

Assisting Bonding Connecting

Annual Report
Financial Year 2011

COMMUNITY DEVELOPMENT COUNCIL



Content PAGE

Chairperson's Foreword	2
Vision and Mission	4
Strategic Thrusts	5
 Overview of Community Development Councils	
• Governing Board Members	6
• Structure	8
• Management of Conflict of Interest	8
• Finance Matters	9
• Funding	10
• Reserve Policy	11
 ABC of Community Bonding	
• Assisting the Needy	12
• Bonding the People	16
• Connecting the Community	20

Chairperson's FOREWORD

Singapore's economy grew by 4.8% in 2011. But despite this respectable growth figure, there remains some concern among Singaporeans about the rising cost of living, the widening income gap and the open door immigration policies. The government has through various measures and policies such as the Workfare Income Supplement, housing subsidies and education bursaries and scholarships sought to ameliorate the widening income gap and help Singaporeans cope with rising costs. It has also sought to address the foreigner issue by tightening the inflow of foreigners into Singapore.

The spotlight also naturally fell on Community Development Councils (CDCs), which are uniquely positioned to have a more intimate understanding of ground concerns within each of the communities they oversee. Tasked with providing assistance to workers and families trying to cope with difficult circumstances the five CDCs processed 33% more social assistance applications compared to 2010. Together they processed 72,700 applications and disbursed \$89.1 million through the government's National ComCare schemes. The CDCs also worked with grassroots organisations, community

groups and companies to further assist 48,700 applicants via their own local schemes. In addition to help low income and less skilled workers get jobs or get better paying jobs, the CDCs worked with WDA to help upgrade the skills of 10,100 workers as well as place 10,900 job seekers in employment.

Beyond assistance, CDCs play vital roles in community bonding. In this respect, for 2011, CDCs organised more community programmes and activities than ever before. These programmes provide the platform to foster closer family ties and vibrant communities. They help to strengthen community bonds among our people, and particularly with the growing number of elderly and new citizens. There was also an increase in collaboration between corporate and community partners, and volunteer initiated community projects.

It is vital for us to connect, and connect more closely, with more community organisations, business corporations, and volunteers to strengthen the entire social support framework. As the whole is more than the sum of its parts, we can multiply and direct more resources to help benefit the community.

Our deepest gratitude goes out to our many partners, sponsors, District Councillors, Committee Members, staff and volunteers for all their efforts. Moving forward, we will need the help of each and every one of you to create exciting new programmes and strive towards Building a Great Home and a Caring Community.

“Being close to the heartbeat of the communities we serve, CDCs have, and will continue to, inspire more organisations and volunteers to initiate and participate in programmes for the benefit of our residents. In this way, we will strive towards creating a Great Home and a Caring Community.”

Dr Amy Khor Lean Suan
Chairperson, Mayors' Committee
Mayor of South West District



Strategic Thrusts

Vision

A Vibrant Community

Mission

To Assist the Needy, Bond the People and Connect the Community



Governing BOARD MEMBERS



SOUTH WEST Community Development Council

Dr Amy Khor Lean Suan

Occupation:
Mayor of South West District
Position on Board:
Chairman, South West CDC
Date of Appointment: 12/8/2004

The JTC Summit
8 Jurong Town Hall Road #03-11
Singapore 609434
Tel: 6316 1616 Fax: 6316 7251

Ms Dulcie Eng Pei Wen

Occupation:
General Manager, South West CDC
Position on Board:
Secretary Treasurer, South West CDC
Date of Appointment: 26/10/2011



NORTH EAST Community Development Council

Mr Teo Ser Luck

Occupation:
Mayor of North East District
Position on Board:
Chairman, North East CDC
Date of Appointment: 31/5/2009

300 Tampines Ave 5 #06-01
NTUC Income, Tampines Junction
Singapore 529653
Tel: 6424 4000 Fax: 6424 4066

Mr Joel Leong Kum Hoe

Occupation:
General Manager, North East CDC
Position on Board:
Secretary Treasurer, North East CDC
Date of Appointment: 16/12/2011



