



Community Development Councils  
Annual Report FY2012



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## AN INCLUSIVE & CARING COMMUNITY FOR EVERYONE

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**ASSISTING THE  
NEEDY**

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PEOPLE**

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**CONNECTING THE  
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## MISSION

**To Assist the Needy,  
Bond the People and  
Connect the Community.**

### **ASSISTING THE NEEDY**

To help the less fortunate through job matching and social assistance schemes.

### **BONDING THE PEOPLE**

To bond the community through projects and programmes to bring them closer to one another.

### **CONNECTING THE COMMUNITY**

To develop strategic partnerships with corporate and community partners to better serve our residents.





# Chairperson's Review



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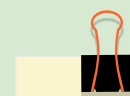


The Community Development Councils (CDCs) were set up over 15 years ago with a mission to foster a more caring and inclusive community, where the more able help the less able, where residents help one another and each can contribute towards making his district a *Great Home and a Caring Community*. We seek to achieve this through our three-pronged approach of “Assisting the Needy, Bonding the People and Connecting the Community”. The CDCs’ mission remains as relevant today as it had been since their inception, perhaps even more so.

As we continue to grow as a nation, we increasingly have to grapple with issues such as an ageing population and a widening income gap. But, as always, adversity brings the opportunity to build up our social strength and unity. Time and again, we find that in times of need, Singaporeans will come together to do more to help one another. Besides economic growth and a stable government, building a strong community spirit — one characterised by close ties, strong social cohesion and a warm kampong mentality — is a goal that many Singaporeans want.

CDCs have the wherewithal to help both individuals and organisations channel their passion and compassion for helping the less fortunate. We provide them with opportunities to initiate and participate in community work that benefits the residents. We are heartened that our partners who share our goals grew to 2,671 in 2012, an increase of 21% over the past year. Thanks to the contributions of generous donors, we also received almost \$3.8 million in corporate giving.

All together, the five CDCs experienced a 12% increase in the number of social assistance applications in 2012 as compared to 2011. One reason for this increase is the relaxation of the eligibility criteria of a few of the ComCare schemes to benefit more people. In 2012, the CDCs disbursed more



In 2012, our career centres, together with the Workforce Development Agency, organised over 300 recruitment fairs across a range of industries, including food & beverage, retail, security and hospitality.

than \$102 million to help 33,266 needy families and residents.

Helping low-income and less-skilled workers get jobs and become more independent has always been a priority of the CDCs. In 2012, our career centres, together with the Workforce Development Agency, organised over 300 recruitment fairs across a range of industries, including food & beverage, retail, security and hospitality. Through their collective efforts, almost 12,500 job seekers successfully gained employment.

We would like to take this opportunity to thank all our partners, sponsors, district councillors, committee members, volunteers and staff for their many contributions and continued support in joining us to improve our community. I urge all our readers to be a part of this exciting movement as we seek to build a great home and a caring community.

**Dr Amy Khor Lean Suan**  
Chairperson, Mayors’ Committee  
Mayor of South West District

# Governing Council



## SOUTH WEST

Community Development Council  
The JTC Summit  
8 Jurong Town Hall Road #03-11  
Singapore 609434  
Tel: 6316 1616  
Fax: 6316 7250

### Dr Amy Khor Lean Suan

#### Occupation:

Mayor of South West District  
Chairperson of Mayors' Committee

#### Position on Board:

Chairman, South West CDC  
Date of Appointment: 12/8/2004

#### District:

Chua Chu Kang GRC, Jurong GRC, West Coast GRC, Hong Kah North SMC, Pioneer SMC and Yuhua SMC.

## Vice Chairmen



### Mr Arthur Fong

Member of Parliament for West Coast GRC, Adviser to West Coast GRC, Adviser to Clementi Grassroots Organisations



### Mr Zaqy Mohamad

Member of Parliament for Chua Chu Kang GRC, Adviser to Keat Hong

Grassroots Organisations



### Mr Ong Kim Huat, David BBM

Member of Parliament for Jurong GRC, Adviser to Jurong GRC, Adviser to Jurong GRC

Grassroots Organisations



## NORTH EAST

Community Development Council  
300 Tampines Ave 5 #06-01  
NTUC Income, Tampines Junction  
Singapore 529653  
Tel: 6424 4000  
Fax: 6424 4066

### Mr Teo Ser Luck

#### Occupation:

Mayor of North East District

#### Position on Board:

Chairman, North East CDC  
Date of Appointment: 31/5/2009

#### District:

Aljunied GRC, Pasir Ris-Punggol GRC, Tampines GRC, Hougang SMC and Punggol East SMC.

## Vice Chairpersons



### Mr Masagos Zulkifli Bin Masagos Mohamad

Senior Minister of State, Ministry of Home Affairs and Ministry of Foreign Affairs. Member of Parliament for Tampines GRC, Adviser to Tampines West Grassroots Organisations



### Mr Zainal Bin Sapari

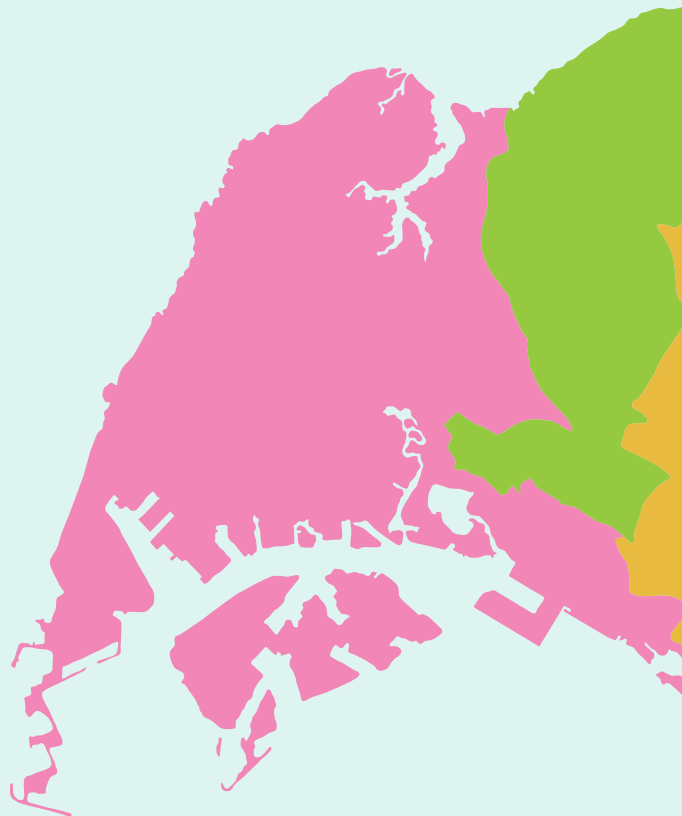
Member of Parliament for Pasir Ris-Punggol GRC, Adviser to Pasir Ris East

