and protect our common spaces and environment by adopting a clean, green and sustainable lifestyle. Co-organising the annual CGS with National Environment Agency, CDCs also take turns to host the main launch each year.

Clean & Green Singapore

2005

Establishment of the \$1 Billion ComCare Endowment Fund by Prime Minister, Mr Lee Hsien Loong, and administered by the CDCs to provide a safety net for needy Singaporeans, and serve as a springboard for them to become self-reliant.



CDCs CELEBRATE 20 YEARS OF COMMUNITY DEVELOPMENT (1997 TO 2017)

2006

Launch of the ComCare Local Networks by the CDCs across the five districts in partnership with grassroots and voluntary welfare organisations to provide the needy with access to a wider range of social support services.



2007

CDCs' 10th Anniversary Celebration

At the 10th Anniversary Dinner, CDCs coined and unveiled the ABC Mission: Assisting the Needy, Bonding the People, and Connecting the Community.



From CDCs' Joint Social Service Centre to OnePeople.sg

The five CDCs reorganised and launched OnePeople.sg to become a leading organisation in Singapore specialising in promoting racial harmony.

The CDCs continued to evolve their individual flagship programmes in response to the changing needs and aspirations in their respective districts.



2009

Stepping up Social and Financial Assistance

During the economic downturn in the last quarter of 2008, the CDCs put in place several measures to meet the increase in social and financial assistance applications, and organised more job fairs and job placement exercises to help expedite the job search of affected Singaporeans.



CDCs' Recession and Resilience Roadmap

The "CDCs' Recession and Resilience Roadmap" was produced to provide Singaporeans with advice and tips on coping with challenges that the recession would bring; achieving self-reliance through positive thinking and harnessing strengths; and how they can better manage their finances.

National Brisk Walking Club Programme

The five CDCs, with Minister Lim Boon Heng, launched the National Brisk Walking Club Programme supported by Ministry of Community Development, Youth and Sports (MCYS), People's Association (PA), Health Promotion Board (HPB) and Singapore Sports Council (SSC) to promote a healthy lifestyle and greater bonding among Singaporeans.



CDCs CELEBRATE 20 YEARS OF COMMUNITY DEVELOPMENT (1997 TO 2017)

2010

National Health Qigong Programme

The five CDCs, together with MCYS, PA, HPB, SSC, National Parks Board, Housing & Development Board and Qigong Shi Ba Shi Association (Singapore) launched the National Health Qigong Programme to encourage seniors to lead an active lifestyle and provide a platform for them to make new friends.



2012

The Singapore Brisk Walk was organised to commemorate the third anniversary of the National Brisk Walking Programme and saw a turnout of more than 10,000 residents from the five districts. Brisk walking has gained popularity over the years with 100,000 Singaporeans participating in regular brisk walks, and more than 700 brisk walking clubs formed islandwide.



Caring for the Silver Community

Against the backdrop of Singapore's ageing population, the five CDCs, with President Tony Tan, launched the Caring for the Silver Community initiative to reach out to more seniors. The initiative focused on three strategic thrusts to: promote an active and healthy lifestyle among seniors; strengthen assistance for vulnerable seniors; and develop senior volunteerism.



2013

Return of National Social Assistance and Employment Assistance Functions

After the return of the two delegated functions to the Ministry of Social and Family Development, residents continue to approach the CDCs for help for local assistance programmes.

The CDCs now focus more on promoting volunteerism, encouraging community ownership, mutual support and self-help in the districts.



SME Centres @ CDC

Together with SPRING Singapore and the Trade Associations and Chambers, the five CDCs established SME Centres @ CDC to provide local businesses with integrated services such as productivity diagnosis, guidance on government assistance schemes and capability workshops. These centres provide heartland SMEs with greater convenience and access to business resources and advice.



CDCs CELEBRATE 20 YEARS OF COMMUNITY DEVELOPMENT (1997 TO 2017)

2014

WeCare Arts Funds @ CDC

In partnership with the National Arts Council, the five CDCs launched the WeCare Arts Fund to increase the access to arts for the social service sector for three years. The \$1.5 million scheme allowed over 400 voluntary welfare organisations to apply for grants that support arts projects customised to the needs and interests of beneficiaries.



Community Legal Pro Bono Services Network

The five CDCs and the Law Society of Singapore signed a Memorandum of Understanding to launch the Community Legal Pro Bono Services Network to provide pro bono legal advice to needy Singaporeans and Permanent Residents. Residents seeking advice can make appointments at the Community Legal Clinics set up across the five districts.



2016

Consumer Awareness Talks

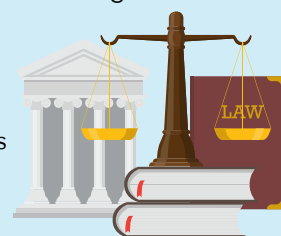
With the amendment to the Consumer Protection (Fair Trading) Act, the five CDCs partnered with the Consumers Association of Singapore (CASE) to organise consumer awareness talks across the districts over three years. The talks aimed to help residents better understand their rights as consumers, the responsibility of retailers, and the avenues for recourse or mediation.



2015

Law Awareness Week @ CDC

To meet the increasing need for legal awareness, the five CDCs and the Law Society of Singapore launched the first district-level Law Awareness Week @ CDC to organise legal talks for residents. Common and emerging topics such as Family Law, End of Life and Consumer Protection were covered to heighten the community's awareness of the issues. The programme was renamed Law Awareness Weeks @ CDC, extended from one to six weeks, so that more residents can benefit from the different talks.



SG50 - CDCs Celebrating Communities

In conjunction with SG50, CDCs Celebrating Communities, the five Mayors and Prime Minister Lee Hsien Loong brought together more than 5,000 community and corporate partners, volunteers, beneficiaries and residents to participate in a community parade and brisk walk.

SG
50

2017

Launch of SkillsFuture Advice @ CDC

Against a backdrop of rapid advancements in technology and an increasingly globalised workforce, five CDCs launched the SkillsFuture Advice (SFA) @ CDC to bring SFA workshops closer to the heartlands, empowering and equipping Singaporeans with opportunities to learn, adapt and skill-up as the economy restructures.



CDCs: **20** years in **Community Development**

CDCs' 20th Anniversary Celebration

In conjunction with the 2017 Swearing-In Ceremony of Mayors, CDCs celebrated their 20th anniversary in community development. The CDC's ABC mission still remains very relevant. CDCs continue to build social cohesion and community bonding as well as encourage lifelong learning, volunteerism and community ownership for mutual support amongst residents.



ACHIEVING MORE TOGETHER

Whether it is engaging and empowering residents by promoting self-help, mutual support and active citizenry, or inducting the more able to help the less able, the five CDCs achieve more together.

To help residents in need, CDCs proactively partner ministries and government agencies to implement needs-driven programmes as well as work closely with corporate and community partners from diverse sectors to promote corporate social responsibility.

Across all five districts, the CDCs leverage on their extensive networks and aggregate their resources to roll out common-based flagship programmes to support the national agenda in promoting a caring, healthy, secure, and future-ready Singapore.





COMMON-BASED FLAGSHIP PROGRAMMES



The five CDCs have **13** common-based flagship programmes in support of government efforts, of which, there are five new, two enhanced, and six on-going flagship programmes.

The following pages highlight the CDCs' new and enhanced common-based flagship programmes in FY 2017.

SKILLSFUTURE ADVICE @ CDC

Providing Singaporeans with opportunities to learn, adapt and stay relevant in the dynamic work environment, through various community touchpoints.

Learning never stops. To be future-ready, upgrading our skills and knowledge is essential for us to move with the times and remain employable.