NORTH WEST Community Development Council

Dr Teo Ho Pin

Occupation:
Mayor of North West District
Position on Board:
Chairman, North West CDC
Date of Appointment: 24/11/2001

900 South Woodlands Drive
#06-07 Woodlands Civic Centre
Singapore 730900
Tel: 6767 2288 Fax: 6219 1176

Ms Crystal Teng Bee Kim

Occupation:
General Manager, North West CDC
Position on Board:
Secretary Treasurer, North West CDC
Date of Appointment: 1/11/2010



- South West CDC
- North West CDC
- Central Singapore CDC
- North East CDC
- South East CDC



SOUTH EAST Community Development Council

Dr Mohamad Maliki Osman

Occupation:
Mayor of South East District
Position on Board:
Chairman, South East CDC
Date of Appointment: 27/5/2011

10 Eunos Road 8 #02-01
Singapore Post Centre
Singapore 408600
Tel: 6243 8753 Fax: 6243 3130

Mr Stanley Fong Kah Weng

Occupation:
General Manager, South East CDC
Position on Board:
Secretary Treasurer, South East CDC
Date of Appointment: 17/8/2009



CENTRAL SINGAPORE Community Development Council

Mr Sam Tan Chin Siong

Occupation:
Mayor of Central Singapore District
Position on Board:
Chairman, Central Singapore CDC
Date of Appointment: 27/5/2011

HDB Hub Bizthree
490 Lorong 6 Toa Payoh #04-10
Singapore 310490
Tel: 6370 9901 Fax: 6370 9928

Mr Mark Tan Kiak Yang

Occupation:
General Manager, Central Singapore CDC
Position on Board:
Secretary Treasurer, Central Singapore CDC
Date of Appointment: 1/5/2009
Date of Leaving the Board: 30/7/2012

Structure

The CDC is managed by a Council comprising the Mayor and members. The Council is appointed by the Chairman or Deputy Chairman of the People's Association Board of Management. The CDC is governed by the Community Development Council Rules.

Management of CONFLICT OF INTEREST

A member of the Council or the sub-committee who is in any way, directly or indirectly, interested in a transaction or project or other matter of the Council or sub-committee shall disclose the nature of his interest at the first meeting of the Council or sub-committee at which he is present after the relevant facts have come to his knowledge.

A disclosure shall be recorded in the minutes of meeting of the Council or sub-committee and, after the disclosure, that member:

- a) shall not take part in any deliberation or decision of the Council or sub-committee with respect to that transaction or project; and
- b) shall be disregarded for the purpose of constituting a quorum of the Council or sub-committee for such deliberation or decision.

Finance MATTERS

DESCRIPTION OF INSTRUMENT SETTING UP THE CHARITY

The CDC Project Management Fund Management Committee was set up as a Fund governed by Rules and Regulations.

REVIEW OF FINANCIAL STATE

The financial year period of 2011 refers to 1st April 2011 to 31st March 2012. The amount of donations raised for the financial year was \$10.2 million. This was a drop of \$1.3 million compared to FY 2010. Overall, the Fund has recorded a deficit of \$0.9 million for the financial year decreasing the accumulated surplus to \$50.1 million.

RELATED ENTITY

People's Association

Funding

ANNUAL RESIDENT GRANT

Each CDC is provided with an annual grant of \$1 per resident living in its District for funding its programmes.