Grassroots Organisations

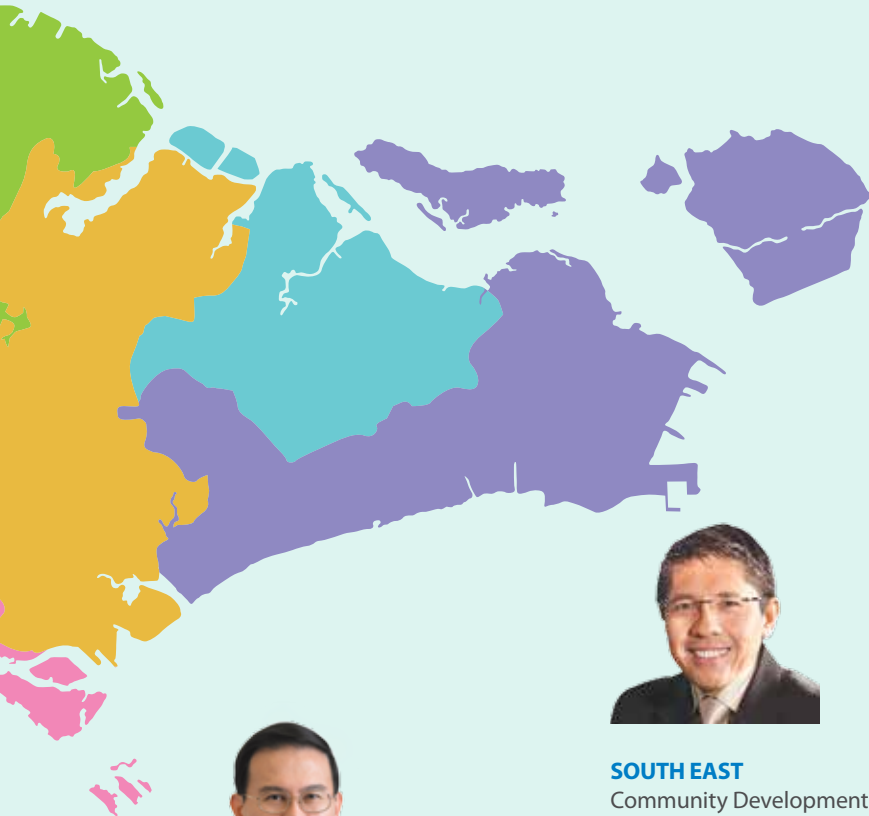


### Mdm Cynthia Phua

Executive Director, Retail Planning Consultancy and Research, Retail Marketing and Leasing, Knight Frank Pte Ltd, Singapore Head Office



- South West CDC
- North West CDC
- Central Singapore CDC
- North East CDC
- South East CDC



#### **NORTH WEST**

Community Development Council  
900 South Woodlands Drive  
#06-07 Woodlands Civic Centre  
Singapore 730900  
Tel: 6767 2288  
Fax: 6219 1176

#### **Dr Teo Ho Pin**

##### **Occupation:**

Mayor of North West District

##### **Position on Board:**

Chairman, North West CDC

Date of Appointment: 24/11/2001

##### **District:**

Holland-Bukit Timah GRC, Nee Soon GRC, Sembawang GRC and Bukit Panjang SMC.

#### **Vice Chairman**



#### **Mr Hawazi Daipi**

Senior Parliamentary Secretary, Ministry of Education & Ministry of

Manpower. Member of Parliament for Sembawang GRC, Adviser to Sembawang GRC Grassroots Organisations



#### **SOUTH EAST**

Community Development Council  
10 Eunos Road 8 #02-01  
Singapore Post Centre  
Singapore 408600  
Tel: 6243 8753  
Fax: 6243 3130

#### **Dr Mohamad Maliki Bin Osman**

##### **Occupation:**

Mayor of South East District

##### **Position on Board:**

Chairman, South East CDC

Date of Appointment: 27/5/2011

##### **District:**

East Coast GRC, Marine Parade GRC, Joo Chiat SMC, Mountbatten SMC and Potong Pasir SMC.

#### **Vice Chairpersons**



#### **Mr Seah Kian Peng**

Deputy Speaker  
Member of Parliament  
for Marine Parade GRC,

Adviser to Marine Parade GRC Grassroots Organisations



#### **Ms Jessica Tan Soon Neo**

Member of Parliament for East Coast GRC, Adviser to East Coast GRC

Grassroots Organisations



#### **CENTRAL SINGAPORE**

Community Development Council  
HDB Hub Bizthree  
490 Lorong 6 Toa Payoh  
#04-10  
Singapore 310490  
Tel: 6370 9901  
Fax: 6370 9928

#### **Mr Sam Tan Chin Siong**

##### **Occupation:**

Mayor of Central Singapore District

##### **Position on Board:**

Chairman,

Central Singapore CDC

Date of Appointment: 27/5/2011

##### **District:**

Ang Mo Kio GRC, Bishan-Toa Payoh GRC, Moulmein-Kallang GRC, Tanjong Pagar GRC, Radin Mas SMC, Sengkang West SMC and Whampoa SMC.

#### **Vice Chairpersons**



#### **Mr Lam Pin Min**

Member of Parliament for Sengkang West SMC, Adviser to Sengkang West

Grassroots Organisations



#### **Ms Dennis Phua**

Member of Parliament for Moulmein-Kallang GRC, Adviser to Moulmein-Kallang

GRC Grassroots Organisations



#### **Mr Hri Kumar**

Member of Parliament for Bishan-Toa Payoh GRC, Adviser to Bishan-Toa Payoh

GRC Grassroots Organisations

# List of Council Members

## CENTRAL SINGAPORE CDC

### Secretary-Treasurer

**Mr Tan Chee Hau**

General Manager

Date of appointment: 1/8/2012

### Capability Building Committee

#### Chairman

Mr Sarjit Singh s/o Sarmukh Singh, BBM  
(Capability Building and Finance)

#### Vice Chairmen

Mr Chan Yew Meng

Mr Ong Chin Lee, Peter

Ms Priscilla Loke, PBM

(Capability Building and Networx)

#### Members

Dr Hong Chee Boo, Allan, JP, BBM(L)

Mr Koh Heng Kang, Peter

Mr Koh Wai Kit

Miss Kwek Poh Heok

Mdm Kwek Soh Cheng, Betty, BBM

Mr Philip Wu Chong Guan

### Community Impact Programmes Committee

#### Chairman

Mr Wan Kwong Weng, PBM

#### Vice Chairman

Mr Zahidi Bin Abdul Rahman, BBM

#### Members

Mr Chew Yew Kuen, Michael, PBM

Mr Chua Seng Chye, Winston

Mr Dennis Lin

Mr Edward D' Silva

Mr Lim Sing Siong, Charles

Mr Mohamed Nasim s/o Abdul Rahim, PBM

Mr Nai Thong Lee Samuel

Dr Pan Chuan-Hsin, James

Mr Pateloo Eruthyanathan Ashokan

Mr Raymond Tan Kia Lock

Dr Sayampanathan Selan R E, PBM

Dr Shahul Hameed s/o M K Kader

Muhaiadeen

Mr Shepherdson Rene Jr Gerard, PBM

Mr Shiau Vee Lung, Daren

Ms Sim Yun Ying

Mr Khoo Lian Wai, Jimmy

### Finance Committee

#### Members

Ms Ang Li Huang

Mr Kwek Rui Sen, Kelvin

Mdm Low Wai Peng

### Networx Committee

#### Chairman

Mr Ng Kian Woon, PBM

#### Vice Chairmen

Mdm Noelene De Foe, BBM

Mr Yip Shee Yin, PBM

#### Members

Mr A Marai Malai Maran, PBM

Mr Ang Kian Soon, Kelvin

Mr Joseph Charles Victor Jolly

Mr Chris Hooi Tuck Loong

Dr Daniel Chia Hock Thye, PBM

Mr Dave Teo Lai Hock, PBM

Mr Edmund Ng Kok Wah

Mr Er Kwong Wah, BBM

Mr Gay Teow Hua, Herman, BBM

Mr Jeya Poh Wan Suppiah

Mr Koh Kok Weng, BBM, PBS

Mr Laurence Liew Yuen Kien

Mr Lim Huan Chiang, JP, BBM (L), PB

Ms Ling Bee Sian, PBM

Ms Ling Bee Yen, Allysia

Mr Loy Boon Keow, PBM

Mr Luai Hong Kheng, Leon, PBM

Mr Robert Ronald, PBM

Mr Soh Chee Keong, BBM

Mr Vairappan Tamilselvam

Ms Vernetta Lesley Lopez

Mr Vincent Teo Tee Kiah, BBM(L)