In support of the Future Economy Council's efforts to help Singaporeans understand the importance of skills upgrading and career planning, Deputy Prime Minister Tharman Shanmugaratnam and the five Mayors launched the SkillsFuture Advice (SFA) @ CDC on 29 October 2017.

A series of free workshops will be conducted for residents in four official languages at easily accessible venues such as Community Centres/Clubs (CCs). Workshop attendees will receive information on key work trends and skills required for the workplace. They will also identify their job interests and develop their personal skills upgrading plan as well as learn how to use MySkillsFuture.sg portal at these workshops.



Residents attending one of the SFA Workshops after the launch ceremony to learn how to be future ready.



Residents touring the SkillsFuture Roadshow after the launch of SkillsFuture Advice @ CDC.



Deputy Prime Minister Tharman Shanmugaratnam, Minister Ong Ye Kung, the five Mayors, and Mr Ng Cher Pong (Chief Executive, SkillsFuture Singapore) at the signing of MOU between CDCs and SSG during the launch of SkillsFuture Advice @ CDC.



COMMON SENSES FOR COMMON SPACES

To enhance social cohesion and strengthen the resilience of the community, Common Senses for Common Spaces (CSCS), a series of inter-faith dialogues, was launched in February 2018.

The CSCS aims to provide a safe space for residents to understand, appreciate and seek clarification about the beliefs of different faiths and cultures in Singapore through discussions and sharing with religious leaders. Kicking off the nationwide programme, the first dialogue at the launch saw 297 participants engage with one another on the four major faiths in Singapore – Buddhism, Christianity, Islam and Hinduism.

For 38-year-old Mr Andy Seah, a participant from HSL Constructor Pte Ltd, the CSCS opened up a lot on what he initially thought about certain religions and had created a common ground for him. He believed that many from other religions would be able to appreciate and learn more from the programme.

Between November 2017 and March 2019, the five CDCs plan to engage at least 4,000 participants from all walks of life including corporates and schools through 28 dialogues.



Minister Grace Fu, with Mayors and representatives from the different faiths at the launch of Common Senses for Common Spaces.



Participants at the dialogues learn from one another through the personal sharing of their various faiths and cultures.



LASTING POWER OF ATTORNEY PROGRAMME @ CDC

In collaboration with the National University of Singapore (NUS) Centre for Pro Bono & Clinical Legal Education, the CDCs piloted the Lasting Power of Attorney (LPA) programme to educate residents on the importance of LPA and assist needy residents in drawing up their LPA.

The LPA is a legal document that allows a person who is at least 21 years of age to appoint a guardian to make key decisions and act on his behalf should he lose the mental capacity to do so.

From May 2017, the CDCs and NUS Centre for Pro Bono & Clinical Legal Education piloted the LPA programme at four constituencies. The programme consists of three sessions of engagement: (i) law undergraduates gave four awareness talks to 300 residents on the importance and need to draw up the LPA; (ii) needy residents who signed up for LPA received help from law undergraduates to complete the stack of LPA application forms at the second session; and finally (iii) pro bono lawyers then met the 30 needy residents and certified their LPA documents.

The five CDCs, in partnership with grassroots organisations, will continue to roll out the programme islandwide following the success of this pilot.



Residents attend the LPA talks conducted by student volunteers.



Process of LPA

Awareness Talk

for general public by volunteer law students

Consultation

1 to 1 student + applicant (needy resident)

Certification

student + applicant + donee + lawyer

CORPORATE SOCIAL INTEGRATION FUND @ CDC

The Corporate Social Integration (CSI) Fund was introduced to encourage companies to **organise community projects with the aims of promoting corporate social responsibility and integration in the community, and at the workplace.**

The five CDCs and the National Integration Council (NIC) jointly set up the CSI fund in June 2017 to help encourage corporate social integration in the community. Corporate companies can apply for seed funding through the CDCs to organise sustainable corporate social responsibility and corporate volunteerism projects jointly with the CDCs for the community.

Over the last nine months, 301 corporate volunteers from six corporate companies have tapped on the fund and engaged 591 residents. Some projects organised by the corporate volunteers included digital clinics to help seniors improve their digital literacy as we move towards a smart nation, and a block party with free food and activities to engage and bring cheer to needy residents staying in rental blocks.

For 34-year-old Mr Darren Peng, a corporate volunteer from Gold Kili Trading Enterprise (S) Pte Ltd, the volunteering session provided a platform for his colleagues of different cultures and nationalities to interact with the community. Some of them who stayed near the rental blocks became more open and sensitive to the community around them.



Corporate volunteers comprising of local and non-local staff do their part for the community through projects such as digital clinics where they conduct one-to-one sessions with seniors to improve the seniors' proficiency with digital devices.



Residents at rental blocks bonding with each other and the corporate volunteers, who took time out from work to organise a block party for them.

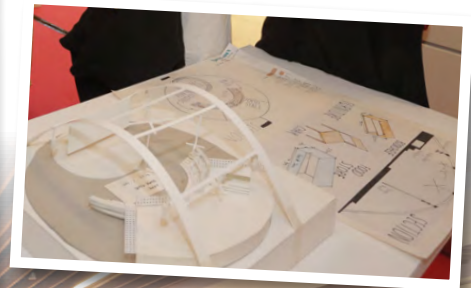


CDCs' COLLABORATION WITH CAPITALAND HOPE FOUNDATION

The CDCs have been collaborating with CapitaLand Hope Foundation (CHF) on My Schoolbag (MSB) and Kids' Food Fund (KFF) programmes to benefit vulnerable children for some years. In July 2017, they piloted and curated the CapitaLand Young Architect Programme (CYAP) @ CDC jointly with the NUS Department of Architecture, for youths to design community space for community needs.

CapitaLand Young Architect Programme @ CDC is offered to secondary school students from neighbourhood schools to understand basic architectural theories and apply them to meet community needs.

Under the programme, 70 students from 10 organisations including schools, social service organisations, and a madrasah were mentored by NUS Architecture undergraduates and CapitaLand professionals. The youths learnt to identify community issues and practised their interviewing skills with stakeholders including residents and community partners. They then proposed solutions to help enhance the community space. Five outstanding participants were offered a one-week immersion programme at CapitaLand Limited.



Students showcasing their works through a 10-day public exhibition.



COMMON-BASED FLAGSHIP PROGRAMMES

Kids' Food Fund served to improve the physical well-being of 1,077 primary school students from low-income families of Central Singapore, North East, North West and South East districts by ensuring that they have enough pocket money to buy three to five meals during recess per week. For 37-year-old Marsiling Primary School teacher, Ms Angela Goh, her students greatly benefitted from the programme as many of them were from low-income family and did not usually bring food for their breaks.

CapitaLand My Schoolbag was held from 3 to 15 November 2017 at four CapitaLand Malls in Singapore. The programme helped 1,053 children, including 146 special needs children, from low-income families by providing each child with \$150 worth of school-going essentials. At the launch event, the children were treated to a range of hands-on activities such as planting potted plants, money management and a shopping experience at a supermarket.



The five Mayors and CapitaLand staff with the children who received the school-going essentials.



President & Group CEO, CapitaLand Group & Director, CHF Mr Lim Ming Yan helping a student pot a plant during one of the hands-on activities.

WE CARE ARTS FUND @ CDC CUM WE CARE ARTS EXHIBITION

The Memorandum of Understanding (MOU) on WeCare Arts Fund @ CDC between the five CDCs and the National Arts Council was renewed on 4 September 2017. The programme has uplifted the lives of 8,375 beneficiaries of the social service organisations through arts since 2014.