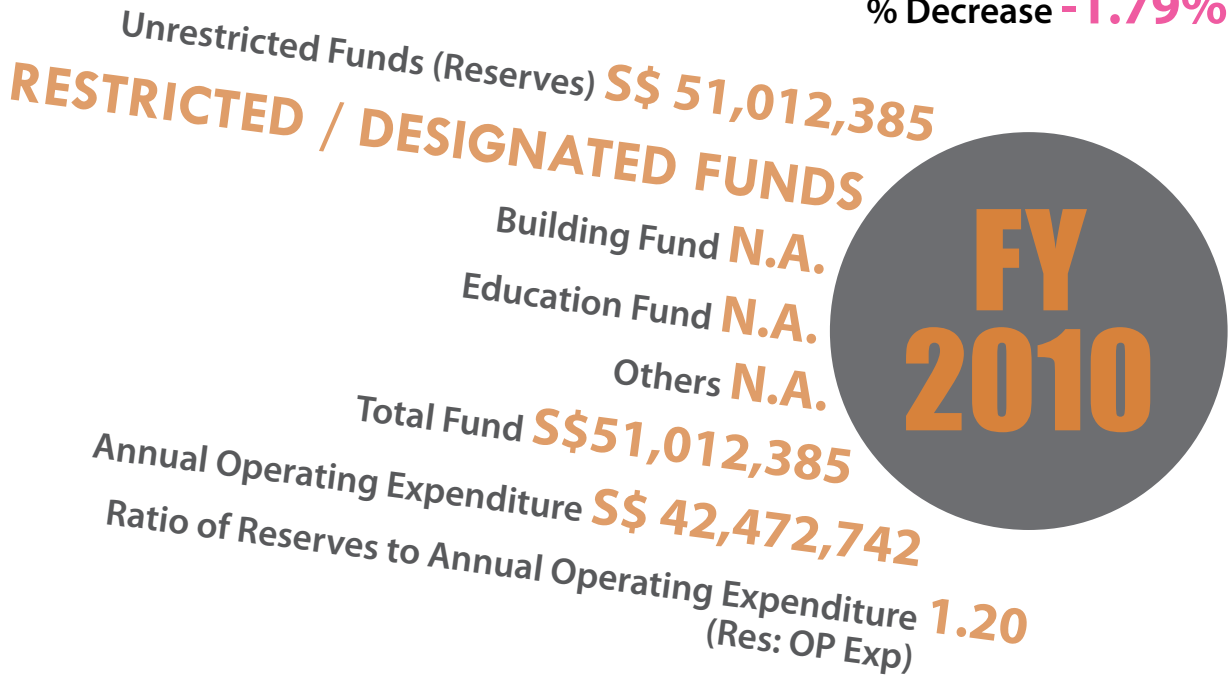
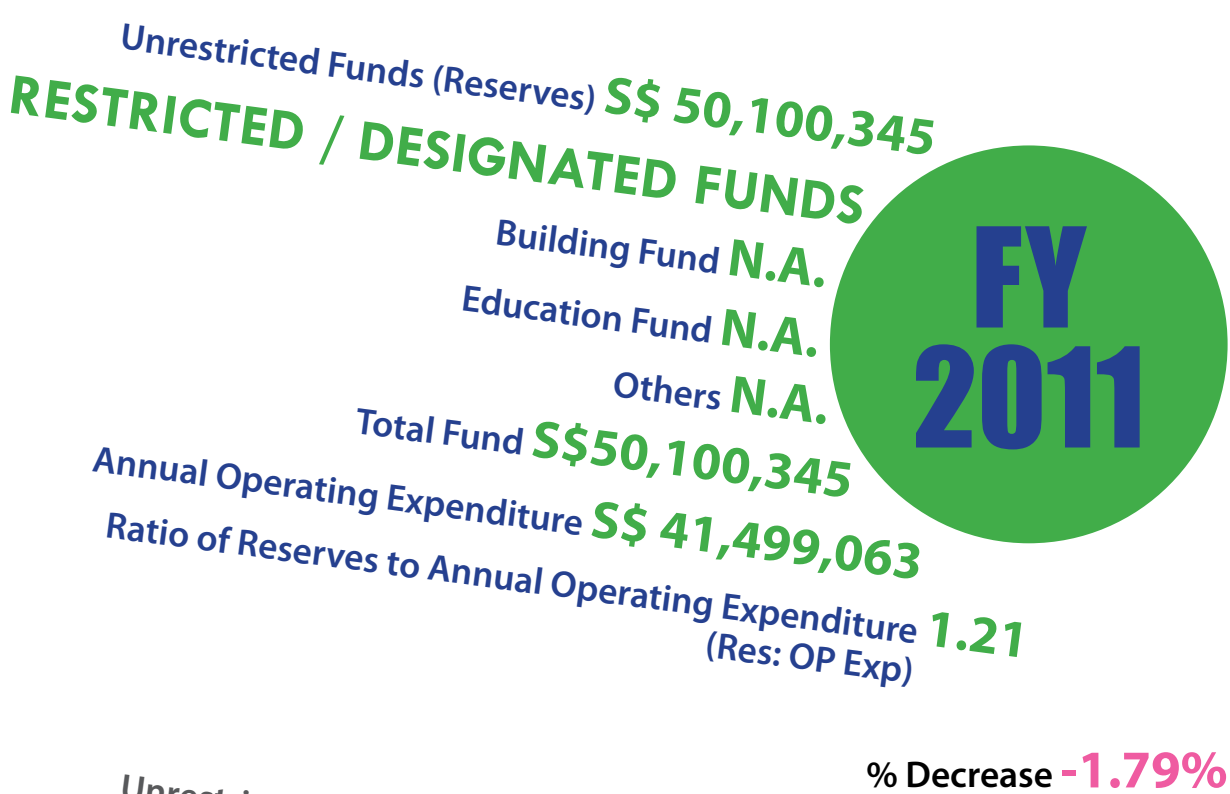
MATCHING GRANT FROM GOVERNMENT