Mr Wong Wai Chuan, Philip

### Self-Reliance Committee

#### Chairman

Mr Ong Kong Khoo Perry

#### Vice Chairman

Ms Han Yah Yee

#### Members

Mr Cheng Siew Cherng, Roy, PBM

Mr Kor Min Yee, Vincent

Mr Kumaravelu Sinniah

Mr Saktiandi Bin Supaat

Ms Susana Concorde Harding

Mr Yong Boon Chuan, Leslie, BBM (L)

## NORTH EAST CDC

### Secretary-Treasurer

**Mr Joel Leong Kum Hoe**

General Manager

Date of Appointment: 16/12/2011

### Children and Youth Committee

#### Chairman

Mr Yeo Peng Keng, Steven, PBM

#### Vice Chairman

Mr Prakash s/o Somosundram

#### Members

Mr Ahmad Bin Abu Bakar Bagharib

Mr Foo Sek Liang, Winson @ Mohamed

Ibrahim Foo B Abdullah

Mr Tan Wei Ming, Christopher

Mr Lee Kim Siang, BBM(L)

Mr Poh Soon Meng, Matthew

Mr Wee Sheng Felix

Dr Yap Soon Guan, Sam

Mdm Tan Chiew Hwei, Coreen

### Corporate and Marketing Communication Committee

#### Chairman

Mr David Darryl Wilson

#### Vice Chairman

Mr Jose Raymond

#### Members

Miss Tan Shu Min, Emily

Mr Tan Kok Heng, Leroy Solomon, PBM

Mr Lim Jeu Kin, Lawrence

Mr Low Chuan Hoe, Henry, PBM

Mr Ong Liang Gay, Archie

Mr Hooi Keng Cheong, Gerard, PBM

### Corporate Social Responsibility (CSR) Committee

#### Chairman

Mr Tham Min Yew, Russell

#### Vice Chairmen

Mr Chioh Ping Zhang, Ryan

Mr Pereira Harry Bernard

#### Members

Mr Shahul Hamid Bin Jahabar Sali

Mrs Chong Ying Ying, Nanz

Dr Chow Hoi Hee, Charles, PBM

Mdm Christine Geraldine Clunies Ross







Mr Kim Tze Wen, Lawrence  
Dr Navin Rajagobal  
Mr Yong Siew Khiong, Joseph, PBM

#### **Elderly Committee**

##### Chairman

Ms Ang Hiok Lian, Juliana

##### Vice Chairman

Mr Lim Choon Tee, Alvin

##### Members

Ms Braema Mathiapparanam

Mr Raja Mohan s/o Murugesu

Kanagaratnam, PBM

Mr Tay Chye Kim, Eugene

Mdm Tng Pheck Lek, Phyllis, PBM

#### **Employment and Training Committee**

##### Chairman

Miss Farah Abdul Rahim, PBM

##### Vice Chairman

Mr Lien Hoi Choon, Stanley, PBM

##### Members

Mr Abdul Aziz Bin Abdul Samad PBM

Mr Ismail Muhamad Hanif

Mr Lin Poh, Derrick

#### **Family Committee**

##### Chairman

Mr Ang Khoon Seng, David

##### Vice Chairman

Mdm Lim Peck Seah

##### Members

Mr Abdul Halim Bin Aliman

Ms Lai Lye Khum, Jennifer

Mr Lee Tai Loong, Joachim

Mr Loi Boon Sim, Adrin

Mr Leow Sunny, BBM

Mr Poh Cheng Seng, David

Mdm Wong Sit Ping, Samantha, BBM

Mr Saifulbahri Bin Rasno

Mr Soh Yong Nee, BBM

Mr Tan Aik Hong, Thomas

#### **Finance Committee**

##### Chairman

Dr Kan Yaw Kiong, Ernest, PBM

##### Vice Chairmen

Mr Tan Beng Guan, Alancia

Mr Ho Seng Chee

##### Members

Mrs Lily Mary Hugh Wai Fun, PBM

Mr Tay Ah Wah, Richard, PBM

#### **Special Needs Committee**

##### Chairman

Dr Ori Sasson

##### Vice Chairman

Mr Koh Tiong Wah, Albert, PBM

##### Members

Mr Haja Nizamudeen

Miss Judy Anne Wee

Mdm Tan Li Hua, Rebecca

Mr Tan Yak Khoon, Patrick, BBM

### **NORTH WEST CDC**

#### **Secretary-Treasurer**

##### **Ms Crystal Teng Bee Kim**

General Manager

Date of Appointment: 1/11/2010

#### **Arts and Culture Committee**

##### Chairman

Mr Ang Aik Leng Allen, PBM

##### Vice Chairman

Mr Chong Shin Leong Vincent, PBM

##### Members

Ms Cheong Mei Foong Audrey

Mdm Goh Bee Geok Angela, BBM

Mrs Manokara Sugunavathi d/o Krishnasamy

Mr Mohd Tahir Bin Mahmood

Mr Subramaniam s/o Ramasamy, PBM

Mdm Zainab Bte Sabtu

#### **ComCare Committee**

##### Chairman

Dr Lee Ngak Siang, PBM

##### Vice Chairman

Mr Abdul Rahim Bin Mawasi

##### Members

Mr Koh Guan Hwee, PBM

Dr Ramaswamy Akhileswaran

Mr Tan Meng, BBM

Mr Tan Eng Siong Dennis

Miss Teo Ser Lee

Ms Wu Choy Siong



# Council Members

## NORTH WEST CDC

### Corporate Communications Committee

#### Chairman

Dr Lau Hwee Beng

#### Vice Chairman

Mr Goh Yew Lee Alvin, PBM

#### Members

Ms Boo Chee Lan Krist

Dr Fong Chee Yang Allan, PBM

Mr Isson Jacob

Mr Ramesh s/o Selvaraj

Mdm Rashidah Bte Ab Rasip

### Finance Committee

#### Chairman

Mr Chandra Mohan s/o Rethnam, PBM

#### Vice Chairman

Mr Pek Yew Chai

#### Members

Mr Aw Kai Aik Norman, BBM

Mr Choo Tuck Meng William, BBM

Mr Lim Ah Lek Chris, BBM

Mr Neo Hwee Siang

Mr Sim Yeow Kwee David, BBM

Mdm Yeo Kim Neo Josephine, PBM

### Green Committee

#### Chairperson

Miss Cheng Li Hui, PBM

#### Vice Chairman

Dr Yap Seng Bee Robin, PBM

#### Members

Mr Ang Swee Koon Peter

Mdm Chan Ai Lynne

Mr Chee Kwang How

Mr Jee Su Giam

Mr Ong Wee Heng

Mr Paiman Bin Supangat

### Healthy Lifestyle Committee

#### Chairperson

Ms Hoe Joo Choo Eileen

#### Vice Chairman

Mr Lim Hai Meng Nicholas

#### Members

Miss Chia Swee Lian Doreen

Mr Goh Hung Kwang, BBM

Mr Goh Peng Hong, PBM

Mr Kong Meng Sin Pete, PBM

Mdm Song Swee Lian Corina

#### Associate Member

Mr Tan Teng Hoo William

### Job Assistance Committee

#### Chairman

Mr Tan Chor Khoon Vincent, PBM

#### Vice Chairman

Mr Ng Chow Yong

#### Members

Mr Lim Soon Hock, PBM

Mr Malik Bin Maksudi, PBM

Mr Mohamed Ali Bin Atan

Mr Ng Poon Cheok Charles

Mr Tan Kok Kheng Kenny

Mr Lee Soon Guan

### Youth Committee

#### Chairperson

Mdm Heng Boey Hong, PPA(G), PBM

#### Vice Chairman

Mr Chua Boon Wah Roger

#### Members

Mr Ching Liang Heng Albert

Dr Ho Ching Lin

Dr Maszenan Bin Abdul Majid, PBM

Mr Mohammed Nazerul Khairy Bin Dzulkefli

Miss Ser Xiang Ying Adrienne

Mr Sng Chin Seng

## SOUTH EAST CDC

### Secretary-Treasurer

#### **Mr Stanley Fong Kah Weng**

General Manager

Date of Appointment: 17/8/2009

### Active Ageing/Elderly Committee

#### Chairman

Mr Samuel Ng Beng Teck, PBM

#### Members

Mr Chua Soon Lee, BBM

Mr Eddie Woon Yat Thian, PBM

Mr Tan Yew Beng, BBM

Dr Jean Ong Choo Khim

Mr Mohamed Bin Abul Rahman

Miss Teo Chia Leen

Mr Toh Poh Hin

### Families Committee

#### Chairman

Mr Louis Lim Hee Thuang, PBM

#### Members

Mr David Chan Thin Cheong

Mdm Eber Francesca Regina

Dr Vincent Chan Hian Hui

Ms Tarn Teh Chuen

Mdm Tan Yok Joo

Mr Dennis Lee Hock Leong

Prof Lai Kim Fatt, PPA (P) (L)