Minister Grace Fu witnessed the renewal of the MOU between the CDCs and National Arts Council.



Residents and beneficiaries alike appreciating the art pieces put together for the exhibition.



COMMON-BASED FLAGSHIP PROGRAMMES



The launch of the WeCare Arts Exhibition to showcase art pieces from the projects and workshops made possible through the WeCare Arts Fund @ CDC.

Since its inception, WeCare Arts Fund @ CDC has seen 171 unique social service organisations and 91 artists bring arts closer to the beneficiaries through 348 projects and interactive arts workshops. Witnessed by Minister Grace Fu, the MOU was renewed to make arts more inclusive and promote self-confidence among the less advantaged and underserved community.

Through the WeCare Arts Fund @ CDC, 22-year-old Ms Judith Teo shared that she no longer had panic attacks after participating in a play along with other youths from the Down Syndrome Association (Singapore) Speech and Drama Enrichment Programme. With encouragement and support, she overcame her anxieties and fears and performed the play for two days at the Esplanade.



Beneficiaries invited to the launch also had the opportunity to create their personal art pieces.



COMMUNITY LEGAL PRO BONO SERVICES NETWORK MOU RENEWAL, NEW MOU WITH IHLs, AND LAW AWARENESS WEEKS @ CDC

The CDCs and Law Society Pro Bono Services (LSPBS) renewed the Memorandum of Understanding (MOU) on the Community Legal Pro Bono Services Network. They also signed a new MOU with three Institutes of Higher Learning (IHLs) - National University of Singapore (NUS), Singapore Management University (SMU) and Singapore University of Social Sciences (SUSS) on 28 September 2017.

Community Legal Pro Bono Services Network MOU Renewal and Law Awareness Weeks @ CDC was witnessed and launched by Senior Minister of State Indranee Rajah. Since 2014, more than 7,600 low-income Singaporeans and Permanent Residents who found it difficult to afford a lawyer, have benefitted from the free legal advice from 23 Community Legal Clinics (CLCs) with the help of more than 2,000 pro bono lawyers. The collaboration was expanded in 2015 to include the Law Awareness Weeks (LAWs) @ CDC to promote public legal education and awareness in the community through talks given by pro bono lawyers. This year, 45 talks were organised by 28 volunteer lawyers together with the support from law student volunteers, reaching out to close to 1,500 residents.



Senior Minister of State Indranee Rajah and the five Mayors together with volunteer lawyers and student volunteers who offered their expertise, time and efforts to reach out to the residents through the Community Legal Clinics.

COMMON-BASED FLAGSHIP PROGRAMMES



Chairman Mayor Low Yen Ling and Mayor Teo Ho Pin chairing the media conference to share more details about the MOUs with LSPBS and IHLs.

Closer Collaboration with NUS, SMU and SUSS – As part of the efforts to engage student groups, the CDCs signed a new MOU with NUS, SMU and SUSS, together with LSPBS. This paved the way for further collaborations, e.g. LPA programme with CDCs. For 24-year-old NUS law student, Mr Samuel Navindran, he felt that the volunteering experience exposed him to the problems faced by the community. It also helped him understand that legal work was not always about the letter of the law, but about the ability to communicate effectively and empathise with people of many different backgrounds and cultures.



Senior Minister of State Indranee Rajah witnessed the signing of MOU between the CDCs, three IHLs – NUS, SMU and SUSS, and the LSPBS to encourage more students to do pro bono work.



INSPIRING THE COMMUNITY TOGETHER



The whole is greater than the sum of its parts. Through innovation and collaboration, each individual CDC continues to develop niche needs-based programmes that best address the priorities of their districts. Collectively, these efforts come together to form a tight-knit web that connects every Singaporean to a community that is caring, inclusive, and cohesive.



CENTRAL SINGAPORE CDC



The following pages highlight three Central Singapore CDC's programmes for FY 2017. For details, please log on to www.cdc.org.sg/centralsingapore

RUN FOR GOOD

Bringing residents and Singaporeans together to keep fit while doing good, by raising funds for a local charity or non-profit organisation.



Central Singapore (CS) CDC's Run for Good aims to encourage residents to maintain their physical wellness, while doing something good for their community. Held quarterly in the Central Singapore District, the proceeds raised from the runs go towards local charities, non-profit organisations, or the division's Community Welfare Development Fund. In FY2017, four runs were organised, benefitting a total of four organisations.

For volunteers like 26-year-old Sylvia Phua, being a part of Run for Good has been an eye-opener because it combines two things important to her: healthy living and doing meaningful work. CS CDC's continuous efforts to promote the culture of giving have paid off; since its inception in the last quarter of 2016, at the end of FY2017, it has seen 1,757 participants and 180 volunteers who have been part of the Run For Good.



Grassroots Adviser Mr Darryl David with residents at the Run for Good Durian Run held at Ci Yuan CC.

// Partnering the Run for Good Coffee Run has helped bring into focus the challenges faced by our visually-handicapped community, as well as their unique abilities and how they can better integrate into society. //

Mr Yeo Ando

Executive Director, Singapore Association for the Visually Handicapped



Participants at the Run for Good Coffee Run kept in line with the theme with their coffee-related props.



Participants had to find creative ways to carry their spiky durian fruit during the Run for Good Durian Run.

Going beyond providing a healthy, safe and clean living environment, to improve the mental and physical well-being of seniors staying in rental units.



Grassroots Adviser and Prime Minister Lee Hsien Loong flagged off the Silver Homes exercise at Teck Ghee, with students from Raffles Institution, Teck Ghee Primary and Pathlight School.

Bringing together volunteer groups and community partners, Silver Homes is a volunteer-driven initiative to provide clean, safe and healthy homes for the disadvantaged seniors living in one-room and two-room rental flats. Aside from improving the physical environment of the seniors, the programme also allows the younger generation to bond with the seniors and assist them in a meaningful way.

Many volunteers such as 21-year-old Lee Zhong Han have found that the most memorable part of their experience was learning from the seniors' rich experiences and realising what they really need is companionship and human interaction. With the help of 4,616 volunteers, a total of 941 homes were cleaned in FY2017.



Grassroots Adviser Dr Koh Poh Koon with students from Raffles Institution and an elderly resident, during a Silver Homes exercise at Yio Chu Kang division.

It is hard for me to clean on my own and my daughter comes back late at night, so it is good that there are volunteers who will help give us a clean home.

Mdm Hasnah Binte Salleh
Resident



Student volunteers hard at work cleaning a resident's rental flat at Teck Ghee division.

THE PURPLE SYMPHONY & THE PURPLE SYMPHONY: TRAINING AWARD PROGRAMME

Connecting persons with special needs and disadvantaged individuals with the bigger community through a shared passion for music.

Crossing all barriers to make beautiful music together, Singapore's largest inclusive orchestra, The Purple Symphony, aims to provide a platform for musicians with and without special needs to showcase their musical talents. The orchestra made its debut in 2015 and has since gone on to perform at a number of local and regional platforms.

Working with special needs organisations, schools, and community groups, the group held its annual Purple Symphony Concert on 2 April 2017 at the University Cultural Centre, and also performed at three other national events in FY2017.

In 2016, The Purple Symphony: Training Award Programme was launched in partnership with GIC to provide persons with special needs and disadvantaged individuals equal access to music lessons and performing opportunities. In FY2017, 15 residents benefitted from the programme, fulfilling one of their life dreams of performing in an orchestra.



The Purple Symphony, Singapore's largest inclusive orchestra.



Stephanie Ow, a recipient of The Purple Symphony: Training Award Programme, who is a visually-impaired erhu player.