The CDCs can also raise funds for its programmes. For every \$1 donated to the CDCs, the Government will match it with \$3. To encourage regular donations, the Government gives a higher matching grant of \$4 for every \$1 raised through GIRO contributions by local residents and businesses. The matching grant for the CDCs is capped at \$24 million annually.

OPERATING GRANT

The Government funds the operations of the CDC offices.

Reserve POLICY



The reserves that CDCs have set aside provide financial stability and the means for the development of CDCs' programmes and services. The Councils carry out quarterly reviews on the amount of reserves that are required to ensure that these are adequate to fulfill our continuing obligations.

Assisting THE NEEDY

The Community Development Councils (CDCs) continue to deliver their resources both in social and employment areas in a prompt and efficient manner.

SOCIAL ASSISTANCE

To help the less fortunate through job-matching and social assistance schemes, in FY 2011, the CDCs processed about 72,700 applications for assistance under the National ComCare Schemes. This was a 33% increase from the 54,200 applications received in FY 2010. The total social assistance grants disbursed in FY 2011 was \$89.1 million¹.

EMPLOYMENT ASSISTANCE

During the same period, the CDCs registered some 27,700 residents seeking job and training assistance. They successfully placed 10,900 job seekers and registered 10,100 for training. This is due to greater awareness of the employment and training schemes available through more ground publicity of these schemes.

LOCAL INITIATIVES

200 families successfully completed the "Maybank-Central Singapore C.A.S.H.^{Up}" programme and received dollar-for-dollar matching from Maybank Singapore, up to a cap of \$1,000.

The CDCs complement National ComCare Schemes and employment assistance schemes by the Ministry of Community Development, Youth and Sports (MCYS) and Singapore Workforce Development Agency (WDA) with their local programmes and schemes.

One such local cause-based programme is the "Maybank-Central Singapore C.A.S.H.^{Up}" (Cultivate a Savings Habit) under the "Talking Dollars & Sense" (TDS) financial literacy programme for low-income needy households. This matched savings programme aims to incentivise families to adopt regular saving habits and practise prudent money management.

More than 200 wheelchairs were purchased and distributed to 18 divisions under the North East CDC's "Wheelchair for Needy" programme.

Over at North East CDC, the "Wheelchair for Needy" programme in collaboration with Zhi Zhen Tan Dao Xue Hui (Singapore) was launched in August 2011 as part of a series of programmes aimed to increase the mobility of handicapped needy and low-income families in the North East District through the purchase of wheelchairs.

The "North West Student Support Fund" is a fully corporate-sponsored fund launched in November 2011 by North West CDC to provide a charity platform to garner donations. The fund aims to provide education-related assistance and support to needy students. Through the fund, the Community Tuition Fee Assistance Scheme provides full subsidy and help needy parents send their children, who are not doing well, and in need, for tuition classes. Out of the total \$550,000 raised, \$150,000 was raised through an online e-learning challenge, ECO-Quest @ North West which brought internet media, green values and fundraising together.