Mr Yong Yih Ming

Mdm Tan Lee Peng Tresor Anne

### Low Wage Families Committee

#### Chairman

Dr Sudha Nair

#### Members

Mdm Foo Siew Fong, PBM

Mr Kenneth Goi Kok Ming

Mr Neo Sing Hwee

Mr Ng Cher Yan, PBM

Mr Ng Yong Hwee, PBM

Mr Chia Ngiang Hong, JP, BBM

Ms Vickie Lee Bee Bee

Mdm Amy Tan Wei Leng

### Adults Interactive Committee

#### Chairman

Mr Stephen Leong, BBM

#### Members

Mr S. Yogeewaran, PBM

Mr Kenneth Tan Khoon Tuan

Mr Lim Joo Kwan, JP, BBM (L)

Mdm Ruth Cheng Fong Leng, PBM

Mr David Nghoh Tai Wee

Mr Eric Chew Yee Teck

Mr Boxall David Anthony

Mr Lee Teck Leng

Mr Chandra Nantha Kumar

Mr Tan Puay Hiang

### Youth Committee

#### Chairman

Mr Adam Abdur Rahman, PBM

#### Members

Mr Calvin Teo Han Siong

Ms Amatul Jameel Suhani Binte Sujari, PBM

Mr Chong Leong Fatt, PPA (P)

Ms Jaclyn Chow Yuen Meng

Mr Jonathan Shek Chee Meng





Mr Tan Jack Thian  
Mr Adler Lai Mun Pang

### Finance Committee

#### Chairman

Mr Chia Ngiang Hong, JP, BBM

#### Members

Mr Kenneth Goi Kok Ming  
Mdm Foo Siew Fong, PBM  
Ms Tarn Teh Chuen  
Mr Ng Cher Yan, PBM  
Mr Dennis Lee Hock Leong  
Mr Neo Sing Hwee

## SOUTH WEST CDC

### Secretary-Treasurer

#### Ms Dulcie Eng Pei Wen

General Manager

Date of Appointment: 26/10/2011

### Arts & Culture Committee

#### Chairman

Mr Kenny Low Heng Khuen

#### Vice-Chairmen

Mr Chng Hwee Hong

Mr Bobby Teh Seng Lee, PBM

#### Members

Mr Abdul Mutalif Hashim, PBM  
Tuan Haji Md Yusof Ismail  
Mr Patrick Khoo Hang Choong  
Mr Jefferson Neo Cheng Ghee, PBM  
Ms Sumitra Pasupathy  
Mr Kelvin Tay Hsien Chuan

### Community Outreach & Service Committee

#### Chairman

Mr Terence Quek Chun Hou

#### Vice-Chairmen

Mr Mohamed Redhza Bin Abdul Rahim

Dr Yek Tiew Ming

#### Secretary

Mdm Jenny Wee May Ling

#### Members

Mr Ang Jit Chuang, PBM  
Mr Chan Keen Len, PBM  
Ms Elim Chew Soo Gim, PBM  
Mr Alan Goh Eng Song

Ms Tina Hung  
Dr Joshua VM Kuma, PBM  
Mr Leng Chin Fai  
Dr Ngiam Tee Liang, BBM  
Mr Leslie Yeo Qi Fu  
Dr Yu Shi Ming, PBM

### Corporate Communications & Engagement Committee

#### Chairman

Mr Ang Hak Seng, BBM

#### Vice-Chairmen

Mr Seow Choke Meng, PBM

Mr Lim Der Shing

#### Secretary

Mr Timothy Chan Chee Mun

#### Members

Mdm Angie Tang Gar Keow @ Angie Tang  
Mr Chong Lit Cheong  
Mr Andrew Chua Thiam Chwee, PBM  
Mr Joseph Foo Chew Tuck, JP, BBM  
Ms Jenny Koh Chuey Keen, PBM  
Mr Koh Kong Wen  
Mr Danny Lien Chong Tuan  
Mr Vincent Lim Boon Pian  
Mr Sardar Aslam  
Mdm Theresa Tan Lee San  
Mr Tay Kia Lai

### Finance Committee

#### Chairman

Mr Sajjad Ahmad Akhtar, PBM

#### Vice-Chairmen

Mr Lau Chin Huat

Mr Tan Fuh Gih, PBM

#### Member

Mr Ng Hock Lye, BBM (L)

### Healthy Lifestyle Committee

#### Chairman

Mr Liak Teng Lit

#### Vice-Chairmen

Mr Foo Hee Jug

Mr Justin Foo Yang Chiang, BBM

#### Secretary

Dr Azlinda Binte Anwar

#### Members

Dr Peter Chew Chee Tong

Ms Koh Hui Hwa

Mr Robin Ng Chee Chuan, PBM

Mr Richard Ong Chuan Huat, BBM

### Publications Committee

#### Chairman

Mdm Karen Wong Tzen Yen

#### Vice-Chairman

Mr Dicky Goh Ming Tung

#### Members

Mr Mohamed Farid Bin Mohd Hamzah

Mr Yap Thian Ling, BBM

### Sustainable Environment Committee

#### Chairman

Mr Tiew Chew Meng

#### Vice-Chairman

Mr Low Min Chye

#### Secretary

Mr Loo Deliang

#### Members

Mr Wilson Ang

Mr Kenny Eng Tok Ching

Mr Julian Goh Seo Hian

Dr Kua Harn Wei

Mr Lim Boon Lye, PBM

Mr Desmond Pek Ting Li

Mr Charles Quek Gim Cheng, PBM





## About CDCs

The CDCs believe in making the extra effort to touch the hearts of residents in need and implementing programmes to make the community a better home for all. The CDC work has always centred on three principles: Assisting the Needy, Bonding the People and Connecting the Community.

Here at the CDCs, we embrace the philosophy of “getting the more able to help the less able.” Partnering government agencies, volunteer welfare organisations (VWOs), grassroots organisations (GROs), private companies and individual volunteers, we are able to roll out a wide range of social activities.

We have also introduced our own ComCare schemes to complement the national ComCare schemes. In so doing, we can better meet the increasingly complex and diverse needs of our residents. Each of the CDCs administers eight to 15 ComCare schemes. Our aim is to ensure that no one is left out.

Perhaps our greatest strength lies in our ability to rally our stakeholders and partners. With their support, we continue to secure donations in the form of cash, food rations, bursaries as well as food, meal and transport vouchers. With the help of our partners, we are also able to facilitate health checks and support programmes for the benefit of our residents. The close connection we share with our stakeholders has enabled us to address residents’ needs in a more timely, holistic and effective manner.

We work closely with grassroots leaders to see how best we can provide social services. We also empower the GROs so that they can develop key programmes that benefit residents.