The Purple Symphony's Artistic Director and Conductor, Mr Quek Ling Kiong.

“ We started out as a pretty small ensemble. As time passes, we have grown to be somewhat like a symphony orchestra. I've made many friends in the symphony, because we are all from different backgrounds, with and without disabilities. It makes our rehearsals more fun. **”**

Stephanie Ow
Performer



NORTH EAST CDC



The following pages highlight three North East CDC's programmes for FY 2017. For details, please log on to www.cdc.org.sg/northeast

A-BETTER-HOME @ NORTH EAST

Assisting the underprivileged by providing free or subsidised home repair services to residents for a better home for all.



Pro-bono contractors from Ho Lee Construction Pte Ltd assisting to repair metal gate lock set.



Pro-bono contractors from Ideal Plumbing Pte Ltd assisting to replace toilet cistern set.



Pro-bono contractors from Hock Guan Cheong Builder Pte Ltd assisting to replace ceiling light.

Engaging and paying for home repair services can be a challenge for many isolated seniors and low-income residents. The newly-launched A-Better-Home @ North East, provides assistance to these underprivileged North East residents who may not have the means to resolve repair matters themselves.

Treating it as a form of corporate social responsibility, seven contractors have pledged to provide pro-bono services, worth a total of \$350,000 in in-kind donation in support of the programme. The scope of services includes electrical-related repair, sanitary-related repair, popped or dislodged tiles repair, timber door or metal gate repair, rubbish chute repair, aluminium window repair and painting.

Depending on household income, the repair costs are either borne in full by the pro-bono contractors or beneficiaries co-pay 50% of the repair costs with the contractors.

// My house previously caught fire, so in some ways, it feels like a new beginning. I am very thankful for the assistance given in refreshing my home and repairing the spoilt items in time **//** for Chinese New Year.

Mr Tan Yew Huat
Resident



HEART BAKERS @ NORTH EAST

Empowering underprivileged stay-at-home mothers and home bakers with the opportunity to generate income by selling handmade cookies.

Due to caregiving responsibilities, the jobs which stay-at-home mothers can take on are limited. Often, these mothers very much want to contribute to the household income but have limited capabilities. To empower low income residents, Heart Bakers @ North East was launched earlier this year to teach them to bake cookies which they can sell. Two master classes were held for beneficiaries to pick up baking skills and tips from professional chefs. The multi-faceted programme also equips residents with basic knowledge on starting a small home business, such as marketing their products on social media and on online marketplace apps.

Mdm Lio, a stay-at-home mum of two schooling daughters, had to stop work in 2016 to look after her husband who has lung cancer. Through this programme, she learnt to bake different sweet treats and has plans to sell them after more practice.

In support of the programme, corporate and community partners have stepped forward in their own ways. Bizlink Centre Singapore has offered their kitchen for beneficiaries to use while French dairy company Président and Prima Limited would sponsor baking ingredients such as butter and flour.

/// I had no previous baking experience, but have begun to experiment on my own ever since participating in the programme. I have sold as many as 20 cakes in two months, mainly to neighbours and friends! //

Mdm Kavithanjali
*Beneficiary and mother of two boys
aged 5 and 10*



Beneficiaries attended the entrepreneurship class during the Hari Raya run.



Beneficiaries from the Chinese New Year run baking the bulk orders at Bizlink's kitchen.



LET'S GET HEALTHY @ NORTH EAST

Helping residents aged 40 and above to stay healthy and active through regular health screenings and positive daily habits.



Minister Lawrence Wong and Mayor Desmond Choo joining hands together with the young ambassadors to promote healthy eating and active living at the launch of Let's Get Healthy @ North East.



Mitigating the risks associated with the three highs – hypertension, diabetes, and high cholesterol – begins with the changing of undesirable habits. Let's Get Healthy was launched in February 2018 to inspire residents to take better care of their health through “SEEDS”: **S**creenings, **E**xercise Sessions, health **E**ducation through health talks, **D**ietary and cooking workshops, and health peer **S**upport.

The programme was piloted at Sengkang Central and Tampines Changkat. It is supported by partners such as Changi General Hospital, Sengkang Hospital, Health Promotion Board and ActiveSG.

After attending Let's Get Healthy, Mdm Helen Chew has been determined to keep an active lifestyle. In addition to her morning exercise, the 69-year-old is also going for once-a-week stretch band sessions organised specially for seniors.



/// Although my weight hasn't changed much, I feel much happier and fitter! ///

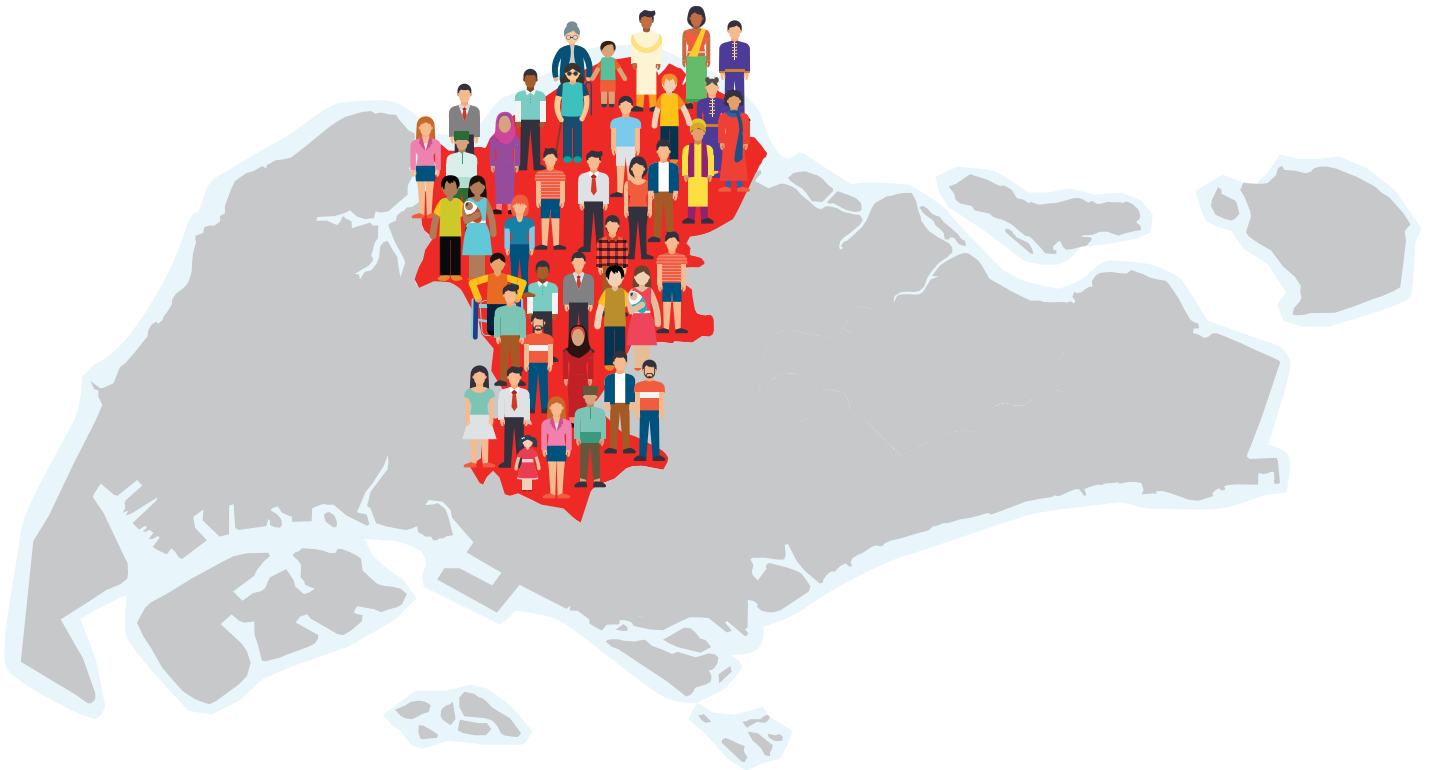
Mdm Helen Chew
Resident



Residents having a go at some of the activities designed to keep them active and healthy.