South East CDC is collaborating with Microsoft Singapore to develop an IT infrastructure for a "Community Directory" which will allow grassroots leaders to store information on their community. Together with secondary data from agencies (e.g. HDB, MOH and NEA), the programme will allow one to better address the community's needs and wants. Timely development of community-based services to respond to localised needs will increase residents' confidence in the government.



Beneficiaries of the North West Student Support Fund.

A total of \$550,000 was raised for the "North West Student Support Fund" which benefited 2,500 needy students.

¹ The amount disbursed excludes the WSSR and HOPE training grants which are funded by WDA. The SCFA grant is also excluded because it is disbursed as a quarterly advancement to VWO-run Student Care Centres (SCCs) and only finalised at the end of the financial year based on SCC returns.

ASSISTING THE NEEDY

South East CDC's "Pilot 4650" Project provides social support and intervention to homeless and displaced families temporarily living in two interim rental blocks in Bedok South.

Adopting this concept, a project "Pilot 4650" is being initiated at the Interim Rental Housing (IRH) blocks in Bedok South. Two blocks in Bedok South, Block 46 and Block 50, temporarily houses more than 450 homeless and displaced families, while they work out longer-term housing plans. Data on the blocks show a high density of low-income (many income-less) and large families, with a large number of children of school-going age. Based on the data, South East CDC is coordinating three Family Service Centres, Mendaki, Singapore Children's Society and Siglap grassroots leaders to collectively serve the families' multi-faceted needs and help them work towards self-reliance.

The South West Cares Agreement was launched in March 2012 by South West CDC with the aim of strengthening social assistance partnerships and streamlining services among help agencies to provide more seamless, timely and resident-centric assistance to needy residents.

Under the Agreement, a network of care coordinators is formed to coordinate and track assistance efforts to needy residents through an integrated registration and referral form. Another component is a ground-up multi-lingual and illustrated South West Assistance Guide which is distributed via partners and volunteers to all residents to raise awareness of available help in the community and dispel myths about seeking assistance from the CDC. The Agreement is in support of national efforts to help needy residents and ensure that no one is left behind.

FUTURE PLANS

In view of Singapore's changing social and economic landscape as well as the changing needs of our residents, the CDCs will continue to bridge gaps, be closer to the ground and reach out to needy families to help them progress towards self-reliance.



Signing of the South West Cares Agreement by Grassroots Leaders, witnessed by Adviser Mr Lawrence Wong.

Close to 30 help agencies like Family Service Centres, self-help groups and public agencies have inked the South West Cares Agreement.

Bonding

THE PEOPLE

"CLAP!" and its various initiatives by Central Singapore CDC reached out to 52,000 residents in FY 2011 and engaged 15 partners which provided \$90,000 worth of cash and venue sponsorships.

"CLAP!" by Central Singapore CDC reached out to 52,000 residents in FY 2011 and engaged 15 partners which provided \$90,000 worth of cash and venue sponsorships. Central Singapore CDC's arts initiative "Community Life Arts Programme" (CLAP!) aims to promote community bonding through the arts. Through a regular platform in 14 divisions within Central Singapore District, the CLAP! franchise programme brings arts to residents. In December 2011, a special-edition concert, "Extraordinary CLAP!" was held at Far East Plaza, which profiled people with disabilities performing alongside fellow able-bodied performers to mark the United Nations' International Day of Persons with Disabilities.

The North East CDC "FINE" programme garnered more than 4,000 participants in FY 2011.