The work of the Community Development Councils (CDCs) are guided by our ABC mission: Assisting the Needy, Bonding the People and Connecting the Community. Through strategic partnerships with community stakeholders like Government agencies, self-help organisations, grassroots organisations, private companies and volunteers; the CDCs initiate and implement a wide range of social programmes that reach out to and engage residents from all walks of life.

# Assisting the Needy



## 33,266

beneficiaries receiving help under ComCare

### Social Assistance (SA)

As at end March 2012, there were 33,266 beneficiaries receiving help under ComCare. In FY2012, more than \$102 million were disbursed to assist needy Singaporeans and their families.

### Employment Assistance (EA)

The CDCs' career centres, together with the Workforce Development Agency, organised 300 recruitment events across a range of industries, including food & beverage, retail, security and hospitality in FY2012. Most of the job fairs were held at the constituency and district levels to provide convenience to job seekers. About 12,500 job seekers successfully gained employment in FY2012.

The CDCs also have local ComCare schemes and programmes that complement the government's national assistance schemes to help low-income residents work towards financial self-reliance.

### Providing support beyond ComCare

To complement our national help schemes, the CDCs have initiated additional localised programmes (e.g., general interim financial assistance or food vouchers, interim employment and children's educational development programmes) to help low-wage families better cope with their non-financial needs. This allows the main income earners to focus their attention on working towards becoming financially self-reliant.



## 300

recruitment events across a range of industries

The next few pages bring you the various programmes organised for:

### ASSISTING YOUTH

### Central Singapore CDC

#### Free Kicks programme

Children and youth can acquire positive values such as discipline and perseverance during a game of football. It was with this in mind that the Central Singapore CDC set up the Free Kicks programme in 2003.

In 2012, Free Kicks was extended to youths with special needs. Today, close to 63 youths with special needs are in the programme.

"Central Singapore CDC believes that children and youth with special needs are individuals with talent, just like anyone of us. It is the CDC's goal to provide them with a platform to develop life skills that will widen their opportunities for the future and help them integrate into our society."

**Mr Sam Tan Chin Siong,**  
Mayor of Central Singapore District

## Martin

*Free Kicks Participant*



Martin used to be a very reserved and inactive 12-year old boy. The special needs student from Chaoyang School prefers to keep to himself, unlike children of his age. Since he joined Free Kicks in 2012, he has become more energetic and he participates in other physical activities in school. He has also become more sociable and is willing to mingle with his peers.

"Free Kicks has helped him grow tremendously; he is usually quite reserved but now he is more willing to play with others." - Mr Alfred Yap (Father)





An annual highlight is the Central Singapore Community Shield which was held on 23 February 2013 at Kovan Sports Centre. At the sidelines cheering were their family members, all there to celebrate the spirit of family and community bonding. Mr Sam Tan Chin Siong, Mayor of Central Singapore District, graced the event as the Guest-of-Honour.

#### North East CDC

##### Science Explorers' Camp

A curious mind is the best thing a child

can have. North East CDC, together with Acumen Research Laboratories, launched the Science Explorers' Camp in June 2010 to help stir children's interests in the fields of innovation and science.

In FY2012, 204 children from disadvantaged families were given a chance to put on lab coats and immerse themselves in exciting lessons and experiments. It is hoped that they can acquire a broader understanding of science subjects as well as the syllabuses taught in school.

North East CDC also engaged grassroots leaders and students from ITE College East to be a part of this programme.

- 01 The soccer teams engaged in a friendly match during the Mayor's Challenge Shield
- 02 Mayor Sam Tan posing for a photo with the Free Kicks participants
- 03 All the students from North East Science Explorers' Camp got to play scientist for the day



01



02



03



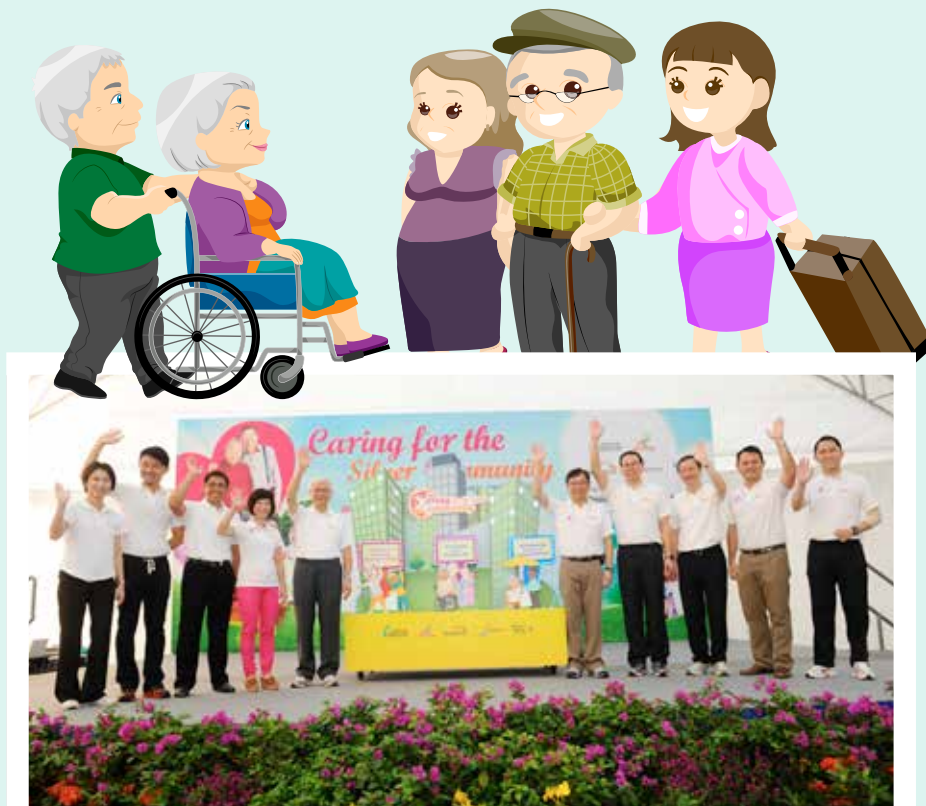
## ASSISTING SENIORS

### Caring for the Silver Community

The golden years are a time to enjoy life and let go of worldly concerns. In 2012, President Dr Tony Tan Keng Yam launched the “Caring for the Silver Community” programme, which aims to promote an active and healthy lifestyle as well as provide even more assistance to our seniors. It also calls on volunteers to do more for the elderly. Outreach programmes on healthy lifestyle advocacy, befriending, home improvement and volunteerism benefit the elderly greatly. They become healthier, not only physically but also mentally.

To date, the programmes have reached out to and touched the hearts of 148,144 senior citizens in Singapore.

President Tony Tan Keng Yam, Mayors and Advisers at the launch of the “Caring for the Silver Community” initiative



## Ms Gracia Goh

*Senior Counsellor, Singapore Children's Society (a partner that is providing free programmes to primary school children in P4650)*

“Project 4650 is unique as it rallies various community members and partners to do their part. As a small contributor, it has been our privilege to witness the web of support grow and strengthen for our neighbours in need — even if the neighbours stay only for a while.



## ASSISTING FAMILY

### South East CDC

#### Project 4650

Block 46 and 50 in Bedok South Avenue 3 are interim rental blocks where members of displaced families and the homeless can seek comfort and have a roof over their heads. In general, there are at least two households living in the same flat. South East CDC developed “Project 4650”, the name of which is inspired by the two block numbers, to help families solve complex needs.

This multi-agency project involves activating grassroots organisations, Family Service Centres, self-help groups, volunteers and HDB to help vulnerable families better cope with their situations. Since its inception, the programme has benefited close to 200 families.