NORTH WEST CDC



The following pages highlight three North West CDC's programmes for FY 2017. For details, please log on to www.cdc.org.sg/northwest

WECARE @ NORTH WEST - SERVICE WEEKS

Showing care to the less privileged and playing a part to make the North West community more inclusive.



Corporate partners and students distributing the WeCare Festive packs during the WeCare @ North West - Service Weeks.

WeCare @ North West - Service Weeks continues to spread cheer to residents staying in rental blocks and low income families. Since 2014, the initiative has been rallying community and corporate partners to contribute in a three-week event to bring joy to the less privileged during the festive season.

Corporate partners provided support through the topping up of food items to the WeCare festive packs. They also fulfilled home improvement wishes such as cleaning, and even donated appliances such as washing machines and ovens. Additionally, schools and community partners contributed manpower resources to pack and distribute food items to the needy households.

Between 20 January and 15 February 2018, more than 6,600 families benefitted from the contributions of 48 partners who generously gave their time and donations.

// I'm appreciative of the WeCare festive pack because the food inside are of a healthier choice, which is beneficial to my four children. Moreover, the bed frame that was given is of great help to my family especially during this difficult period. My children **//** are able to sleep in comfort now.

Mdm Vimaladevi d/o Lochumuman
Beneficiary



NORTH WEST BRISK WALKING CLUB 15TH ANNIVERSARY

Celebrating 15 years of bridging the community through healthy and active living.



Big smiles for the residents who completed the 15-km walk challenge.

Marking its 15th anniversary in April 2017, the North West Brisk Walking Club organised a series of novelty activities to commemorate the milestone including a 15-km walk challenge which 700 participants gamely took part in. More than 4,900 people also participated in the North West Walk N Shop sessions that brought residents through the scenic Sungei Buloh Wetland Reserve, followed by a shopping trip at Megastore @ Sungei Kadut.

A member since its formation in 2002, Mr Tan Kim Hua has gone to many places over the past 15 years. Many like Mr Tan appreciate the fact that new routes are often introduced to ensure brisk walking remains fun. North West Brisk Walking Club remains a platform for residents to foster friendships and stay healthy.

The group has grown exponentially over the years and has become Singapore's largest brisk walking club with over 70,000 members.

// The North West Walk N Shop is a good programme for residents to get together and bond with one another. Not only does it promote healthy living among residents, it also provides a good opportunity for members of North West Brisk Walking Club to embark on new routes, injecting novelty into the walks. **//**

Ms Joanne Lim
Brisk Walking Club Champion of Sembawang division



LAUNCH OF GREEN LIVING @ NORTH WEST SUSTAINABILITY REPORT

Showcasing the impact of green living for a better community for all.



Partners, residents and grassroots leaders gathered for a group photo with Minister Masagos Zulkifli and Mayor Dr Teo Ho Pin to celebrate the Launch of Green Living @ North West Sustainability Report.

The inaugural Green Living @ North West Sustainability Report (SR) was produced by North West CDC with reference to the Global Reporting Initiative (GRI). The report summarises the progress, measures the impact of Green Living @ North West initiatives and assesses the North West CDC's future sustainability plans. The North West CDC hopes to effectively communicate and inspire greater environmental ownership through the report.

Speaking about the green initiatives carried out in the district, Mr Dennis Chee, NW CDC Green Living Standing Committee Co-Chairman, said that eco programmes are worth championing for as the positive ripple effect of sustainability will be felt by generations to come.

In support of efforts to go green, electronic copies of the SR is available on the North West CDC's website: www.cdc.org.sg/NorthWest/SustainabilityReport

// Whether at work or at home, we have a responsibility to contribute to change by rethinking our lifestyle and habits. While education is key in shaping mindset and behaviour, sustained community efforts are essential to help reinforce the importance of green living. It also encourages the realisation of a vibrant green living culture for everyone. **//**

Mr Allen Ang

North West CDC Green Living Standing Committee Co-Chairman





SOUTH EAST CDC



The following pages highlight three South East CDC's programmes for FY 2017. For details, please log on to www.cdc.org.sg/southeast

CAREER EXPOSURE SERIES

Allowing secondary school students to make more informed education and career choices from the sharing of first-hand experience by working professionals.

Studies have shown that adolescents who feel competent regarding career decision-making tend to make more satisfying career choices later in life. To help students explore the many options available and find the best career fit, the Career Exposure Series was initiated to give participants a glimpse into various jobs and what it takes to be successful at them.

Partnering the American Chambers of Commerce and corporate partners such as Citi Singapore, Expedia, Marina Bay Sands and more, a line-up of specially curated programmes was held for schools in the district between July 2017 and March 2018. During this period, 75 corporate volunteers shared what it takes to excel in the workplace, what employers are looking for, and the importance of people-centric skill set for career-readiness.

// I gained a deeper insight and know more about the different careers I am interested in. From the programme, I now understand the possible pathways that I can take to reach my goals through combining a few of my interests together. **//**

Student

CHIJ Katong School



Citi staff engaging student in Citi Design-Your-Career Life Game.



An EY Accountant sharing his career journey with CHIJ Katong Students.



Speakers from American Chamber of Commerce, Citi Singapore, Marina Bay Sands and Procter & Gamble sharing their career journey with students from Zhonghua Secondary and St Anthony Canossian Secondary.



Marina Bay Sands staff engaging Bedok Green Secondary students in a conversation during the workshop.

HEALTH PEERS @ SOUTH EAST

Promoting greater awareness on diabetes prevention and management through community support for residents.



Health Peers @ Siglap attending their training session to learn more about diabetes care and prevention.



A reflection session was conducted after the outreach exercise to share observations and challenges faced.

In 2014, 440,000 Singaporeans aged 18 and above are diagnosed with diabetes, also known as “the silent killer”. To support residents who are at-risk or are diagnosed with the disease, South East CDC partnered Changi General Hospital to pilot Health Peers @ South East to equip volunteers with the skills and knowledge on diabetes care and prevention. Between April 2017 and March 2018, 68 community leaders and volunteers were trained.

Understanding diabetes better has been useful for volunteers like Ms Ann Cheng, particularly when she conducts outreach engagement and house visits. A member of the Siglap Diabetes Warriors committee, she is now able to share with residents the importance of a balanced diet, maintaining an active lifestyle, as well as encouraging them to go for regular health screenings.

The programme has reached out to over 700 beneficiaries in the East Coast division alone. It will gradually be rolled out to the other divisions in the South East District to benefit more residents.



// The Health Peers training has given us a boost in confidence. With in-depth knowledge on the cause and effect of diabetes and care management, we are more confident about sharing with residents during our house visits and at events. //

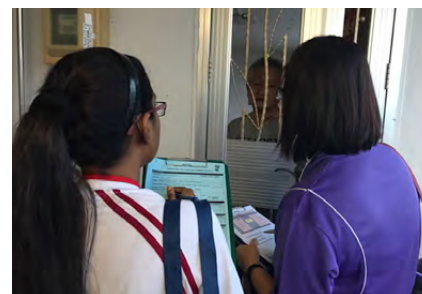
Mr Charlton Low
Health Peer & Chairman of Siglap Diabetes Warriors



Health Peers undergo a full-day training conducted by Changi General Hospital and training includes reading of food labels to make healthier food choices.