As part of North East CDC's effort to promote family bonding, the "Family & Fathering Initiative @ North East" (FINE) was launched in FY 2011 in a bid to raise the importance of a father's role and involvement in a family. The programme targeted at low income families in the North East District and fathers in the North East school community, aims to enhance appreciation on the roles of a father, empower fathers to build stronger families through personal mastery skills and create platforms for them to influence their

The CDCs organise various events and programmes to reach out to the residents and bond the community. In FY 2011, more than 1,900 programmes and activities were organised. This represents an increase of 46% as compared to FY 2010 (1,300 in FY 2010). These programmes and activities attracted a participation of some 899,000 residents, a decrease of 18% as compared

to FY 2010 (1.1 million in FY 2010). This was a result of CDCs' conscious efforts to facilitate and enable the formation of community interest groups instead of organising more large-scale activities. These interest groups although smaller in scale, allow for more regular and sustainable community engagement.

external environment. FINE programme categories include Active Fathering Workshops and bonding activities like Father-Child, My Dad My Coach, Community-Scale Programmes and Dads @ North East Club.

In the North West District, the North West CDC continues to leverage on community resources and expertise to build an ALL CARE community, through various health interest groups under the "Healthy Living @ North West" programme like Brisk Walking Clubs, Health Qigong Clubs, Dance-Fit Clubs, Community Aerobics Clubs and SwimSafer Clubs. The recruitment strategy in FY 2011 focused on household penetration and novelty programmes to attract new members. New initiatives such as North West RC Walks had already attracted over 22,000 participants with half being new members; and close to 50 walks have been organised with support from GROs. The "North West 100KM Brisk Walk Challenge", launched in October 2011, was another novelty programme aimed at improving members' physical fitness and mental endurance levels, clocked through ten 10-km walks.



Father and daughter bonding at the "Family & Fathering Initiative @ North East".

There are 135 North West Brisk Walking Clubs with 56,000 members in the North West District.

BONDING THE PEOPLE

With regards to community bonding, South East CDC's signature programmes include: the "Racial Harmony Youth Ambassadors" programme where youths bond together and initiate projects to spread the message of inter-racial understanding and harmony, the "NextGen Leadership Programme", a joint effort with Marine Parade GRC and Mountbatten SMC to groom a pipeline of youth leaders for the community and social sector, and "Seniors Learning Camp" where elderly learn new skills and apply them to benefit the community. These bonding programmes help to build and sustain volunteer networks.



The record breaking "South West Mural of Love" created as part of the 46th National Day Celebration.

As part of the district's National Day celebrations in 2011, South West CDC rallied more than 3,000 residents, from young to the old, able to needy, and various organisations to collectively stitch together a giant quilt mural measuring size 45ft by 28ft. Spanning over three months, the "South West Mural of Love" showcased themes of racial harmony, diversity and togetherness through

wide community outreach and shared experiences. The community also did their part as socially responsible residents towards a sustainable environment by using recycled fabrics for the mural.

FUTURE PLANS

The CDCs will continue to encourage residents to adopt an active and healthy lifestyle and promote intergenerational bonding and racial harmony. Over and above these existing initiatives, the CDCs will lend a strong hand in championing the cause of social support for the elderly to better meet the needs of our seniors in the community in view of our ageing population.

More than 3,000 residents and volunteers from the South West District collectively created the "South West Mural of Love" from recycled fabrics.

Connecting

THE COMMUNITY



Volunteers from Central Singapore CDC spring-cleaning the bedbug-infested rental flat of an elderly in preparation for fumigation.

The "Hands for Homes" programme by Central Singapore CDC aims to reach out to 2,000 households by end of FY 2014.

To develop strategic partnerships with corporate and community partners to better serve residents; a ground-up initiative by Central Singapore CDC, the "Hands for Homes" programme was implemented. The programme aims to address the needs of the fast growing ageing population and lower-income families in the Central Singapore District. Two-thirds of Singapore's one- to two-room rental flats are located within the District, and a third of its residents are above 50 years old. The programme focuses on improving the physical and social well-being of elderly living in these rental flats.

Corporations can also contribute through fund raising events. Held in September 2011, the "Community Food Drive" was North East CDC's first ever fund raising event, to encourage the spirit of philanthropy from individuals and corporations. The objective of the event was to generate more funds to support needy families. Proceeds from the event were channelled towards North East CDC's Food Pillars – "North East Lunch Box Fund" and "Neighbourhood Provisions Assistance

ENGAGING PARTNERS

The final strategic thrust is where the CDCs strive to work with their partners and volunteers to widen their outreach. In FY 2011, about 7,700 active volunteers were involved in the planning and organising of CDC activities. In the same period, there were 370 volunteer-initiated

community projects, an increase from 300 in FY 2010. Between April 2011 and March 2012, there were more than 1,400 joint projects, organised in collaboration with some 2,400 community and corporate partners, up from 1,900 in FY 2010.