“Project 4650 was spearheaded by the South East CDC in its effort to coordinate and streamline the support for the vulnerable families residing in rental blocks along Bedok South Avenue 3. The programme exemplifies how existing albeit complex needs of the less fortunate can best be met with the aggregation of resources from the community. It is really heartening to see Voluntary Welfare Organisations (VWOs), Government Agencies, Grassroots Organisations (GROs) and community volunteers come together so readily to contribute and be part of this project that provides much needed support and stability to very vulnerable families.”

Dr Mohamad Maliki Osman,  
Mayor of South East District

- 01 Volunteers guiding P4650 participants along in a MoneyWise budgeting board game
- 02 P4650 beneficiaries practising budgeting skills through an activity at the budgeting workshop held in Siglap CC



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### South West CDC

#### Launch of WEworkz CAMOU RANGE

The phased-out camouflage-print Army uniforms once served young soldiers well during their enlistments. Now, they will help women from low-income families to make a modest earning.

WEworkz is a programme that helps women who are unable to commit to full-time work learn skills and earn additional income from home-based and ad hoc work opportunities.

The WEworkz CAMOU Range comprises products made from decommissioned uniforms that are contributed by the Ministry of Defence. The ladies channel their creativities and make tote bags and clutches out of the uniforms.



Beneficiaries of WEworkz programme giving new life to the decommissioned Army uniforms





## Bonding the People



120,000

residents participated in the Environmental Sustainability programmes



142,000

members in 1,278 Interest Groups (IG)

“Friendship is the source of the greatest pleasures and without friends the most agreeable pursuits become tedious.”

St. Thomas Aquinas,  
Italian philosopher



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- 01 The talented band from NUS Temasek Hall poses for a photo along with their supporters
- 02 One of the top 10 bands giving it their all during the live performance

“Friendship is the source of the greatest pleasures and without friends the most agreeable pursuits become tedious.” We agree with this quote by famous Italian philosopher St. Thomas Aquinas.

The CDCs have always rallied for the need to promote greater bonding amongst the residents. We actively work with our key partners to organise new and diverse programmes. Through these programmes, volunteers get to meet people whose personal stories are inspiring and touching. Such friendships forever enrich their lives.

Below are some examples of the programmes and activities organised.

### BONDING YOUTH

#### Central Singapore CDC GET OUT 2012

Youths these days are lost in a world of virtual realities and technology. To bring back the human touch and inspire them to make face-to-face and meaningful connections, Central Singapore CDC

organised an online band competition on Facebook.

The top 10 bands were also invited to perform at the Marina Bay Promenade on 20 October 2012. There was even a captivating flash mob performance that day! Booths were also set up at the venue to inform youths of the many ways they can become a CDC volunteer.



### South East CDC

#### Community Laboratory

South East Community Laboratory (Comm Lab) is a four-stage community service leadership programme piloted in FY2011 with the aim to engage students in “real” community experiments and raise awareness of social belongings, thereby building strong social capital within the South East District.

In FY2012, Comm Lab cultivated 44 students from Hwa Chong Institution (HCI) and Tanjong Katong Girls’ School (TKGS) in their knowledge and volunteerism spirit towards the community and further reached out to 20 participants from Dunman High through a customised ‘Lite’

version of the programme with St Hilda’s Community Services.

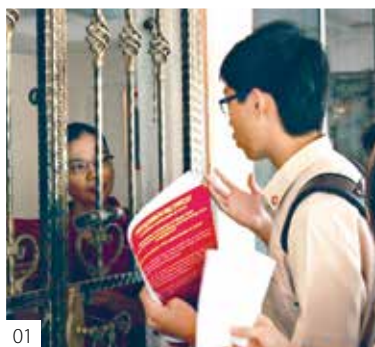
South East CDC also developed a franchise model of Comm Lab with Nanyang Junior College (NYJC) and Braddell Heights Citizens’ Consultative Committee (BH CCC) to engage and educate 11 students from NYJC in the CDC’s work as well as the functions and operations of other community organisations within the division.

Students under this programme identified gaps in the community and executed meaningful community projects such as Tembusu New Year Fiesta and Project Refurbish for the elderly.

### North East CDC

#### openlectures

With openlectures, complex subjects and topics are all simplified into an easy-to-understand language. Online video lectures are uploaded onto the website, which is produced by students for students. 100 individuals selflessly came forward as lecturers and support staff, sharing their knowledge, time and services.



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- 01 Comm Lab participants from NYJC visiting residents living in Serangoon and understanding more about each household as part of their community neighbourliness project
- 02 A Comm Lab participant from HCI distributing lunch boxes to residents in Dakota Crescent as part of his community refurbishment project
- 03 Bright and shiny: Comm Lab participants from TKGS and HCI revitalising rental flats in Dakota Crescent with a fresh coat of paint as part of their community refurbishment project
- 04 College students and Mayor Teo Ser Luck exploring the openlectures website



## Ms Gloria Chua

*18-year-old final year student at NUS High school.*

“As a group of high school and university students, we believe that quality education should be free and accessible to everyone and success should be determined by one’s effort and not wealth. We look to mould the future of our nation, one shot at a time.”



“For young people, sourcing for information via the internet is a norm. They are always on the go and are always connected. With this new trend, we wish to enhance their learning experiences. With a smart phone in hand, they can access free education wherever they are. We hope that no young person is left behind and all will be motivated to do well in their studies. We also hope that when they succeed, they will be inspired to contribute and share their knowledge with others on this platform just like how they have learnt from the volunteers here.”

**Mr Teo Ser Luck,**  
Mayor of North East District

### BONDING RESIDENTS WITH KEY PARTNERS

#### District Arts Festivals

Art is a reflection of our society. As we strive towards being a more prosperous nation, aspiring talents must be given an opportunity to express themselves. This in turn would instil a sense of pride in the community.

With these factors in mind, the CDCs together with grassroots organisations (GROs) transformed the existing arts programmes into distinctive District Art Festivals (DAFs) in 2006. Each year, a DAF is held in one of the GRCs within the district. Talents from schools and community clubs will come together to perform for the community.







### Environmental Sustainability Programmes

Every CDC has an environmental blueprint for its district to help make the district a better place to live in. CDCs have actively participated in campaigns such as the World Water Day and Clean and Green Week. Residents are also encouraged to adopt the recycle and reuse practices.

For example, a new mobile energy saving app was launched at the South West CDC ECo Day out to help residents track their energy consumption and inculcate energy conservation habits in them. This would in turn help them to save money.

We also rope in our corporate partners to share with residents tips on how to save water and electricity. Together with grassroots organisations, they also stand for causes such as public health and hygiene, anti-littering and the fight against dengue.

The CDCs have also worked with other agencies to improve residents' standards

of living. In 2012, close to 120,000 residents have benefited from these programmes.

### Interest Groups Formation

When two or more persons share a common interest, they immediately become great friends. CDC aims to unite enthusiasts from all corners of Singapore so that they can make lifelong friendships.

Tapping our own strengths, we empower grassroots leaders (GRLs) and community

volunteers so that they are able to form more interest groups at the constituency level. In 2012, we have helped 650 Residents' Committees and Neighbourhood Committees to form their own brisk walking clubs. Currently, the clubs boast over 111,000 brisk walkers.

We have also helped grassroots organisations to form 1,278 Interest Groups. Today, there are 142,000 members in the Interest Groups.



### Mr Tiew Chew Meng

*Council member and Chairman of Sustainable Environment Committee, South West CDC*

### ECo Day Out

Anyone can do his part and it is never too early to start conserving resources and appreciating Mother Nature. The CDC has provided a platform for residents to equip, enrich and empower themselves to be our environmental champions.







Below are some examples of CDC-initiated interest groups:

### North West CDC

#### North West Brisk Walk Festival

Set up in 2002, the aim of the North West Brisk Walking Clubs was to bond residents through a common aim of keeping healthy. 10 years on, there are over 59,000 members in 139 clubs. This is Singapore's largest brisk walking network.