Mr Charlton Low, Health Peer & Chairman of Siglap Diabetes Warriors, together with an ITE College East Nursing student to engage residents through home visits.



The Health Peers conduct the Diabetes risk assessment survey to find out more information on the residents' health, financial status, psychological, lifestyle and food intake so that they can be referred to the respective agencies for follow-up.

PROJECT 4650

Providing needy families residing in Interim Rental Housing with help, intervention, and services to achieve long-term housing solutions.

Project 4650 was a community project initiated by South East CDC in 2012 to coordinate help and services for families who have exhausted all housing options and are residing in the Interim Rental Housing (IRH). The 14-partner initiative consisting of various government agencies, social service organisations, and grassroots organisations work as one to render assistance to families residing in the IRH.

In the case of the Omars, the need to constantly move from house to house was taking its toll on Mr and Mrs Omar and their four young children after they sold their flat because of arrears. On their own, they had tried to apply for a HDB rental flat but did not qualify because of salary restrictions. Project 4650 involved various partners such as the Singapore Children's Society, KidzREACH, and Homework Café who shared about their programmes and helped the four children. PAVE and the Housing Development Board also worked closely with the family in getting their documents in place for a new flat.

The collaborative efforts of Project 4650's partners meant that 81 families, including the Omars, managed to either buy their own home or find long-term housing in FY2017. With the project ending in April 2018, a symposium was held in July 2018 as a closure to the project with partners sharing on their journey, challenges faced when working with these residents and also the key learning points on how to work together with the residents effectively towards self-reliance.

// The social workers from PAVE helped us through the financial woes and linked us up with necessary aid. Workforce Singapore also assisted us with skills-upgrading and training. As a result, we secured full-time, better-paying jobs and increased our monthly income. All these in turn allowed us to buy our own flat. //

Mdm Noorliah
Ex-IRH resident



Volunteer teaching children at Homework Café. The programme was initiated by Siglap CC Youth Executive Committee (Siglap CC YEC) to provide a consistent and positive study environment for the children living in the units under P4650.



Parenting Workshop organised by Siglap CC Malay Activity Executive Committee (Siglap CC MAEC) and Yayasan MENDAKI to impart important skill-set and knowledge to Malay/Muslim parents.



A grassroots leader with East Coast-Fengshan Town Council conducting house visits to residents' homes.



SOUTH WEST CDC



The following pages highlight three South West CDC's programmes for FY 2017. For details, please log on to www.cdc.org.sg/southwest

HUGGIES SINGAPORE DIAPER BANK **@ SOUTH WEST**

Strengthening the social safety net of vulnerable families by reducing their basic household expenses.

South West CDC started the first diaper bank in Singapore in December 2017 with Kimberly-Clark Singapore, manufacturer of Huggies brand diapers, to help low income families defray part of their baby care expenses.

Madam Nor Aishah and family were grateful when the Huggies Singapore Diaper Bank @ South West was launched, having received the diapers which helped defray part of their monthly expenses.

Over the next three years, Huggies Singapore Diaper Bank @ South West will give out one million free diapers to 3,000 beneficiaries in the district as part of their efforts to promote an inclusive and pro-family district. NTUC FairPrice Co-operative Ltd also came on board to support the distribution of diapers at selected outlets in the district.

// I work as a mover and am the sole breadwinner of my family. Both my kids go through up to 14 diapers a day, so the free diapers will definitely help to save costs. **//**

Mr Willy He

Jurong West resident and father of two infants



Lovingly packed diaper hampers for distribution to the families.



Singapore's first community diaper bank helps low-income families with young children ease their household burden.



The Huggies Singapore Diaper Bank @ South West was officially launched with partners Kimberly-Clark, South West CDC, the People's Association and supporter NTUC FairPrice.



CAREGIVING @ SOUTH WEST

Supporting caregivers and ageing population in the community and raising awareness of caregiving needs.

Twelve years from now, an estimated one in four Singaporeans will be over 65 years old. As part of South West CDC's response to the ageing population, the CDC launched the Caregiving @ South West in January 2018, putting in resources to celebrate caregivers and caregiving, support caregivers and empower caregiving in the district.

Support is especially important for caregivers as they often may feel alone in their journey of caring for their loved ones. Mr Richard Ashworth, who has been caring for his adoptive father for the past 18 years shared that caregivers like himself, require patience and compassion as well.

The three-year campaign began with raising awareness of caregiving and debunking the myths usually associated with it. Roadshows will be held to rally the community to come together to show their support where limited edition collar pins will be given to caregivers as a form of appreciation. Care Provider Partners will also be invited to the roadshows to share their caregiving resources with the public.

// In our interaction with those who are caring for a loved one, we recognise the toll of caregiving and the need for self-care. Through Caregiving @ South West, we wish to acknowledge the caregivers in our midst, provide a support network, and equip them with the skills to continue to care for their loved ones. **//**

Dr Kenny Tan

Chief Executive Officer, St Luke's ElderCare



The Caregiving @ South West Help Kit, given to caregivers, contains useful information on caregiving tips to support caregivers in the community.



A caregiver receives the Caregiving @ South West pin from his mother whom he cares for.



Caregivers and their loved ones at a Caregiving roadshow where they learn more about the caregiving resources available.

READING TOGETHER @ SOUTH WEST

Promoting bilingual reading and storytelling as a means to family bonding.

Reading Together @ South West aims to promote bilingualism and strengthen inter-cultural and inter-racial bonds in young children through reading and storytelling. Working together with the Lee Kuan Yew Fund for Bilingualism, 1,200 bilingual books reflecting Singapore's diversity and values were made accessible through specially set-up reading corners across the South West District.

Ms Durgalakshmi, who visited the corner with her family, was delighted to share that her six-year-old daughter had benefitted from the monthly sessions, and was taking more initiative to read.

To enhance the bilingual learning experience, quarterly storytelling sessions will also be conducted by student and corporate volunteers. The CDC also partners River Valley High School, Ngee Ann Polytechnic's School of Humanities and Social Sciences to create interactive activities based on the story books to foster parent-child bonding, as well as conduct language-based games to strengthen the children's language skills.



// I think it's a great way to interest my son in Chinese language and help him embrace his Mother Tongue Language more openly. Not only is it convenient, since the reading corner is located within my estate, it is also a good way to spend some family bonding time together. I can explore more topics with him and enhance his learning beyond the classroom. **//**

Mrs Jeanette Lim

Mother of 8-year-old son Zhong Han



Mrs Jeanette Lim and Zhong Han enjoying family time through reading books at one of the conveniently-located tree book shelves.



Children engaging in hands-on activities at the launch event, such as decorating their own pangolin templates to bring home.



Families learning more about the pangolin and other endangered animals from Wildlife Reserves Singapore.