Scheme (NPAS)". The additional funds, for the Lunch Box Fund, enabled the CDC to provide an additional \$0.50 for each student, an increase from \$1 to \$1.50 per school day per primary student and \$1.50 to \$2.00 per school day per secondary student for its 1,888 students in North East district.

North West CDC adopts the many helping hands approach and focuses on the synergy of people, public and private (3Ps) sectors to enlarge resources in benefitting the community at large. In FY 2011, with the support of the grassroots organisations and corporate partner, London Weight Management Pte Ltd who contributed about \$500,000 towards Brisk Walking Club programmes, the CDC was able to further increase brisk walk participation and promote community bonding in the district. Similarly, New York Skin Solutions Pte Ltd has contributed \$300,000 to encourage active environmental ownership in the district through four programmes with schools, grassroots organisations and community partners – Reduce @ North West, Recycle @ North West, Green Living @ North West Skit and Eco Quest @ North West.

The North East CDC's "Community Food Drive" raised \$237,000 through more than 50 corporate companies.



Charity auction at the Community Food Drive.

CONNECTING THE COMMUNITY

The "Club-100 @ North West" grew over the past 4 years to close to 300 members; with total contributions of \$1.7 million.

Through two signature events of Club-100 @ North West, Annual Dinner and Charity Golf, the Club raises at least \$550,000 through fostering the culture of philanthropy; and serving as a network for corporate and individual members to pledge \$100 (or more) per month to the North West Food Aid Fund (FAF) to help 5,600 needy households in the North West District.

South East CDC, in collaboration with NEA, ITE and Sheng Siong Supermarket Pte Ltd organised "Recycling Helps @ South East" from August to November 2011. This programme aims to promote awareness and action on recycling among the students as well as inculcate a sense of civic responsibility among the students as students will get to earn food hampers for the less-privileged in South East District through a simple act of recycling.

Through "Recycling Helps @ South East", a total of 7,700 participants and 11 partners collected a total of 3,470kg of recyclables; earning \$8,000 worth of Sheng Siong products which benefited 800 needy elderly.

Adopt-A-Rental Block (AARB) @ South West brings together corporate and community partners to make a positive difference in the lives of needy residents from rental units. Volunteers from the partners commit resources and time in activities ranging from befriending, distribution of food rations, donations of electrical appliances

to free health screenings. Since the inception of the AARB programme in November 2007 at Chua Chu Kang division, the programme has covered all 17 rental blocks in South West district, which are located in seven divisions, namely Boon Lay, Bukit Batok, Chua Chu Kang, Clementi, Taman Jurong, Telok Blangah and Yew Tee. With a strong social cause, the programme has attracted more partners – from only two partners in 2007 to 55 corporate and community partners in FY 2011 – and engaged about 2,250 volunteers.

CORPORATE ENGAGEMENT FUTURE PLANS

The CDCs are strategically positioned to bridge resources and connect communities. Building on successful partnerships, the CDCs will deepen their engagement with corporate and community partners to cultivate sustainable partnerships. The CDCs will also continue to forge new partnerships to deliver programmes to benefit the community.

The AARB @ South West scaled up with more corporate and community partners offering their time, friendship and skills to the community, from two to the current 55.



A student using the recycling collection machine at the "Recycling Helps @ South East" event.

CONNECTING THE COMMUNITY



The "Hands for Homes" programme encourages volunteers – individual and corporate – to come forward and make a difference to the living conditions of elderly residing in rental flats.

The bed bugs treatment component for "Hands for Homes" programme at Central Singapore CDC encourages volunteerism as students from Polytechnics, Raffles Institution, Fairfield Methodist Secondary and even employees from corporate organisations like AVA Insurance, have come forward to contribute their time and efforts to help clean the infested households.