To commemorate the 10th anniversary of the North West Brisk Walking Clubs, North West CDC held Singapore's very first Brisk Walk Festival on Sunday, 8 July 2012. President Tony Tan Keng Yam opened the festival, with 10,000 avid walkers in attendance.

Between 8 July 2012 and 19 August 2012, 20,000 residents participated in 122 thematic walks. A few interesting walks included the care for cats walk; walk with dogs; speed-dating walk; and even a night walk at Bukit Brown Cemetery.



10,000 residents raring to go at the North West Brisk Walk Festival



### South West CDC

#### Nature Conservation and Community Gardens

Singapore is known as a clean and green city. To ensure that Singapore sustains her natural beauty, South West CDC initiated the "1,000,000 Native Plants" programme in November 2008. Volunteers from schools and grassroots organisations come together to create an eco system in the South West District. They get their hands dirty and at the same time have fun.

The South West District is proud to have received the most prestigious award of 5 Blooms at the 2012 Communities In Bloom International Challenge. In addition, the Lakeside Grove Park Community Garden earned a special mention and the South West District received a Special Award for the Green Community Programme.

Through the Community Garden's programme, the South West District received the most prestigious award of 5 Blooms at the 2012 Communities in Bloom International Challenge.



Residents and volunteers tending to the plants at the Community Garden

# Connecting the Community



## 386

communities participants  
involved in the OSCs



## \$3.7m

corporate donations  
received in FY2012



### Government-People connectivity

At CDC, we listen. It is through understanding and active feedback gathering that we learn how we can better serve those in need. Since year 2000, CDCs have held annual District Meetings and involved residents as well as community and corporate partners in dialogue sessions.

1,338 participants are involved in the District meetings every year. Each CDC also uses these meetings as a platform to share its future plans and past achievements.

The CDCs also integrated the "Our Singapore Conversation" (OSC) as part of the CDCs' feedback and networking efforts. The Mayors hosted the local OSC conversations with various CDC partners such as District Councillors, Association of Muslim Professionals and Family Service Centres, Makansutra Pte Ltd, Yes Supermarket and many more.

386 community participants were involved in the OSCs in FY2012.

### Corporate support and Volunteers

In FY2012, the CDCs engaged close to 2,800 partners and the corporate donations amounted to almost \$3.7 million. Beyond monetary contributions, the CDCs also focussed on connecting corporate staff volunteers with our beneficiaries through meaningful events such as reading programmes and outings for the underprivileged.







Examples of CDC's Corporate Social Responsibility Events are:

#### Central Singapore CDC

##### Si Chuan Dou Hua + Central Singapore CDC Rice Dumpling Festival Project

Rice dumplings are a favourite amongst Singaporeans. Making them, however, is slowly becoming a lost art. To preserve this tradition, Central Singapore CDC and Si Chuan Dou Hua Restaurants teamed up and organised an event for 50 Nanyang Polytechnic students. On 14 June 2013, under the tutelage of seven chefs, the students made 400 rice dumplings in just three hours. The delicious treats were then cooked and distributed to elderly folks on 18 June 2013.



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#### Accor Solidarity Day Lunch

Some 300 low-income seniors had a jolly good time celebrating Christmas in 2012. The celebration was part of CDC's Bright Homes Programme, made possible with the help of Accor Hotels Singapore. Residents tucked into a sumptuous buffet lunch and enjoyed song and dance performances at the Grand Mercure Roxy Hotel on 4 Dec 2012.

Emeritus Senior Minister Goh Chok Tong was also present and he handed out red packets containing funds raised by the hotel staff. A cheque of \$14,000, which would go towards supporting even more underprivileged seniors under the Bright Homes Singapore, was also presented to Central Singapore CDC.

- 01 Students of all races from Nanyang Polytechnic receiving a lesson on dumpling making from the chefs of Si Chuan Dou Hua Restaurants
- 02 Seniors enjoying the buffet lunch on Accor Solidarity Day



### North East CDC

#### Green Trail @ Lorong Halus

The Singapore Environment Council (SEC) and North East CDC have worked together to give residents a chance to explore the Lorong Halus Wetland. The first-of-its-kind collaboration is aimed at raising awareness and involving residents in environmental protection efforts.

The one-year partnership took shape on 18 November 2012. To meet the growing interest in the weekly trails, both SEC and North East CDC are looking at training volunteers, who will in turn help to conduct the activity.

#### Solar eHaven

Students at Chongzheng Primary School were able to learn firsthand the applications and uses of renewable solar energy thanks to the Solar eHaven programme, which is sponsored by Applied Materials.

Launched on 30 July 2012, the Solar eHaven is a solar-powered environmental hub and rooftop garden at the school. North East CDC supported the development of teaching and learning materials for the school curriculum.

Through this infrastructure, North East CDC hopes to stir students' interests in ecological issues and the use of renewable solar energy.

### PROFILE

## Mrs. Elaine Quek

*Principal, Chongzheng Primary School Principal*

### Solar E-haven

“Educators have an important role to play in advocating environmental conservation efforts. As such, in alignment with the school’s vision and mission, our staff and students work on several green initiatives annually as part of the school’s holistic education to do our part to build a sustainable environment. The Solar eHaven is one such initiative. We are very pleased to have with us our valued partners, Applied Materials and North East CDC, to support us in our green efforts. Together, we can achieve more to build a better future for our community.”

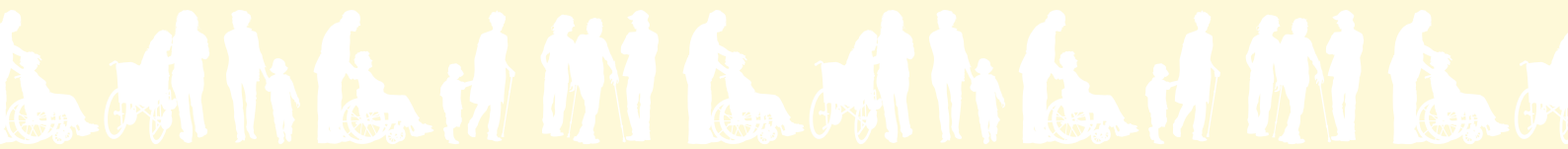


Students from Chongzheng Primary School sharing their knowledge on the solar panels with Mayor Teo Ser Luck and guests





North East residents spending quality time with their families and neighbours and learning about nature at Lorong Halus Wetland



01 Minister Khaw Boon Wan, Mayor Teo Ho Pin, Grassroots Advisers and Club-100 @ North West members celebrating the spirit of philanthropy

02 Minister Khaw Boon Wan folding paper cranes at the launch of Grains of Kindness @ North West

“It is heartwarming to know that there are many generous people out there who are prepared to contribute to the well being of their fellow Singaporeans. I have never had anyone not sign up to be a Club 100 member after hearing how the Club 100 takes care of the needs of residents. To me, that speaks well of the charitable nature of our people.”

Mr Chandra Mohan,  
Council Member and  
Chairman of Finance  
Committee, North West CDC

#### North West CDC

##### Club-100 @ North West Dinner and Golf Fundraising Dinner

The Club-100 @ North West is a network of likeminded companions who want to help the needy. More able individuals donate \$100 or more per month to the North West Food Aid Fund (FAF). The donations are then used to purchase food rations and vouchers.

Club-100 @ North West has grown to boast 385 members over the past four years. Set up in 2008, the contributions has totalled \$2.5 million, benefiting about 5,600 needy households in the North West district. Through two signature events — Club-100 @ North West Dinner and Club-100 @ North West Fundraising Golf Dinner— North West

CDC engages its existing pool of donors and also recruits new donors.