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Date of appointment at 27 May 2017, unless otherwise indicated

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Date of appointment at 27 May 2017, unless otherwise indicated

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Miss Lai Xi Yi, Theodora

Mr Leow Hock Beng, David

Mr Leow Kim Keat

Mr Lim Kheng Jin, John

Mr Phua Chun Yen, Alvin

Mr Phua Tien Beng
(11 September 2017)

Mdm Yang Huixing, Stella

COMMUNITY DEVELOPMENT COUNCILS

COUNCIL MEMBERS

NORTH WEST CDC

Date of appointment at 27 May 2017, unless otherwise indicated

Secretary - Treasurer

Ms Yang Mei Ling
(w.e.f. 12 September 2016)

CORPORATE RELATIONS Chairmen

Dr Lau Hwee Beng, PBM

Mr Sim Chuan San

Members

Mr Au-Yong Kok Keong, Kenneth

Mr Eusuff Ali s/o N B M Mohamed
Kassim

Mr Foong Weng Loong, Ralph

Mr Goh Yew Lee, Alvin, PBM

Mdm Kalyani d/o Sinnakkalai
Ramasamy, PBM

Mr Koh Hock Guan, Peter, PBM

Miss Soh Hui Bin, Hany

Miss Sujatha Selvakumar

Ms Teo Ser Lee, PBM

FINANCE

Chairmen

Mr Chong Shin Leong, Vincent, BBM

Mr Tan Eng Siong, Dennis, PBM

Members

Mr Chua Boon Wah, Roger, PBM
(Chairman) Admiralty CCC Community
Development and Welfare Fund (CDWF)

Mr Chua Jett Yong

Mr Goh Cheow Khoo, PBM

Mr Lim Han

Dr Lim Pang Yen, Rachel

Mr Neo Hwee Siang

Mr Ong Kok Leng, Mark

Mr Sim Yeow Kwee, David, BBM

GREEN LIVING

Chairmen

Mr Ang Aik Leng, Allen, BBM

Mr Chee Kwang How

Members

Mdm Goh Ah Mai, Nancy, PBM
(Assistant Treasurer) Nee Soon East CCC
CDWF

Mr Koh Ee Ting, Alex

Mr Mohamed Ishak Bin Kasmani, PBM
(Assistant Treasurer) Cashew CCC
CDWF

Mdm Norazizah Bte Mohd Tajudin,
PBM

Mr Ong Wee Heng

Miss Tan Shu Mei, Nora

Mr Yap Thiam Chuan

HEALTHY LIVING

Chairmen

Mdm Heng Boey Hong, PPA(G),
PBM

Ms Hoe Joo Choo, Eileen, PBM

Members

Mr Ching Liang Heng, Albert

Mr Goh Hung Kwang, BBM
(Chairman) Nee Soon Central CCC
CDWF

Mr Koh Heng Kang, Peter, PBM

Mr Kwek Nathaniel

Mr Leong Fook Seng, PBM

Mr Subramaniam s/o Ramasamy, PBM
(Member) Chong Pang CCC CDWF

Miss Syakilah Binte Mohamed Salim
(5 October 2017)

Mr Tan Kok Teng, Wilfred

Mdm Yeo Kim Neo, Josephine, PBM

SKILLSFUTURE

Chairmen

Mr Chai Chon Fah, BBM(L)
(11 September 2017)

Mr Chandra Mohan s/o Rethnam, BBM

Members

Mr Chua Jett Yong

Dr Fong Chee Yang, Allan, PBM

Mr Goh Peng Hong, BBM
(Chairman) Gambas CCC CDWF

Mr Isson Jacob

Mr Kea Hwee Ping, Garick

Mr Kok Ping Soon

Mdm Tan Limin, Shawn

Mr Tan Meng, BBM, JP

Mdm Wu Siew Koon, Connie
(20 July 2017)

Dr Yap Seng Bee, Robin, BBM

Mr Yeo Swee Khian, PBM
(Vice Chairman) Marsiling CCC CDWF

SOCIAL SUPPORT

Chairmen

Mr Choo Tuck Meng, William, BBM

Mr Tan Chor Khoo, Vincent, BBM

Members

Mr Alcantara Albert Alfred

Mr Eliyathamby Narasingham

Mr Fadlurrahman Bin Ngadiman

Mdm Lee Yee Fung, Ivy
(Vice-Chairman) Woodgrove CCC CDWF

Mr Lim Peng Siah, PBM
(Chairman) Limbang CCC CDWF

Mr Muhammad Imran Bin Abdul Rahim

Mr Ng Pooh Cheok, Charles
(Chairman) Nee Soon South CCC CDWF

Miss Nur Annisaa' Saihah Binte
Abdul Latiff
(2 November 2017)

Mr Robert Tay Chun Leng

Mr Teh Seng Lee, Bobby, PBM
(Member) Yew Tee CCC CDWF

COMMUNITY DEVELOPMENT COUNCILS

COUNCIL MEMBERS

SOUTH EAST CDC

Date of appointment at 27 May 2017, unless otherwise indicated

Secretary - Treasurer

Mr Kia Siang Wei
(w.e.f. 16 July 2013)

ACTIVE AGEING Chairman

Mr Ng Beng Teck, Samuel, BBM

Members

Dr Shum Jin-Wen, Eugene

Mr Simon T. De Cruz

Mr Wong Ngiam Chin, Eric,
JP, BBM(L)
(Chairman) Geylang Serai CCC
Community Development and
Welfare Fund (CDWF)

Mr Wong Wei Jie, Derrick

ADULTS INTERACTIVE Chairman

Mr Ngoh Tai Wee, David, PBM

Vice-Chairman

Mdm Cheng Fong Leng, PBM

Members

Mr Boxall, David Anthony

Mr Chew Yee Teck, Eric, PBM

Mr Leong, Stephen, BBM

Mr Ong Beng Lee

Mr S Yogeewaran, PBM

Mr Tan Khoon Tuan, Kenneth

Mr Woon Yat Thian, Eddie, BBM
(Chairman) Macpherson CCC CDWF

DISTRICT ENGAGEMENT Chairman

Ms Tan Wei Leng, Amy, PBM

Vice-Chairman

Mr Yong Yih Ming

Members

Mdm Amatul Jameel Suhani
Binte Sujari, PBM
(Member) Mountbatten CCC CDWF

Mr Lin Xinjie, Ricky

Mr Ng Yong Hwee, PBM

Mr Tay Tong

FAMILIES & CHILDREN Chairman

Mr Lim Hee Thuang, Louis, PBM

Vice-Chairmen

Mdm Chen Shulian, Cheryl

Mr Lee Hock Leong, Dennis

Members

Mr Ling Chong Boon, Paul

Mdm Moliah Binte Hashim

Dr Sudha Nair, PBM

FINANCE Chairman

Mr Ng Cher Yan, BBM

Members

Mr Chew Yee Teck, Eric, PBM

Mr Goi Kok Ming, Kenneth, PBM

Mr Lee Hock Leong, Dennis

Mdm Tarn Teh Chuen

YOUTH Chairman

Mr Adam Abdur Rahman, JP, BBM

Vice-Chairman

Mr Teo Han Siong, Calvin, PBM

Members

Mr Goi Kok Ming, Kenneth, PBM

Miss Nadia Ahmad Samdin

Dr Navin Prabu Rajagobal

Mr Ng Cher Yan, BBM

Dr Yek Tiew Ming, PPA (P), PBM

OTHERS

Mr Abdullah Shafiie Bin Mohd Sidik,
JP, BBM

Mr Ang Chee Seng

Mr Chan Beng Seng, PPA (P)

Ms Chew Sui Ping Deborah

Mr Chin Sau Ho

Mr Erman Tandjung @
Tan Eng Meng @ Tan Aik Beng

Mr Lee Tee Loon, PBM

Mr Oh Teck Siong, Ivan, BBM

Ms Pang Li Yen, Diana, PBM

Ms Tan Lay Kheng

Dr Yusuf Ali

COMMUNITY DEVELOPMENT COUNCILS

COUNCIL MEMBERS

SOUTH WEST CDC

Date of appointment at 27 May 2017, unless otherwise indicated

Secretary - Treasurer

Ms Dulcie Eng Pei Wen
(w.e.f. 1 September 2011)