In the spirit of corporate social responsibility (CSR) and festive celebrations for the less fortunate, North East CDC together with fellow CSR District Councillor, Mr Lawrence Kim and his team of staff from Ebenezer NDT Services Pte Ltd organised a visit to a welfare Home in Buangkok Green in January 2012 to celebrate Chinese New Year with 265 residents in the Home. It is hoped that through these CSR efforts, the community will be encouraged to give back to the society. The programme also aims to make residents of the welfare home feel that they belong to a larger community that cares.

VOLUNTEERISM IN THE COMMUNITY

The CDCs also encourage volunteerism among its partners by creating platforms for them to participate. CDCs actively engage residents to serve the community either as District Councillors or volunteers in CDCs programmes. In FY 2011, the CDCs

roped in about 7,700 active volunteers who were involved in the planning, organising and running of CDCs activities. During the same period, there were more than 370 volunteer-initiated community projects.

Our volunteers are important stakeholders. Volunteers at North West CDC have supported the CDC's key programmes, such as healthy lifestyle, green living, youth, arts and CSR projects. North West CDC appreciates and gives recognition to volunteers and partners through an annual platform, the North West Volunteers' Night. A total of 1,300 stakeholders of North West District attended the event in March 2012 at Senja-Cashew Community Club. Two awards - North West Community Care Awards and North West Brisk Walking Clubs Coordinators Awards, were awarded to 12 outstanding volunteers.



A total of 1,300 stakeholders attended the NW Volunteers' Night, an annual platform to appreciate and give recognition to volunteers and partners.

North West CDC volunteers have grown by 18.7% from 1,048 in 2009 to 1,244 volunteers in end FY 2011.

CONNECTING THE COMMUNITY



Student volunteers teaching floral arrangements to the elderly at the "Community Laboratory @ South East".

In FY 2011, the South East CDC launched the "Community Laboratory @ South East". This initiative turns the community and social landscape into a learning laboratory for students to pick up key life lessons. In FY 2011, this four-stage community service leadership programme was piloted with 40 students from Tanjong Katong Girls' School (TKGS) and Hwa Chong Institution (HCI). Through a 20-week programme, the students are engaged in "real" community experiments with the aim of raising their awareness of social belonging and thereby building strong social capital within South East District. The students did their community attachment with Marine Parade FSC and Tung Ling Community Services. During their attachment with the VWOs, they assisted in identifying community gaps and helped to execute four community projects such as digital photography, floral arrangement workshops and block party for the elderly.

Youth Hands-On! @ South West 2011 (YHO 2011) is an annual high-point community service day for youth volunteerism. For the first time, corporate organisations joined the youths and grassroots organisations to spread cheer in the community. Through such community service opportunities, South West CDC hopes to ignite in youths, the passion to serve and contribute to the

needy and vulnerable elderly within the district. In addition, the youths broke the Singapore Record for the Largest Human Palm Formation, to mark their "hands-on" commitment and service to the community. These platforms allow the youths to gain enriching and valuable community work experiences to build a more engaged, inclusive and caring district.

VOLUNTEER ENGAGEMENT FUTURE PLANS

The CDCs have many platforms that create opportunities for more able residents to help those in need. Through the support of these volunteers, the CDCs were able to expand their outreach in the community. The CDCs will continue to encourage more to step forward to volunteer and be involved in creating a caring, vibrant and big hearted community.

CONCLUSION

Overall, the CDCs have performed well in the Assisting the Needy, Bonding the People and Connecting the Community thrusts. Looking ahead, the CDCs will continue with the Assisting, Bonding and Connecting thrusts to achieve the Community 2015 Vision of Building a Great Home and a Caring Community.



Record breaking feat in which the youths at the Youth Hands-On! @ South West 2011 broke the Singapore Record for the Largest Human Palm Formation.

YHO @ South West 2011 engaged close to 1,300 youths to reach out to 2,500 beneficiaries in the district through 30 community service projects.

www.cdc.org.sg

COMMUNITY DEVELOPMENT COUNCIL

People's Association | 9 King George's Avenue Singapore 208581

UEN No.: T07CC3010D