##### Grains of Kindness @ North West

A little kindness goes a long way, it is said. Grains of Kindness @ North West aims to inspire residents to always be kind to one another. A Facebook campaign ran from 7 November 2012 to 7 January 2013, allowing residents, students and individuals to share with others how they have shown kindness to another person. Users could also pledge to perform a kind act.

Corporate donor Tong Seng Produce Pte Ltd sponsored 27,000 kilograms of rice for low-income residents under this programme.

“Every small effort counts in making a difference to the less fortunate. Many times, people are too caught up with their tasks that they neglect the small things in life that make a difference to the lives of others. By encouraging residents to post stories of kind acts on Facebook, we aim to create a dictionary of goodness to showcase Singaporeans’ warmth and kindness. While doing so, they have also brightened someone’s life thanks to the matching of rice donations by our corporate sponsor.”

Dr Teo Ho Pin,  
Mayor of North West District





### South East CDC

#### OCBC with Kembangan Chai Chee

To help improve residents' standards of living, OCBC staff have taken it upon themselves to carry out hygiene maintenance projects at Chai Chee. They have also been befriending residents in Dakota through several social activities. In 2012, 350 OCBC volunteers reached out to 70 households.

#### 5E programmes: Yifon Skips for Nutritional Wellness, NTUC FairPrice Walk for Rice @ South East and Recycling Helps @ South East

In FY2012, we worked with corporate partners to roll out various 5E programmes to engage the community in mass activities to raise donations in the form of food and health products for the needy. These included the NTUC FairPrice Walk for Rice @ South East, Yifon Skips for Nutritional Wellness @ South East and Recycling Helps @ South East.

The 5E Approach involves an **E**asy and enjoyable activity to **E**ncourage widespread participation to **E**arn sponsorships for the needy, in a way that **E**nables the value of giving, thereby **E**nhancing community ownership and spirit.

47,300 participants were engaged over three 5E programmes, benefitting 10,400 needy residents through \$150,000 worth of products/ vouchers.

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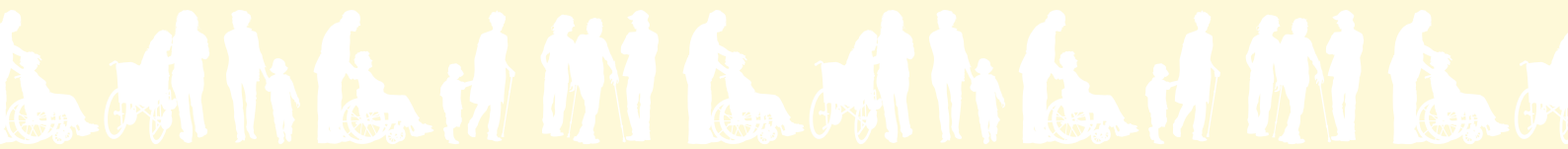
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- 01 Employees from OCBC Bank and Great Eastern banded together to provide cleaner homes to the elderly residents of Chai Chee Avenue 1
- 02 OCBC volunteers serving lunch to the elderly folks at Sunlove Abode (Chai Chee)
- 03 Children from Potong Pasir PCF joined in skipping fun for Yifon Skips for Nutritional Wellness



“The South West CDC is committed to building cohesive, caring and inclusive communities. Following the success of its Adopt-a-Rental Block (AARB) programme, where the CDC come together with the community and corporations to befriend and provide social support to residents residing in one (1)- and two (2)-room rental flats, the CDC launched the Adopt-a-Precinct (AAP) programme. The AAP programme aims to reach out to the vulnerable beyond the rental blocks to those living in three (3)-room HDB flats. Under the AAP programme, enrichment activities such as swimming, guitar lessons and cinematic engagement were rolled out to identified beneficiaries. Together with the AARB programme, more than 3,500 needy households have been engaged with the support of close to 45 corporate and community partners. Our corporate partners who have supported both the AARB and AAP find the programmes very meaningful and have since embarked on regular activities such as festive celebrations, outings and health screenings.”

Dr Amy Khor,  
Mayor of North West District



#### South West CDC

##### Food Connect @ South West 2012

Under the Food Connect @ South West initiative, members of trade and professional associations were called upon to make monthly donations. With the donations, healthy groceries were purchased and then distributed to more than 550 needy households in the South West district. \$600,000 will be raised over a two-year period, with members from over 50 associations coming forward to share the gift of food.

##### Launch of Adopt-A-Precinct @ South West

When residents involve themselves in social activities and make new connections, they find that their lives become more fulfilling. Helping lower-income families integrate with the communities is an important goal of the Adopt-A-Precinct @ South West (AAP) programme. An extension of the Adopt-A-Rental-Block @ South West initiative, AAP focuses on five areas: social wellness; healthcare; home safety and improvement; education; and enrichment. At the conclusion of each activity, volunteers and beneficiaries leave with memories that they will cherish.



- 01 Minister Lim Hng Kiang and Mayor Amy Khor in a friendly culinary cook-off
- 02 Mayor Amy Khor sharing a cake with a beneficiary and her family at the launch of AAP



# Financial Information



**\$10.8m**

donations raised for the  
financial year 2012



**\$52.4m**

accumulated surplus

## Structure

The Community Development Council (CDC) is managed by a Council comprising the Mayor and members. The Council is appointed by the Chairman or Deputy Chairman of the People's Association Board of Management. The CDC is governed by the Community Development Council Rules.

## Management of conflict of interest

A member of the Council or the sub-committee who is in any way, directly or indirectly, interested in a transaction or project or other matter of the Council or sub-committee shall disclose the nature of his interest at the first meeting of the Council or sub-committee at which he is present after the relevant facts have come to his knowledge.

A disclosure shall be recorded in the minutes of meeting of the Council or sub-committee and, after the disclosure, that member:

- a) shall not take part in any deliberation or decision of the Council or sub-committee with respect to that transaction or project; and
- b) shall be disregarded for the purpose of constituting a quorum of the Council or sub-committee for such deliberation or decision.

## Finance Matters

### Description of instrument setting up the charity

The CDC Project Management Fund Management Committee was set up as a Fund governed by Rules and Regulations.

### Review of financial state

The financial year period of 2012 refers to 1st April 2012 to 31st March 2013. The amount of donations raised for the financial year was \$10.8 million. This was a slight increase of \$0.6 million compared to FY 2011 (\$10.2 Million). Overall, the Fund has recorded an increase of \$2.3 million for the financial year increasing the accumulated surplus to \$52.4 million.

### Related entity

People's Association



## Funding

### Annual resident grant

Each Community Development Council (CDC) is provided with an annual grant of \$1 per resident living in its District for funding its programmes.

### Matching grant from Government

The CDC can also raise funds for its programmes. For every \$1 donated to the CDC, the Government will match it with \$3. To encourage regular donations, the Government gives a higher matching grant of \$4 for every \$1 raised through GIRO contributions by local residents and businesses. The matching grant for the CDCs is capped at \$24 million annually.

### Operating grant

The Government funds the operations of the CDC offices.

### Reserve Policy

Our reserves position:

	Current Year (S\$)	Previous Year (S\$)	% Increase/ (Decrease)
Unrestricted Funds (Reserves)	\$52,390,752	\$50,100,345	
Restricted / Designated Funds:			
- Building Fund	NA	NA	NA
- Education Fund	NA	NA	NA
- Others	NA	NA	NA
Endowment Funds	NA	NA	NA
Total Funds	\$52,390,752	\$50,100,345	
Annual Operating Expenditure	\$44,222,795	\$41,499,063	
Ratio of Reserves to Annual Operating Expenditure	1.18 : 1	1.21 : 1	

The reserves that CDCs have set aside provide financial stability and the means for the development of CDCs' programmes and services. The Councils carry out quarterly reviews on the amount of reserves that are required to ensure that these are adequate to fulfill our continuing obligations.









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