ENVIRONMENT Chairman

Mr Tiew Chew Meng, PBM

Vice-Chairmen

Mr Loo Deliang

Mr Low Min Chye

Secretary

Dr Lee Hui Mien

Members

Mr Desmond Pek Ting Li, PBM

Mr Jimmy Tay Tian Leng, PBM
(Chairman) Hong Kah North CCC
Community Development and
Welfare Fund (CDWF)

Mr Kevin Lee Weng Fei

Mr Melvyn Yeo Hak Boon

Ms Valerie Lee Nai Yi
(30 June 2017)

FAMILY & COMMUNITY RESILIENCE

Chairperson

Mdm Karen Wong Tzen Yen, PBM

Vice-Chairperson

Ms Jenny Wee May Ling, PBM

Secretary

Mr Muhammad Rasyid Bin Abdullah

Members

Mr Amran Bin Jamil
(16 October 2017)

Miss Cho Pei Lin

Mr Christopher Gordon

Dr Hang Kim Hoo, PPA(P)

Ms Joanne Foo Kwee Leng

Miss Koh Chuey Keen, Jenny, PBM
(Vice Chairman) Jurong Spring CCC
CDWF

Mr Steven Chia Oon Seet

FINANCE

Chairman

Mr Akhtar Sajjad Ahmad, BBM

Vice-Chairmen

Mr Derrick Goh Soon Hee

Mr Lau Chin Huat, PBM

Secretary

Mr Pathik Gupta

Members

Mr Ang Jit Chuang, PBM
(Auditor) Nanyang Citizen's Consultative
Committee Welfare and Education Fund

Mr Chew Hai Chwee

Mr Dylan Lim Heng Hui, PBM

HEALTHY & ACTIVE LIFESTYLE

Chairman

Mr Foo Hee Jug, PPA(P), PBM

Vice-Chairmen

Dr Azlinda Binte Anwar

Mdm Koh Hui Hwa

Secretary

Mr Walter Lee Rui Han

Members

Mr Alex Lee Zongdao, PBM
(Secretary) Clementi CCC CDWF

Mr Chua Kok Wei, PBM

Mr Lim Boon Lye, PBM
(Assistant Treasurer) Bukit Batok CCC
CDWF

Mr Samuel Tang Yee Kit, BBM

SKILLSFUTURE ADVICE

Chairman

Mr Lim Der Shing, PBM

Vice-Chairmen

Mr Gilbert Tan Chye Hee

Dr Goh Mong Song, PPA(P)

Dr Joshua Vm Kuma, PBM
(Vice Chairman) Taman Jurong CCC
CDWF

Members

Mr Alan Teo Tzu Lim

Mr Derrick Yap Khiam Wee

Ms Elim Chew Soo Gim, PBM

Ms Irene Ang Ai Ling

Ms Margaret Heng Chee Bee, BBM

SOCIAL SERVICE

Chairman

Mr Terence Quek Chun Hou, PBM

Vice-Chairman

Mr Adrian Liew Chong Boon, PBM
(Secretary) Boon Lay CCC CDWF

Secretary

Miss Daphne Liew

Members

Mr Aslam Sardar, PBM

Mr Joseph Tan Chin Yew

Mr Julian Goh Seo Hian

Dr Kenny Tan Ban Leong

Mr Leng Chin Fai

Mr Lim Hui Jie

Mr Lim Kee Thuan, Steven, PBM

Mdm Rahayu Binti Buang, PPA(G)
(28 August 2017)

Mr Winston Wang Swee Kit, PBM

VOLUNTEERISM & PHILANTHROPY

Chairman

Mr Anthony Tan Kang Uei

Vice-Chairmen

Mr Eric Lue Kok Keong

Mdm Tang Gar Keow @ Angie Tang,
PBM

Secretary

Mr Timothy Chan Chee Mun

Members

Mr Derek Ng Ching Leong

Mr James Teo Wee Wee, PBM
(Vice Chairman) Yuhua CCC CDWF

Mr Jude Tan Kim Chooi

Mr Koh Kong Wen, PBM

Ms Suzanne Ho Hui Ching



FINANCIAL INFORMATION

FINANCIAL YEAR ENDING 31 MARCH 2018

STRUCTURE

The Community Development Council (CDC) is managed by a Council comprising the Mayor and members. The Council is appointed by the Chairman or Deputy Chairman of the People's Association Board of Management. The CDC is governed by the Community Development Council Rules.

MANAGEMENT OF CONFLICT OF INTEREST

A member of the Council or the sub-committee who is in any way, directly or indirectly, interested in a transaction or project or other matter of the Council or sub-committee shall disclose the nature of his interest at the first meeting of the Council or sub-committee at which he is present after the relevant facts have come to his knowledge.

A disclosure shall be recorded in the minutes of meeting of the Council or sub-committee and, after the disclosure, that member:

- a. Shall not take part in any deliberation or decision of the Council or sub-committee with respect to that transaction or project; and
- b. Shall be disregarded for the purpose of constituting a quorum of the Council or sub-committee for such deliberation or decision.

FINANCE MATTERS

Description of instrument setting up the charity

The CDC Project Management Fund Committee was set up as a Fund governed by Rules and Regulations.

Review of financial state

The financial year period of the financial year period of 2017 refers to 1 April 2017 to 31 March 2018. The amount of donations raised for the financial year was \$10.6 million. This was an increase of \$0.2 million compared to FY2016 (\$10.4 million). The Fund has also recorded a surplus of \$2.2 million for the financial year. Overall, there is an accumulated surplus of \$57.4 million.

Related entity

People's Association

FUNDING

The CDC is financially supported by donations and government grants.

FINANCIAL INFORMATION

FINANCIAL YEAR ENDING 31 MARCH 2018

RESERVE POLICY

Our reserves position:

	Previous Year (\$)	Current Year (\$)	% Increase/ (Decrease)
Unrestricted Funds (Reserves)	55,239,684	57,458,870	
Restricted/Designated Funds:			
Building Fund	NA	NA	NA
Others	NA	NA	NA
Endowment Funds	NA	NA	NA
Total Funds	55,239,684	57,458,870	
Annual Operating Expenditure	37,900,588	39,313,365	
Ratio of Reserves to Annual Operating Expenditure	1.46:1	1.46:1	

The reserves that CDCs have set aside provide financial stability and the means for the development of CDCs' programmes and services. The Councils carry out quarterly reviews on the amount of reserves that are required to ensure that these are adequate to fulfil our continuing obligations.

Banker : OCBC Bank
External Auditor : Ernst and Young LLP
Investment Adviser(s) : PA Investment Advisory Committee

Central Singapore CDC

HDB Hub Bizthree
490, Lorong 6 Toa Payoh
#07-11
Singapore 310490
Tel : 6750 7500
Fax: 6370 9945

North East CDC

1 Tampines Walk
#04-31
Our Tampines Hub
Singapore 528523
Tel : 6424 4000
Fax: 6424 4066

North West CDC

900 South Woodlands Drive
#06-01
Woodlands Civic Centre
Singapore 730900
Tel: 6248 5566
Fax: 6219 1176

South East CDC

Wisma Geylang Serai
1 Engku Aman Turn
#03-02
Singapore 408528
Tel : 6432 1300
Fax: 6432 1355

South West CDC

The JTC Summit
8 Jurong Town Hall Road
#26-06
Singapore 609434
Tel : 6316 1616
Fax: 6316 7250

CPD @ People's Association

9 King George's Avenue
Singapore 208581
Tel: 6340 5359
Fax: 6346 8657

